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MANITOWOC PUBLIC UTILITIES

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February 24, 2015

Honorable Mayor Justin Nickels And Members of Manitowoc Common Council Manitowoc City Hall 900 Quay Street Manitowoc, WI 54220

Honorable Mayor and Members of Council:

As required by the amended resolution creating the reporting and action protocol for and between the City Council and MPU Commission, I am pleased to present the following highlights for 2014 of the activities of Great Lakes Utilities (GLU) - a municipal electric company organized under Wisconsin statute, §66.0825.

- 1. GLU's Mission Statement states: *Great Lakes Utilities is dedicated to provide its member public power communities a reliable and low-cost wholesale power supply.*
 - The Vision Statement states: Create and maintain a non-profit joint action power supply agency; enhance the benefits of municipal public power ownership; develop economical and competitive power supply plans and projects; and increase cooperation among members.
- 2. As of December 31, 2014, there are a total of eleven (11) members of GLU. The members are: Bangor, Clintonville, Cornell, Escanaba, MI, Kiel, Manitowoc, Marshfield, Medford, Shawano, Trempealeau, and Wisconsin Rapids.
- 3. The Officers of the Great Lakes Utilities are as follows:
 - Chair: Jem Brown, Wisconsin Rapids Water and Light Utilities
 - Vice Chair: Brian Knapp, Shawano Utilities
 - Secretary: Dennis Dedering, Kiel Utilities
 - Treasurer: Travis Cooke, Trempealeau Utilities
- 4. Four members Bangor, Cornell, Medford and Trempealeau assigned their existing power supply contracts to GLU and entered into a Long Term Full Requirements Power Supply Contract with GLU, effective November 1, 2014, for 25 years. This allows for the establishment of a "GLU West" power supply pool.

- 5. GLU provided a Notice of Termination to Alliant Energy for the wholesale power supply contract of 30 MW effective December 31, 2017.
- 6. Nilaksh Kothari is the Manager of Administrative Services for GLU-related activities.
- 7. In October 2011, GLU agreed to a fixed price 20 year Power Purchase Agreement (PPA) with Lakeswind, LLC, a subsidiary of Project Resources Corporation, for approximately 40 MW of wind power from a new wind farm located in Western Minnesota. This PPA locks in highly competitive wind prices for twenty years and will enable participating GLU project members to meet their renewable requirements mandate in a least cost manner. Lakeswind, LLC, sold its interest to Rockland Partners, LLC, Texas (Rockland) in June, 2013. Rockland is a capital investment firm specializing in renewable energy projects. The transaction assured financing and completion of the Lakeswind project. The project began its commercial operations in March, 2014 and has been successfully operating. MPU is managing the day to day dispatch of the 49.5 MW wind farm for participating GLU members and former members, as well as for Northwestern Wisconsin Electric Company and North Central Power Company.
- 8. GLU also provides energy market services for all Lakeswind project offtakers, facilitating communications with the Midcontinent Independent System Operator (MISO) for wind dispatching and invoicing purposes. These energy market services are provided through separate service schedules under the operating services agreement, utilizing the services and resources of MPU.
- 9. GLU continues providing power supply services to members Wisconsin Rapids, Kiel, Manitowoc, Shawano and Clintonville (the latter two through Badger Power Marketing Authority, Inc.) under an integrated system rate, pursuant to 25-year requirements contracts with or on behalf of those members.
- 10. GLU's power supply costs are anticipated to increase by approximately 2% in 2015 as compared to 2014 after no increases for two consecutive years. The 2013 price was 6% lower in 2013 as compared to 2012. The actual impact to individual power supply members depends on load factor.
- 11. GLU and MPU continue to benefit from the 10-year, 77 MW capacity contract executed in 2011, under which GLU utilizes base load capacity from MPU and MPU purchases 77 MW of capacity and energy from GLU. The arrangement has allowed MPU to mitigate potential rate increases from loss of its largest electric and steam customer, while providing GLU power supply members with a hedge against market risk and load loss.
- 12. GLU continues exercising market participant responsibilities with MISO on behalf of its power supply members. MISO manages the transmission system through the operation of energy, capacity and ancillary service markets. Transmission service in the eastern half of Wisconsin is provided by the American Transmission Company, LLC, which operates the transmission system in the eastern half of Wisconsin over which power is delivered to GLU member load.

