CITY OF MANITOWOC, WISCONSIN

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED DECEMBER 31,

2018

Prepared by Department of Finance
Steve Corbeille, Finance Director
Kim Lynch, Comptroller

INTRODUCTORY SECTION

DECEMBER 31, 2018

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CITY OF MANITOWOC

WISCONSIN, USA www.manitowoc.org



Honorable Mayor Justin M. Nickels Common Council City of Manitowoc Citizens City of Manitowoc Manitowoc, Wisconsin 54220

Mayor Nickels,

Wisconsin Statute Section 86.303(5)(g) requires that all municipalities having a population of 25,000 or more must publish within seven (7) months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, submitted herewith is the comprehensive annual financial report of the City of Manitowoc, Wisconsin for the fiscal year ended December 31, 2018. This report was prepared by the City's Finance Department.

This report consists of management's representations concerning the finances of the City of Manitowoc. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Manitowoc has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Manitowoc's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City of Manitowoc's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City of Manitowoc's financial statements have been audited by CliftonLarsonAllen LLP, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Manitowoc for the fiscal year ended December 31, 2018, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the City of Manitowoc's financial statements for the fiscal year ended December 31, 2018, are fairly presented in conformity with GAAP.

The independent auditor's report is presented as the first component of the financial section of this report. The independent audit of the financial statements of the City of Manitowoc was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the Single Audit Section of this report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City of Manitowoc's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

The City of Manitowoc is the County Seat of Manitowoc County, located in east central Wisconsin. The City is approximately 75 minutes north of Milwaukee, 20 minutes southeast of Green Bay and 150 minutes north of Chicago, Illinois. The City encompasses 18.410 square miles totaling 11,776 acres. It is located on Lake Michigan in a natural harbor formed by an outlet of the Manitowoc River. The City was incorporated on March 12, 1870. With an estimated 2018 population of 32,627, the population of Manitowoc has decreased 3.3% since the 2010 Census report of 33,736 and <4.2% since the 2000 Census report of 34,053. The population and square mile statistics combine to produce a population density of 1,772 persons per square mile. This indicates ample land for future growth and orderly development. The City of Manitowoc is empowered to levy a property tax on both real and personal properties located within its boundaries. It also is empowered by state statute to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the governing council.

The City of Manitowoc operates under the council-mayor form of government. Policy-making and legislative authority are vested in a governing council consisting of a mayor who is elected at large to a four-year term, and council of 10 members elected to two-year staggered terms on the basis of district representations. The council is elected on a non-partisan basis. The governing council is responsible, among other things, for passing ordinances, adopting the budget, appointing department head officials, and approval of mayoral member appointments to council committees, various boards and commissions. The mayor is responsible for carrying out the policies and ordinances of the governing council, for overseeing the day-to-day operations of the government, economic development, monitoring and lobbying state and federal legislation, and compilation of an executive budget recommendation.

The City provides a full range of municipal services contemplated by statute or character, including public safety, streets, sanitation, parks-recreation-culture, public improvements, planning and zoning, transit, water and electric systems, and general administrative services. Public safety is provided with four fire stations and 51 firefighters, a rescue squad manned by 48 members trained to paramedic skill level and a police department with 63 sworn officers. The Public Works Department is responsible for the engineering, designing and inspection of City construction projects, and maintenance of public roadways within the City. The City owns the Manitowoc Public Utilities, which is governed by a seven-member commission. The Department of Parks and Recreation maintains the City's parkland and recreational buildings and coordinates a year-round recreation program for Manitowoc residents. Total full time equivalent municipal employment numbers 373 with minimal part time and several seasonal employees. The Manitowoc Public School District, a unified school district, offers a comprehensive program for students in pre-kindergarten through the 12th grade. The district has the 28th largest enrollment among the 426 public

school districts in the state. The District operates a pre-kindergarten through kindergarten center, six elementary schools, two junior high schools, one alternative (charter) high school, one comprehensive high school, and a specialized school (operating as a charter school) for a handful of children in grades 1-8 with significant emotional/behavioral disabilities. The MPSD also provides four-year-old kindergarten. Higher education is provided by the University of Wisconsin-Manitowoc, which specializes in freshmen/sophomore curriculum for students to begin their studies before transferring to four-year undergraduate public or private colleges, and Silver Lake College an independent four-year college with career directed programming. Within commuting distance, Lakeshore Technical College in Cleveland, Wisconsin is a public, non-profit college. The college has evolved from mainly offering basic skill courses to the need of technical skills and offering technical courses in computers and other sophisticated equipment.