- 13. GLU provides energy market services to Escanaba, MI and Marshfield to facilitate communications between their municipally-owned generating units and MISO for dispatching purposes. These services are provided under a master operating services agreement, again utilizing the services and resources of MPU. Other member services, such as retail rate case preparation, meter data management, and AMI implementation assistance are also performed for GLU by MPU through separate service schedules under the master operating services agreement. MPU also provides administrative services to GLU under an existing service contract, under which GLU reimburses all of MPU's costs.
- 14. GLU continues to manage a diverse portfolio of power supply resources, which consists of long-term power supply arrangements with several suppliers, including Alliant Energy, Wisconsin Public Service Corporation, Wisconsin Electric Power Company and WPPI Energy. GLU is also a participant in the North American Energy Market Association, and as such, has entered into master agreements with numerous suppliers to enable short term capacity and energy market transactions. Such transactions are subject to an Operating Procedure Manual adopted by GLU's Board of Directors. Several short term deals were struck by GLU in 2013 through 2015 to allow its power supply members to benefit from favorable energy market prices.
- 15. GLU is a member of the Transmission Access Policy Study Group (TAPS), which is an independent, non-profit trade association of electric utilities focused on transmission issues. MPU and Marshfield Utilities share the costs of this membership.
- 16. GLU continues to participate in a coalition of municipal power agencies in federal energy regulatory commission (FERC) proceedings related to the operation and administration of the MISO energy markets. GLU also intervenes in FERC and Public Service Commission of Wisconsin (PSCW) proceedings from time to time to protect member interests. In 2014, GLU intervened in the Presque Isle Power Plant Cost Recovery proceeding, FERC Docket No. EL14-34-000, to challenge a proposed methodology to allocate system resource recovery costs. GLU has also intervened at both FERC and the PSCW to protest the proposed acquisition of Integrys Energy Group by Wisconsin Energy Corporation.
- 17. The Board has been meeting on a monthly basis with most meetings occurring in Wisconsin Rapids or via teleconference.
- 18. GLU continues to use the services of Attorney Michael Postar of Duncan, Weinberg, Genzer & Pembroke in Washington D.C. for representation on FERC-related issues and Attorney Richard Heinemann of Boardman & Clark, LLP in Madison, as general legal counsel.
- 19. The agendas of each meeting are forwarded to the City Clerk before each regularly scheduled meeting. The meeting minutes are also forwarded on a regular basis to the City Clerk.

20. The 2013 Annual Report, approved by the GLU Board at its Annual Meeting in October 2014, is attached. The financial statements of GLU are being audited by Schenck Associates of Green Bay, Wisconsin.

Please advise me if you have any questions on the report or feel free to call me at 686-4351. Again, I want to take this opportunity to thank you for your support of our Utility and the GLU.

Sincerely,

Nilaksh Kothari, P. E.

General Manager

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Attachment

cc: MPU Commission w/o attachment

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ANNUAL REPORT OF GREAT LAKES UTILITIES

FOR THE YEAR ENDING DECEMBER 31, 2013

2013 ANNUAL REPORT

HISTORY AND MISSION OF GREAT LAKES UTILITIES

Great Lakes Utilities (GLU) is a municipal electric company formed under Section 66.0825, Wis. Stats. As such, it is a public body and a political subdivision of the State of Wisconsin, with separate legal status from that of its members. GLU was formed in 2000 in order to become a vehicle for obtaining low cost and reliable electric power for its members. Founding members included: the Wisconsin municipalities of Wisconsin Rapids, Manitowoc, Kiel, Marshfield, and Medford, subsequently joined by Shawano and Clintonville. In 2011, GLU added the Wisconsin municipalities of Cornell, Bangor and Trempealeau, as well as the Michigan city of Escanaba.

In 2007, GLU executed long term (25-year) power supply contracts to serve the Power Supply Members (Manitowoc, Kiel, Wisconsin Rapids, and the cities of Clintonville and Shawano (through the Badger Power Marketing Authority). In 2009, GLU became an active market participant in the Midwest Independent Transmission System Operator, Inc. (MISO) on behalf of its full requirements Power Supply Project Committee Members, and created the GLU load zone in the MISO energy markets.

In 2013, GLU established the GLU West Power Supply Project Committee for members located in Resource Zone 1 of the Midcontinent Independent System Operator (MISO).

SIGNIFICANT ACCOMPLISHMENTS – 2013

GLU begins power supply planning for members the GLU West Power Supply Project Committee and enters into interim power supply contracts with Trempealeau, Cornell and Bangor in order to begin the process of formally assuming full requirements power supply responsibilities for those communities. GLU procures short term capacity and energy products to meet the needs of GLU West members.

GLU enters into a Master Power Purchase and Sales Agreement with Escanaba in order to meet short term capacity and energy needs.

GLU expands the range of special services it provides members under its Operating Services agreement with Manitowoc Public Utilities. In addition to MISO market related services for Escanaba and Marshfield, such services include rate case and AMI-related services.