The annual operating budget serves as the foundation for the City of Manitowoc's financial planning and control. The operating budget includes proposed expenditures and the means of financing them and is legally enacted by council action no later than November 30. The budget as enacted includes total expenditures at the organization level. An organization can be a department, division, fund or other activity. Expenditures cannot legally exceed appropriations at this level. The general fund, special revenue funds, debt service fund and capital projects funds have legally adopted budgets. Budget-to-actual comparisons are provided in this report for each of these funds. For the general fund, this comparison is presented as part of the basic financial statements for the governmental funds. For governmental funds, other than the general fund, with appropriated annual budgets, this comparison is presented in the other supplemental information subsection of this report.

Behind the Statistical Section of this document, you will find narratives about every department that forms the City of Manitowoc's governmental structure. Some highlights found in this section will be the various forms of insurance the city has and how it is funded; the responsibilities of the City Clerk's office; the activities going on in the Mayor's office; the community development outlook regarding growth in residential, commercial and industrial areas; the statistics of the Public Safety divisions; the massive amounts of data compiled and tracked by the Department of Public Infrastructure regarding streets, sewers, parks, transportation, recreation; the happenings at the Rahr-West Art Museum; the activities at the Library; and some more narratives from our Wastewater Treatment Facility, and the schools located in the City of Manitowoc (includes Lakeshore Technical College).

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the City of Manitowoc operates.

Long-Range Financial Plan. The City of Manitowoc prepares a Five-Year Capital Improvement Plan (CIP). The plan contains capital and infrastructure costs of \$5,000 or more based on the City's capitalization policy. The CIP details annual funding sources, expenditures, and narrative descriptions for the capital improvements. The CIP is updated on an annual basis and is used as a planning document during the annual budget process. The development of the next year's budget is critiqued and analyzed by a group called the Capital Allocation Working Group (CAWG). The Finance Director has strived for a Payas-you-go plan which stipulates the amount of new debt acceptable to meet that plan's agenda to pay for annual and smaller dollar amounts out of the operational budget. With these factors and recommendations, the Council/Mayor will ultimately approve the capital budget.

Financial Policies. The City of Manitowoc has adopted a comprehensive set of financial policies as guidelines for the annual budget process. The adopted policies consist of the following: Unassigned General Fund Balance; Debt Management; Capitalization Threshold; Major Equipment and Vehicle Acquisition; and Disposal of Surplus Equipment. Along with these policies, a Purchasing-Budget-Accounting Guidebook has been adopted and updated since November 18, 2014 for reference into policies in the respective areas.

Economic Information/Outlook. The City of Manitowoc is a growing community with an estimated 2018 population of 32,627 and a 2018 equalized valuation of \$1,951,266,200.

The City of Manitowoc has experienced economic stability with our labor force and appears to be poised for growth in 2019. In 2018, the City's top employers with almost 1,000 employees or more are: Lakeside Foods, Holy Family Memorial, a health care provider, and Manitowoc Public School District.

The unemployment rate for the City of Manitowoc in December 2018 was 2.9% down from 3.7% in December 2017. The state's December unemployment rate was 3.0%, with a U.S. unemployment rate of 3.9%.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) award Certificates of Achievement for Excellence in Financial Reporting. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. The City of Manitowoc was selected as a recipient of the GFOA Certificate of Achievement for Excellence in Financial Reporting for the fiscal year ending December 31, 2017.

In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such CAFR's must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year. The City of Manitowoc has received the Certificate of Achievement for fiscal years ended 1997, consecutive years 1999 thru 2009 and 2011 thru 2017. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report could not have been accomplished without the efficient and dedicated services of all City Departments. I would like to express my appreciation to City department staff members who assisted and contributed to the preparation of this report. I would also like to thank the Mayor and City Council for their unfailing support for maintaining the highest standards of professionalism in the management of the City of Manitowoc's finances.