GLU continues managing a diverse portfolio of short term and long term power supply resources with numerous power suppliers to serve Power Supply Project Committee members. GLU's integrated wholesale electric rates for those members remain among the lowest in the state.

GLU increases its offtake to 81% of the Lakeswind wind generation project, located in Minnesota, as the project achieves financial close and construction begins.

GLU continues to participate in a coalition of municipal power agencies in federal energy regulatory commission ("FERC") proceedings related to the operation and administration of the MISO energy markets.

MEMBER COMMUNITIES

Bangor, Cornell, Clintonville, Escanaba (Michigan), Kiel, Manitowoc, Marshfield, Medford, Shawano, Trempealeau, and Wisconsin Rapids.

Note: Barron, Bloomer, Cadott, Rice Lake, Spooner and Wakefield (Michigan) formally withdrew from GLU in December, 2013.

The combined 2013 load of the GLU members (not including the withdrawing members) was approximately 420 MW and 2,025,000 MWhs. Load served by GLU for its Power Supply Members was approximately 225 MW and 1,300,000 MWhs.

2013 BOARD OF DIRECTORS

Steve Baker, Bangor
Okho Bohm Hagedorn, Clintonville
Jem Brown, Wisconsin Rapids (Chair)
Travis Cooke, Trempealeau (Treasurer)
Dennis Dedering, Kiel (Secretary)
Dave Dejongh, Cornell
John Fales, Medford
Mike Furmanski, Escanaba
Brian Knapp, Shawano
Nilaksh Kothari, Manitowoc
Bob Trussoni, Marshfield

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Management's Discussion and Analysis December 31, 2013

The management of Great Lakes Utilities ("GLU") offers all parties interested in the financial position of GLU the following overview and analysis of GLU's financial performance during the year ending December 31, 2013. Please read the narrative in conjunction with GLU's financial statements,

Financial Highlights from 2013

Five members withdrew from GLU in 2013. They are Barron, Bloomer, Cadott, Rice Lake and Wakefield.

GLU had negotiated and executed an Asset Sales Agreement (ASA) with Consolidated Water Paper Company (CWPCO) in November, 2010 for the acquisition of five dams and associated facilities on the Wisconsin River for a total of approximately 35 MW hydroelectric generations. The acquisition was expected to be completed before the end of the calendar year 2011 subject to approval by the Public Service Commission. This acquisition was contemplated to help participating GLU members meet renewable energy requirements mandated by the state of Wisconsin. Regulatory issues on a related sale of CWPCO's distribution assets to the City of Wisconsin Rapids put the intended acquisition of these assets in jeopardy. The parties agreed to cease working on the transaction or pursuing regulatory approval. In December 2012, the GLU board terminated the ASA for this project.

In 2012, GLU signed an agreement with the City of Escanaba to provide services for interfacing the City's load and generation with the Midwest Independent Transmission System (MISO).

In October 2011, GLU agreed to a fixed price 20 year Power Purchase Agreement with Lakeswind, LLC for wind power from a new 50 MW wind farm proposed in Western Minnesota. The project was expected to become operational in the first quarter of 2013. This PPA locks in highly competitive wind prices for twenty years and will ensure participating GLU project members meet their renewable requirements mandate in a least cost manner. In 2012, GLU completed the acquisition of transmission service for this project and executed an amendment to allow Lakeswind LLC additional time to obtain financing. Funding was received in summer 2013 and all 32 turbines were erected by the end of 2013. The project is currently expected to become operational in the first quarter of 2014.

\$1.9 million in notes payable to members was obtained so that GLU could meet credit requirements necessary to function as a market participant in the MISO energy markets on behalf of GLU members. The deposit is recorded in the Statement of Net Assets as an asset.

In 2013, GLU implemented a financial risk management policy to identify, quantify, and manager the risks and support associated with any indebtedness issued by GLU in connection with the performance of its obligations under the long-term power supply contracts and other project agreements.

Please see the Condensed statements and the presented management comments for additional detailed financial highlights.

Overview of the Financial Statements

Great Lakes Utilities is a municipal electric company formed under Wisconsin Statute 66.08250734. As such, it is a public body and a subdivision of the State of Wisconsin with a legal nature and authority separate from its municipal members. GLU was formed in 2000 as a power supply alternative for members in order to increase their ability to obtain reliable electric capacity and energy at reasonable costs.

The Statement of Net Position (Table 1) and the Statement of Revenue, Expenses, and Changes in Net Position (Table 2) provide an indication of GLU's change in financial condition during the last year. GLU's net position reflects the difference between assets and liabilities. The Statement of Revenues, Expenses and Changes in Net Position reflects the income and expenses of GLU for the year.

Utility Financial Analysis

Table 1 Condensed Statement of Net Position

			Dollar	Percent
	2013	2012	Change	Change
Current Assets	\$ 11,184,196	\$ 14,906,607	\$ (3,722,411)	-25.0%
Investments	8,003,085	344	8,003,085	
Restricted Assets	1,379,293	409,178	970,115	237.1%
Other Assets	2,044,820	1,900,799	144,021	7.6%
Office Vasoro				04.007
Total Assets	\$ 22,611,394	\$ 17,216,584	\$ 5,394,810	31.3%
Current Liabilities and Other Accrued Expenses	\$ 6,895,227	\$ 6,776,040	\$ 119,187	1.8%
Member Rate Stabilization Deposits	1,379,293	409,178	970,115	237.1%
Notes Payable to Members	1,900,000	1,900,000		0.0%
THOROUGH MY MADIE TO THE METERS				
Total Liabilities	10,174,520	9,085,218	1,089,302	12.0%
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Net Position - Unrestricted	12,436,874	8,131,366	4,305,508	- 52.9%
Total Net Position	12,436,874	8,131,366	4,305,508	52.9%
			a = 001.040	04.00/
Total Liabilities and Net Position	\$ 22,611,394	\$ 17,2 <u>16,584</u>	\$ 5,39 <u>4,</u> 810	31.3%
				+

Variance Explanations

- The hydro project was terminated in 2012.
- An additional \$1M deposit was made with MISO in 2013. These funds were borrowed from 3 members.
- Investments of money market and fixed income securities were purchased during 2013.

Table 2
Condensed Statement of Revenues, Expenses and Changes in Net Position

			Dollar	Percent
	2013	2012	Change	Change
Power Supply Billings	\$ 85,479,059	\$ 89,581,998	\$ (4,102,939)	-4.6%
Member Assessments	173,507	152,000	21,507	14.1%
			21,001	1-7, 1 /0
Total Revenues	85,652,566	89,733,998	(4.004.400)	4 mn/
rotal Novolidos	00,002,000	09,733,990	(4,081,432)	-4.5%
Power Supply Expenses	00 647 040	00.005.000	(0.00= 404)	
	80,617,848	83,005,009	(2,387,161)	-2.9%
Hydro Expenses		10,492	(10,492)	-100.0%
Wind Expenses	13,047	27,694	(14,647)	
Administrative and General Expenses	727,650	684,245	43,405	6.3%
				0.0,0
Total Expenses	81,358,545	83,727,440	(2,368,895)	-2.8%
·			(2,000,000)	-2.070
Operating Income	4,294,021	6,006,558	(1,712,537)	חם בוע
T P O I SI MI S MI S O MI S	7,204,021	0,000,000	(1,712,007)	-28.5%
Nonoperating Revenues (Expenses)	44 407	40.470	(000)	
Nonoperating Nevertues (Expenses)	11,487	12,476	(989)	-7.9%
Observe to M. CD or M.				
Change in Net Position	4,305,508	6,019,034	(1,713,526)	-28.5%
Net Position - Beginning	8,131,366	2,112,332	6,019,034	284.9%
Net Position - Ending	\$ 12,436,874	\$ 8,131,366	\$ 4,305,508	52.9%
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Variance Explanations

 Power supply billings decreased \$4.1M due to decreased volumes. Power supply expenses decreased \$2.4M.

Table 3 Net Plant Activity

	2013	2012	Dollar Change	Percent Change
Equipment	\$ 237,935	\$ 237,935	\$ 	0.0%
Less Accumulated Depreciation	 (237,935)	(237,935)	-	0.0%
Net Capital Assets	\$ 	\$ -	\$ **	

Variance Explanations

Nothing significant to report.

Power Supply Cost Factors/ Other Issues

GLU's policy is to manage power supply costs in order to achieve a low risk profile. GLU manages power supply costs for its members as follows:

- The long-term power supply contracts presently in place are as follows:
 - Wisconsin Public Service 0 to 100 MWs through 2031.
 - Alliant Energy 25MWs through 2017.
 - WE Energies 30 to 80 MWs through 2029.
- GLU has a long-term contract with Manitowoc Public Utilities for the purchase of approximately
 70 MW of capacity and associated energy.
- GLU is a member of the North American Energy Markets Association (NAEMA). Through this
 association, GLU makes short to medium term energy and/or capacity purchases with various
 energy marketers to meet its requirements.
- GLU makes short-term, non-firm energy purchases and sales when economic to do so via participation in the MISO market.
- GLU receives renewable energy through its contracted power supply purchases.