Respectfully submitted,

Steven A. Corbeille Finance Director/Treasurer



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City of Manitowoc Wisconsin

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

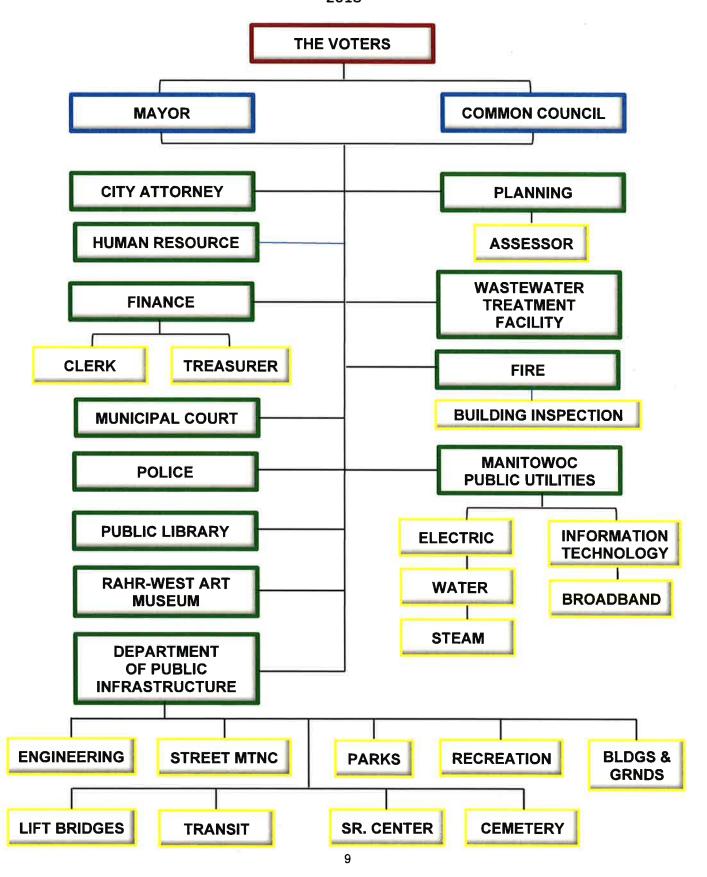
December 31, 2017

Christopher P. Morrill

Executive Director/CEO

CITY OF MANITOWOC

TABLE OF ORGANIZATION 2018



CITY OF MANITOWOC, WISCONSIN

General Information

ELECTED OFFICIALS

December 31, 2018

| | | Term Expires |
|--------------------------|--------------------|--------------|
| Mayor | Justin M. Nickels | April, 2021 |
| Common Council President | Scott McMeans | April, 2019 |
| Aldermanic District | | |
| 1 | Mike Howe | April, 2019 |
| 2 | Scott McMeans | April, 2019 |
| 3 | Jeremiah Novak | April, 2019 |
| 4 | James N. Brey | April, 2020 |
| 5 | Lee Kummer | April, 2020 |
| 6 | Eric J. Sitkiewitz | April, 2020 |
| 7 | Todd Lotz | April, 2019 |
| 8 | Mike Williams | April, 2020 |
| 9 | Steven Czekala | April, 2020 |
| 10 | Rhienna Gabriel | April, 2019 |

CITY OF MANITOWOC, WISCONSIN

General Information

Department Heads and Appointed Officials

December 31, 2018

| | | Length of Time in This Position | Length of Employment With City of Manitowoc |
|--|---------------------|---------------------------------|---|
| Finance Director/Treasurer | Steven A. Corbeille | 6.67 years | 6.67 years |
| City Clerk | Deborah Neuser | 1.58 years | 24.08 years |
| City Attorney | Kathleen McDaniel | 4.75 years | 10.00 years |
| Human Resources | Jessie Lillibridge | 2.42 years | 16.50 years |
| Municipal Judge | Steven R. Olson | 10.67 years | 10.67 years |
| Director of Public Infrastructure | Daniel Koski | 5.50 years | 5.50 years |
| Police Chief | Nick Reimer | 3.00 years | 22.42 years |
| Fire Chief | Todd Blaser | 4.75 years | 9.50 years |
| Community Development Director | April Kroner | .25 years | .25 years |
| Superintendent Wastewater Treatment Facility | Michael Jaeger | 2.00 years | 11.33 years |
| Director Rahr-West Art Museum | Jon G. Vadney | 7.25 years | 7.25 years |
| General Manager Public Utilities | Nilaksh J. Kothari | 17.25 years | 27.00 years |
| Director Public Library | Kristen Stoeger | 2.08 years | 2.08 years |
| Emergency Government Coordinator | Todd Blaser | 4.25 years | 9.50 years |