Contacting Financial Management

This financial report is designed to provide our members, investors, and other interested parties with a general overview of the utilities' financial operations and condition. If you have questions regarding the information provided in this report of wish to request additional financial information, contact the Administrative Services Manager, Great Lakes Utilities, and P.O. Box 965, Manitowoc, WI 54221-0965.

Statement of Net Position December 31, 2013

With Comparative Information as of December 31, 2012

ACCETTO	2013	2012
ASSETS Current Assets		
Cash	A A B B B B B B B B B B	
Accounts receivable	\$ 6,801,033	\$ 8,350,961
Investments	4,383,163	6,555,646
Total Current Assets	8,003,085	-
Total Current Assets	19,187,281	14,906,607
Noncurrent Assets		
Restricted cash and investments	1,379,293	409,178
MISO collateral deposit	2,044,820	1,900,799
Capital Assets	_,0,020	1,000,100
Équipment	237,935	237,935
Accumulated amortization	(237,935)	(237,935)
Total Noncurrent Assets	3,424,113	2,309,977
Total Assets	22,611,394	17,216,584
LIABILITIES		
Current Liabilities		
Accounts payable	6,895,227	6,776,040
Noncurrent Liabilities		
Rate stabilization deposits	1,379,293	409,178
Notes payable	1,900,000	1,900,000
Total Noncurrent Liabilities	3,279,293	2,309,178
Total Liabilities	10,174,520	9,085,218
NET POSITION		
Unrestricted	12,436,874	8,131,366
Total Net Position	<u>\$ 12,436,874</u>	\$ 8,131,366

The accompanying notes are an integral part of these statements.

Statement of Revenues, Expenses and Changes in Net Position For the Year Ended December 31, 2013 With Comparative Information for the Year Ended December 31, 2012

	2013	2012
Operating Revenues Member assessments	\$ 173,507	\$ 152,000
Power supply	4,	, , , , , , , , , , , , , , , , , , , ,
Billings	85,255,612	89,301,404
Supply charges	223,447	280,594
Total Operating Revenues	85,652,566	89,733,998
Operating Expenses		
Power supply	90 646 404	97 000 076
Purchased power	80,616,124 1,724	83,000,076 4,933
Phone lines	1,124	4,833
Outside services	286,292	247,643
Legal and consulting	97,262	94,718
Management services Technical services	270,995	283,365
Insurance expense	10,390	10,390
Administrative and general	·	·
Secretarial services	12,680	7,557
Accounting services	3,300	3,200
Supplies and other expenses	59,778	44,930
Amortization		30,628
Total Operating Expenses	81,358,545	83,727,440
Operating Income	4,294,021	6,006,558
Nonoperating Revenues (Expenses)		
Investment return	27,506	26,548
Interest expense	(16,019)	
Total Nonoperating Revenues (Expenses)	11,487	12,476
Change in Net Position	4,305,508	6,019,034
Net Position - January 1	8,131,366	2,112,332
Net Position - December 31	\$ 12,436,874	\$ 8,131,366

The accompanying notes are an integral part of these statements.

Statement of Cash Flows
For the Year Ended December 31, 2013
With Comparative Information for the Year Ended December 31, 2012)