CERTIFIED PUBLIC ACCOUNTANTS

Clifton Larson Allen LLP, Green Bay, Wisconsin

BOND COUNSEL

Quarles & Brady, Milwaukee, Wisconsin

FINANCIAL CONSULTANTS

Robert W. Baird & Co., Inc., Milwaukee, Wisconsin

FINANCIAL SECTION



Independent auditors' report

To the Mayor and City Council City of Manitowoc, Wisconsin

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Manitowoc, Wisconsin (the "City") as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

OPINIONS

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City as of December 31, 2018, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.



CHANGE IN ACCOUNTING PRINCIPLE

As discussed in Note 3.H to the financial statements, in 2018 the City adopted new accounting guidance, GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. Our opinions are not modified with respect to this matter.

PRIOR YEAR SUMMARIZED FINANCIAL INFORMATION

The 2017 financial statements were audited by Schenck SC, whose practice became part of CliftonLarsonAllen LLP as of January 1, 2019, and whose report dated June 27, 2018, expressed unmodified opinions on those respective financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information from which the prior year summarized financial information was derived.

OTHER MATTERS

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 15 through 27 and the schedules relating to pensions and other postemployment benefits on pages 84 through 86 be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The introductory section, the financial information listed in the table of contents as supplementary information and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards are presented for purposes of additional analysis, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and the State Single Audit Guidelines issued by the Wisconsin Department of Administration, are also not a required part of the basic financial statements.

The supplementary information and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Schenck SC previously audited, in accordance with auditing standards generally accepted in the United States of America, the City of Manitowoc, Wisconsin's basic financial statements for the year ended December 31, 2017, which are not presented with the accompanying financial statements and expressed unmodified opinions on the respective financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information. That audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Manitowoc, Wisconsin's basic financial statements as a whole. The 2017 actual amounts in the general fund budgetary comparison information, combining nonmajor fund financial statements, and the capital asset schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare used to prepare the 2017 basic financial statements. The report of Schenck SC stated that the information has been subjected to the auditing procedures applied in the audit of those basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In their opinion, the 2017 actual amounts in the general fund budgetary comparison information, combining nonmajor fund financial statements, and the capital assets schedules were fairly stated in all material respects in relation to the basic financial statements from which they have been derived.

OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS

In accordance with *Government Auditing Standards*, we have also issued our report dated June 27, 2019, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sheboygan, Wisconsin June 27, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS



CITY OF MANITOWOC

WISCONSIN, USA www.manitowoc.org



Management's Discussion and Analysis

As management of the City of Manitowoc, Wisconsin, we offer readers of the City of Manitowoc's financial statements this narrative overview and analysis of the financial activities of the City of Manitowoc, Wisconsin for the fiscal year ended December 31, 2018. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages 4-7 of this report.

Financial Highlights

- The assets and deferred outflows of resources of the City of Manitowoc exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$327,045,636 (net position). Of this amount, \$67,548,734 (unrestricted net position) may be used to meet the government's ongoing obligations to citizens and creditors.
- The net position of governmental activities increased \$4,956,429 and business type activities increased by \$8,036,279 for a total increase in net position (4.1%) of \$12,992,708. The increase in governmental activities is mainly attributable to the repayments of long-term debt exceeding the issuance of long-term debt, capital outlay exceeding the depreciation expense and the effect of recording adjustments due to GASB Statement #68 related to pension liabilities. The increase in business activities is mainly attributable to positive operating results, contributions and the effect of recording adjustments due to GASB Statement #68.
- At the close of the current fiscal year, the City of Manitowoc's governmental funds and fiduciary funds reported combined ending fund balances of \$17,209,098 an increase of \$4,874,382 in comparison with the prior year. Only the general fund balance of \$5,305,163 is available for spending at the government's discretion due to deficits contained within the Streets capital project fund and Tax Incremental Finance (TIF) districts. The City has and will continue taking steps to rectify this situation over the next couple of years. Plans already implemented include restructuring debt service obligations and designation of donor and distressed TIF districts to allow a cross pollination of tax increments between the donor and distressed TIF districts.
- At the end of the current fiscal year, the unassigned fund balance for the general fund was \$5,305,163, or 20.6% of total general fund expenditures of \$25,791,813 or 24.1% of general fund revenues of \$22,019,782.
- The City of Manitowoc's total debt general obligation debt of the governmental activities increased by \$1,043,252 during the current fiscal year. The factors in this increase were the issuance of general obligation bonds/notes and refunding of \$15,735,000 and the retirement of outstanding general obligation bonds/notes and the results of refunding amounting to \$14,691,748. For the business-type activities, there was new revenue bond debt of \$4,223,638 issued for Wastewater. The Electric Utility repaid principal on outstanding revenue bonds/notes of approximately \$2.6 million and did not issue any other new revenue bonds/notes.





Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of Manitowoc's basic financial statements. The City of Manitowoc's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the City of Manitowoc's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all the City of Manitowoc's assets, liabilities and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City of Manitowoc is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City of Manitowoc that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City of Manitowoc include general government, public safety, public works, health and human services, conservation and development, and culture and recreation. The business-type activities of the City of Manitowoc include the Manitowoc Public Water, Electric, Steam, and Broadband Utility, a Wastewater Treatment Plant, and a Transit System.

The government-wide financial statements include the City of Manitowoc itself (known as the *primary government*). The Water, Electric, Steam, and Broadband Utility are managed by an independent commission, but are departments of the City of Manitowoc, and therefore have been included as an integral part of the primary government.

The government-wide statements can be found in the financial section of this report immediately following management's discussion and analysis.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Manitowoc, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of Manitowoc can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Manitowoc maintains 44 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund and the debt service fund, which are being considered major governmental funds. Data from the other 42 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The City of Manitowoc adopts an annual appropriated budget for the general fund, debt service fund and certain special revenue and capital project funds. A budgetary comparison statement has been provided for each of these funds to demonstrate compliance.

The basic governmental fund financial statements can be found in the financial section of this report immediately following the government-wide financial statements.

Proprietary funds. The City of Manitowoc maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The City of Manitowoc uses enterprise funds to account for the Manitowoc Public Electric, Water, Steam, and Broadband Utility, Wastewater Treatment Plant, and the Transit System. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the City of Manitowoc's various functions. The City of Manitowoc uses internal service funds to account for its data processing, health self-insurance, workers compensation self-insurance, and liability self-insurance. Because these services predominately benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Manitowoc Public Water, Electric, Steam, and Broadband Utility, the Wastewater Treatment Plant and Transit System, all are considered to be major funds of the City of Manitowoc. Conversely, the internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in the report.

The basic proprietary fund financial statements can be found in the financial section of this report immediately following the basic governmental fund financial statements.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the City of Manitowoc's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found in the financial section of this report immediately following the proprietary fund financial statements.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found immediately following the fiduciary fund financial statements.

Required supplementary information. Information related to the organizations other post-employment benefit obligations and the net pension liability (asset) of the Wisconsin Retirement System can be found immediately following the notes to the financial statements.

Other supplemental information. In addition to the basic financial statements and accompanying notes, this report presents the combining statements referred to earlier in connection with nonmajor governmental funds and internal service funds. Also included is information on capital assets used in the operation of government funds. Combining and individual fund statements and schedules can be found immediately following the required supplementary information and notes to the financial statements.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the City of Manitowoc, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$327,045,636 at the close of the most recent fiscal year.

By far the largest portion of the City of Manitowoc's net position (68.3 percent) reflects its investments in capital assets (e.g., land, buildings, machinery and equipment, and infrastructure), less accumulated depreciation and any related debt used to acquire those assets that are still outstanding. The City of Manitowoc uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the City of Manitowoc's investment in its capital assets is reported net of related debt, it should be noted that the resources to repay the debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the City of Manitowoc's net position represents resources that are subject to external restrictions that are restricted on how they may be used, \$36,224,670 or 11.1 percent. The remaining balance is unrestricted net position that is 20.7 percent or \$67,548,734 of net position that may be used to meet the government's ongoing obligations to citizens and creditors.