Cash Flows from Operating Activities \$87,825,049 \$91,034,756 Cash paid to suppliers (81,239,368) (83,690,594) Net Cash Provided by Operating Activities			2013	·····	2012
Cash pald to suppliers (81,239,368) (83,680,594) Net Cash Provided by Operating Activities 6,685,691 7,354,162 Cash Flows from Noncapital Financing Activities 81 190,705 Rate stabilization deposits received (paid) 970,115 190,700 Notes payable proceeds 1,000,000 Interest paid on notes (16,101) (14,072) MISO collateral deposit (144,021) (580,000,000) Net Cash Provided by Noncapital Financing Activities 810,075 596,678 Cash Flows from Capital Financing Activities - (1,000,000) Net Cash Is a members for hydroelectric plant purchase - (1,000,000) Net Cash Used by Capital Financing Activities 27,506 26,548 Cash Flows from Investing Activities 27,506 26,548 Net Change in Cash and Cash Equivalents 7,423,272 6,917,904 Cash and Cash Equivalents - January 1 8,760,139 1,842,235 Cash and Cash Equivalents - December 31 16,183,411 8,760,139 Investments 8,003,085 - Restricted cash and Investments 1,379,29			2010		2012
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Net Cash Provided by Operating Activities 6,585,691 7,354,162 Cash Flows from Noncapital Financing Activities 970,115 190,750 Rate stabilization deposits received (paid) 970,115 1,000,000 Notes payable proceeds 6 1,000,000 MISO collateral deposit (16,019) (14,072) MISO collateral deposit (16,001) 559,678 Cash Flows from Capital Financing Activities 810,075 596,678 Repayment of amount due to Manitowoc Utilities - (59,484) Advance repaid to members for hydroelectric plant purchase - (1,000,000) Net Cash Legal by Capital Financing Activities 27,506 26,548 Interest received 27,506 26,548 Net Change in Cash and Cash Equivalents 7,423,272 6,917,904 Cash and Cash Equivalents - January 1 8,760,139 1,842,235 Cash and Cash Equivalents - December 31 \$6,801,033 \$8,350,961 Reconciliation to Statement of Net Position \$6,801,033 \$8,350,961 Cash \$6,801,033 \$8,350,961 Investments \$6,003,085	Cash paid to suppliers	Ψ.			
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Notes payable proceeds			970,115		190.750
Interest paid on notes					
Net Cash Provided by Noncapital Financing Activities S10,075 596,678 Sepayment of amount due to Manitowoc Utilities Sepayment of S			(16,019)		•
Net Cash Provided by Noncapital Financing Activities 810,075 596,678 Cash Flows from Capital Financing Activities (59,484) Repayment of amount due to Manitowoc Utilities - (1,000,000) Advance repaid to members for hydroelectric plant purchase - (1,000,000) Net Cash Used by Capital Financing Activities 27,506 26,548 Cash Flows from Investing Activities 27,506 26,548 Net Change in Cash and Cash Equivalents 7,423,272 6,917,904 Cash and Cash Equivalents - January 1 8,760,139 1,842,235 Cash and Cash Equivalents - December 31 \$ 16,183,411 \$ 8,760,139 Reconciliation to Statement of Net Position \$ 6,801,033 \$ 8,350,961 Cash \$ 8,003,085 - 8,003,085 - 8,003,085 Restricted cash and investments \$ 15,79,293 409,178 Total Cash and Cash Equivalents \$ 16,183,411 \$ 8,760,139 Reconciliation of Operating Income to Net Cash Provided by Operating Activities: \$ 4,294,021 \$ 6,006,558 Adjustments to reconcile operating income to net cash provided by operating activities: \$ 30,628 Amortization \$ 30,628			(144,021)		
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Reconciliation to Statement of Net Position Statement of Net Position Statement St		-			.,,,
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Cash Investments \$ 6,801,033 \$ 8,350,961 Restricted cash and investments 1,379,293 409,178 Total Cash and Cash Equivalents \$ 16,183,411 \$ 8,760,139 Reconciliation of Operating Income to Net Cash Provided by Operating Activities: Operating Income \$ 4,294,021 \$ 6,006,558 Adjustments to reconcile operating income to net cash provided by operating activities: Amortization - 30,628 Changes in assets and liabilities: Accounts receivable 2,172,483 1,300,758 Accounts payable 119,187 16,218					
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Adjustments to reconcile operating income to net cash provided by operating activities: Amortization Changes in assets and liabilities: Accounts receivable Accounts payable					
Adjustments to reconcile operating income to net cash provided by operating activities: Amortization Changes in assets and liabilities: Accounts receivable Accounts payable	Operating income	\$	4.294.021	\$	6 006 558
cash provided by operating activities: Amortization - 30,628 Changes in assets and liabilities: Accounts receivable 2,172,483 1,300,758 Accounts payable 119,187 16,218	Adjustments to reconcile operating income to net	,	7,40 1,021	Ψ	0,000,000
Amortization - 30,628 Changes in assets and liabilities: Accounts receivable 2,172,483 1,300,758 Accounts payable 119,187 16,218	cash provided by operating activities:				
Changes in assets and liabilities: Accounts receivable Accounts payable 2,172,483 1,300,758 16,218			-		30.628
Accounts payable 119,187 16,218					J J J J L J
Accounts payable 119,187 16,218			2,172,483		1.300.758
	Net Cash Provided by Operating Activities	\$		_\$	7,354,162

The accompanying notes are an integral part of these statements.

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Notes to Financial Statements December 31, 2013

NOTE A - SUMMARY OF ACCOUNTING POLICIES

The accounting policies of Great Lakes Utilities (GLU) conform to accounting principles generally accepted in the United States of America for local governmental units. A summary of GLU's significant accounting policies consistently applied in the preparation of the accompanying financial statements follows:

1. Reporting Entity

Great Lakes Utilities is a municipal electric company formed under Wisconsin Statute 66.0825. As such, it is a public body and a subdivision of the State of Wisconsin with a legal nature and authority separate from its municipal members. GLU was formed by several Wisconsin municipalities in 2000 as a power supply alternative for members in order to increase the members' ability to obtain firm electric power and energy at reasonable costs.