City of Manitowoc's Net Position

| | Governmental Activities | | Business Type Activities | | Total | |
|-----------------------------------|-------------------------|-------------|--------------------------|-------------|-------------|-------------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| Current and other assets | 76,242,586 | 66,285,763 | 107,101,762 | 98,305,876 | 183,344,348 | 164,591,639 |
| Capital assets | 129,833,991 | 126,543,060 | 157,871,649 | 157,651,724 | 287,705,640 | 284,194,784 |
| Total assets | 206,076,577 | 192,828,823 | 264,973,411 | 255,957,600 | 471,049,988 | 448,786,423 |
| Deferred Outflows of resources | 7,925,221 | 9,044,192 | 2,904,270 | 3,370,382 | 10,829,491 | 12,414,574 |
| Long-term liabilities outstanding | 60,458,378 | 59,642,593 | 21,988,677 | 22,488,208 | 82,447,055 | 82,130,801 |
| Other liabilities | 30,307,905 | 28,313,445 | 11,513,155 | 12,017,267 | 41,821,060 | 40,330,712 |
| Total liabilities | 90,766,283 | 87,956,038 | 33,501,832 | 34,505,475 | 124,268,115 | 122,461,513 |
| Deferred inflows of resources | 25,657,912 | 21,295,803 | 4,907,816 | 3,390,753 | 30,565,728 | 24,686,556 |
| Net position: | | | | | | |
| Net investment in capital assets | 86,087,963 | 86,580,090 | 137,184,269 | 136,566,376 | 223,272,232 | 223,146,466 |
| Restricted | 15,709,974 | 9,763,543 | 20,514,696 | 18,032,424 | 36,224,670 | 27,795,967 |
| Unrestricted (Deficit) | (4,220,334) | (3,722,459) | 71,769,068 | 66,832,954 | 67,548,734 | 63,110,495 |
| Total net position | 97,577,603 | 92,621,174 | 229,468,033 | 221,431,754 | 327,045,636 | 314,052,928 |

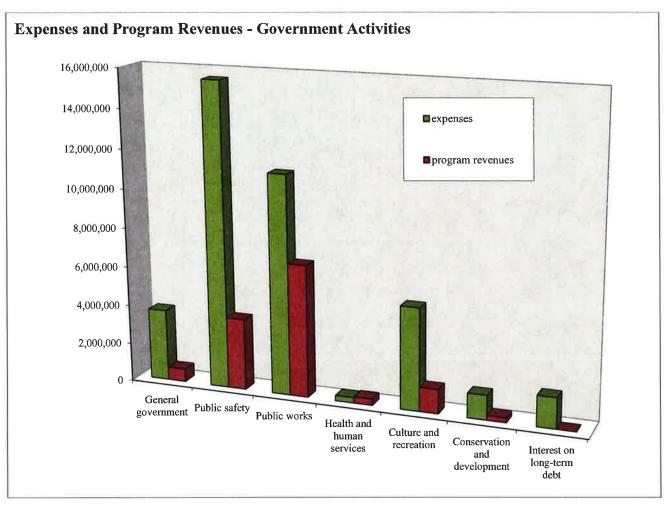
Governmental Activities

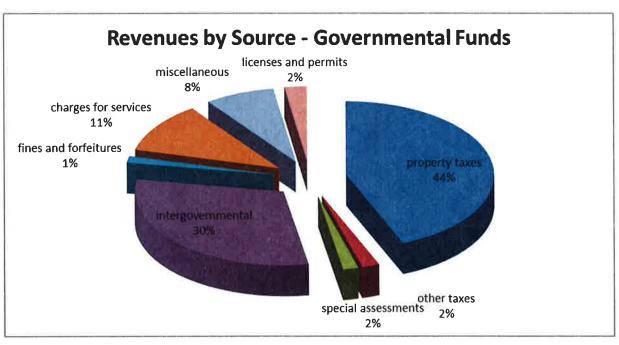
Property taxes increased by \$116,384 (1.01 percent) during the year. Property tax increases were levied for general purposes of \$797,486 and for special revenues \$180,426. Property tax decreases were levied for capital projects (\$836,767) and for debt service (\$24,761).

The net position of governmental activities increased by \$4,956,429. This increase is mainly attributable to capital additions exceeding depreciation expense. In addition to having a transfer for PILOT from the utility. Key elements of this increase are shown on the chart found on the following page.