2. Basis of Accounting

The accrual basis of accounting is utilized by GLU. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Member assessments are determined and billed annually to cover general and administrative budget items. Special assessments may be determined and billed for special projects. Special assessments of \$25,000 were billed in 2013 to cover the preliminary costs associated with the wind power project feasibility study.

3. Enterprise Fund Accounting Principles

GLU accounts for its operations as an enterprise fund. Enterprise funds are used to account for operations financed and operated in a manner similar to private business with the intent that the costs (expenses, including depreciation) of providing services be financed primarily through user charges.

4. Assets, Liabilities, Deferred Outflows/Inflows of Resources and Net Position

a. Cash and Investments

Cash and investments are combined on the balance sheet. Cash deposits consist of time deposits with a financial institution and are carried at cost. Investments are stated at fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. For purposes of the statement of cash flows, all cash deposits and highly liquid investments with a maturity of three months or less (including restricted assets) are considered to be cash equivalents.

b. Accounts Receivable

Accounts receivable are recorded at gross amount with uncollectible amounts recognized under the direct write-off method. No allowance for uncollectible accounts has been provided since it is believed that the amount of such allowance would not be material to the financial statements.

c. Capital Assets

Capital assets, which include property, plant, equipment assets, are reported in the financial statements. Capital assets are defined by the Utility as assets with an initial, individual cost of \$5,000 or higher and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Notes to Financial Statements December 31, 2013

NOTE A - SUMMARY OF ACCOUNTING POLICIES (continued)

Capital assets of the Utility are depreciated using the straight-line method over the following estimated useful lives:

Years

Assets Equipment

6

d. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. GLU currently does not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. GLU currently does not have any items that qualify for reporting in this category.

e. Net Position

Equity is classified as net position and displayed in three components:

- 1) Net investment in capital assets This component of net position consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of "net investment in capital assets". Rather, that portion of the debt is included in the same net position component as the unspent proceeds.
- 2) Restricted net position This component of net position consists of constraints placed on net position through external constraints imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- 3) Unrestricted net position This component of net position consists of net position that do not meet the definition of "restricted" or "net investment in capital assets".

5. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

Summarized Comparative Information

The financial statements include certain prior-year summarized comparative information in total but not at the level of detail required for a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with GLU's financial statements for the year ended December 31, 2012, from which the summarized information was derived.

Notes to Financial Statements December 31, 2013

NOTE B - CASH AND INVESTMENTS

Deposits of GLU are subject to various risks. Presented below is a discussion of the specific risks and GLU's policy related to the risk.

Custodial Credit Risk

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Wisconsin statutes require repurchase agreements to be fully collateralized by bonds or securities issued or guaranteed by the federal government or its instrumentalities. GLU does not have an additional custodial credit risk policy.

Deposits with financial institutions within the State of Wisconsin are insured by the Federal Deposit Insurance Corporation (FDIC) in the amount of \$250,000 for the combined amount of all time and savings deposits and \$250,000 for interest-bearing and noninterest-bearing demand deposits per official custodian per insured depository institution. Deposits with financial institutions located outside the State of Wisconsin are insured by the FDIC in the amount of \$250,000 for the combined amount of all deposit accounts per official custodian per depository institution. Also, the State of Wisconsin has a State Guarantee Fund which provides a maximum of \$400,000 per public depository above the amount provided by an agency of the U.S. Government. However, due to the relatively small size of the State Guarantee Fund in relation to the Fund's total coverage, total recovery of insured losses may not be available.

On December 31, 2013, \$9,172,527 of GLU's deposits with financial institutions were in excess of federal and state depository insurance limits. \$4,037,918 was collateralized with securities held by the pledging financial institution or its trust department or agent but not in the Utilities' name.

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Wisconsin statutes limit investments in securities to the top two ratings assigned by nationally recognized statistical rating organizations. Presented below is the actual rating as of year end for each investment type.

Investment Type	Amount	Aa	A	Not Rated
Federal National Mortgage Assn.	\$ 2,007,371	\$ 2,007,371	\$ -	\$
Federal Farm Credit Bank	1,002,007	1,002,007	-	_
Corporate Bonds	4,968,146	2,967,183	2,000,963	_
Money market funds	25,561	-	-	25,561
Totals	\$ 8,003,085	\$ 5,976,561	\$ 2,000,963	\$ 25,561

Notes to Financial Statements December 31, 2013

NOTE B - CASH AND INVESTMENTS (continued)

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. GLU does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Information about the sensitivity of the fair values of GLU's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the GLU's investments by maturity:

	Τ		 Re	ma	ining Maturi	ty (in Months)		
	1		 12 Months		13 to 24		25 to 60		e Than
Investment Type	1	Amount	or Less		Months		Months	60	Months
Federal National Mortgage Assn.	\$	2,007,371	\$ 2,007,371	\$	•	\$	-	\$	-
Federal Farm Credit Bank	•	1,002,007			1,002,007		-		-
Corporate Bonds		4,968,146	-		₩		4,968,146		-
Money market funds		25,561	25,561		F				
Totals	\$	8,003,085	\$ 2,032,932	\$	1,002,007	\$	4,968,146	\$	×

Investments with Fair Values Highly Sensitive to Interest Rate Fluctuations

GLU's investments include the following investments that are highly sensitive to interest rate fluctuations (to a greater degree than already indicated in the information provided above):

	Fa	air Value at
Highly Sensitive Invesments	,	Year End
Federal National Mortgage Assn. Federal Farm Credit Bank Corporate Bonds	\$	2,007,372 1,002,007 4,968,146 7,977,525

NOTE C - RESTRICTED ASSETS

Restricted assets on December 31, 2013 totaled \$1,379,293 and consisted of cash and investments held for rate stabilization deposits.

NOTE D - MISO COLLATERAL DEPOSIT

As of December 31, 2013 GLU delivered \$2,044,820 to the Midwest Independent Transmission System Operator, Inc. (MISO), under a cash collateral agreement. The deposit will be held under the name of MISO for the benefit of GLU. The deposit account shall be drawn upon in case of payment default by GLU. The deposit shall be interest bearing and interest payments will be made to GLU quarterly provided there are no instances of default.

Notes to Financial Statements
December 31, 2013

NOTE E - CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2013 was as follows:

	Beginning Balance		Increases		Decreases			ending alance
Capital assets, not being amortized: Work in progress	\$	-	\$	P4	\$	24	\$	<u></u>
Capital assets, being amortized:								
Equipment	4	237,935		-		-		237,935
Less accumulated amortization		237,935		-		_		237,935
Total capital assets being amortized, net		-		-	~~~~	_		hy
Total capital assets	_\$.	\$	-	\$	**	=	-
Less related long-term obligations							-	
Net investment in capital assets							\$	h

NOTE F - LINE OF CREDIT

GLU has established a \$1,000,000 line of credit with Investors Community Bank. As of December 31, 2013, GLU has not drawn on this line of credit.

NOTE G - NOTES PAYABLE

In 2009, GLU issued notes payable to provide cash for operating activities. The notes are due on January 1, 2014 with quarterly interest payments. Interest is calculated quarterly based on the JP Morgan Capital daily fluctuating rate plus an adder equivalent to 75% of the cost of borrowing or obtaining a letter of credit for the principal amount (whichever is less) from a designated local private lender. The outstanding balance as of December 31, 2013 was \$1,900,000, detailed as follows:

Outstanding Notes Payable	
Manitowoc Public Utilities	\$ 720,000
Badger Power Marketing Authority, Inc.	680,000
Wisconsin Rapids Light and Water Commission	500,000
	\$ 1,900,000

NOTE H - RISK MANAGEMENT

GLU has purchased commercial insurance policies for various risks of loss related to torts; theft, damage or destruction of assets; errors or omissions; injuries to employees; or acts of God. Payment of premiums for these policies is recorded as expenses of GLU.

Notes to Financial Statements
December 31, 2013

NOTE I - CONTINGENT LIABILITIES

From time to time GLU is party to various pending claims and legal proceedings. Although the outcome of such matters cannot be forecast with certainty, it is the opinion of management and GLU's Attorney that the likelihood is remote that any such claims or proceedings will have a material adverse effect on GLU's financial position or results of operations.

NOTE J - RELATED PARTY TRANSACTIONS

At the present time GLU has no employees. Therefore in order to facilitate operations, GLU has contracted with one of its members, Manitowoc Public Utilities (MPU), to provide management, secretarial, accounting and technical support services. GLU is charged for these services based upon actual time spent by MPU personnel on GLU operations. GLU is then billed for these services based upon contracted hourly rates. As of December 31, 2013, GLU has recorded a current liability to MPU of \$31,686 for management services rendered.

NOTE K - PURCHASE POWER CONTRACT

In October 2011, GLU approved an authorization to enter a purchased power contract with Lakeswind LLC. GLU's commitment will be 71.3% of 50MW for 20 years to begin in 2014. In July, 2013, GLU approved assignment of Rice Lake's PPA for 9.7% to GLU, making the total commitment 81%.

NOTE L - SUBSEQUENT EVENTS

As described in Note G, the notes payable were due on January 1, 2014. During the January meeting it was determined to extend those notes through January of 2017.