City of Manitowoc's Statement of Activities Changes in Net Position

| | Governmental activities | | Business-type activities | | То | tal |
|---|-------------------------|---------------|-----------------------------|---------------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| Revenues: | | | | | | |
| Program revenues: | | | | | | |
| Charges for services | \$6,399,100 | \$6,736,933 | \$82,565,957 | \$83,981,519 | \$88,965,057 | \$90,718,452 |
| Operating grants and contributions | \$3,178,876 | \$3,983,775 | \$1,442,798 | \$1,684,403 | \$4,621,674 | \$5,668,178 |
| Capital grants and contributions | \$3,258,133 | \$2,018,462 | \$201,761 | \$794,910 | \$3,459,894 | \$2,813,372 |
| General revenues: | | | | | | |
| Property taxes | \$17,774,496 | \$17,658,112 | | | \$17,774,496 | \$17,658,112 |
| Other taxes | \$774,533 | \$779,999 | | | \$774,533 | \$779,999 |
| Grants and contributions not | | | | | | |
| restricted to specific programs | \$6,203,045 | \$6,182,381 | | | \$6,203,045 | \$6,182,381 |
| Other | \$1,967,133 | \$836,401 | \$2,407,254 | \$1,553,628 | \$4,374,387 | \$2,390,029 |
| Total Revenues | \$39,555,316 | \$38,196,063 | \$86,617,770 | \$88,014,460 | \$126,173,086 | \$126,210,523 |
| Expenses: | | | | | | |
| General government | \$3,667,667 | \$3,484,071 | | | \$3,667,667 | \$3,484,071 |
| Public safety | \$15,536,143 | \$15,044,477 | | | \$15,536,143 | \$15,044,477 |
| Public works | \$11,182,663 | \$9,164,479 | | | \$11,182,663 | \$9,164,479 |
| Health and human services | \$272,956 | \$316,126 | | | \$272,956 | \$316,126 |
| Culture and recreation | \$5,215,026 | \$5,123,117 | | | \$5,215,026 | \$5,123,117 |
| Conservation and development | \$1,249,704 | \$6,234,364 | | | \$1,249,704 | \$6,234,364 |
| Interest on long-term debt | \$1,570,770 | \$1,406,328 | | | \$1,570,770 | \$1,406,328 |
| Water | , ,, , , , | | \$5,965,299 | \$5,868,468 | \$5,965,299 | \$5,868,468 |
| Electric | | | \$59,921,858 | \$62,046,053 | \$59,921,858 | \$62,046,053 |
| Steam | | | \$1,381,402 | \$1,335,955 | \$1,381,402 | \$1,335,955 |
| Broadband | | | \$134,898 | \$102,834 | \$134,898 | \$102,834 |
| Sewer | | | \$5,104,513 | \$5,127,168 | \$5,104,513 | \$5,127,168 |
| Transit | | | \$2,069,946 | \$2,094,961 | \$2,069,946 | \$2,094,961 |
| Total Expenses | \$38,694,929 | \$40,772,962 | \$74,577,916 | \$76,575,439 | \$113,272,845 | \$117,348,401 |
| Increase(decrease) in net position before transfers | \$860,387 | (\$2,576,899) | \$12,039,854 | \$11,439,021 | \$12,900,241 | \$8,862,122 |
| Transfers | \$3,989,181 | \$3,947,067 | (\$3,989,181) | (\$3,947,067) | \$0 | \$0 |
| Change in net position | \$4,849,568 | \$1,370,168 | \$8,050,673 | \$7,491,954 | \$12,900,241 | \$8,862,122 |
| Net position - 1/1, original | \$92,621,174 | \$91,251,006 | \$221,431,754 | \$213,939,800 | \$314,052,928 | \$305,190,806 |
| Cumulative effect of change | \$106,861 | \$0 | (\$14,394) | \$0 | \$92,467 | \$0 |
| Net position - 1/1, restated | \$92,728,035 | \$91,251,006 | \$221,417,360 | \$213,939,800 | \$314,145,395 | \$305,190,806 |
| Net position - 12/31 | \$97,577,603 | \$92,621,174 | \$229,468,033 | \$221,431,754 | \$327,045,636 | \$314,052,928 |

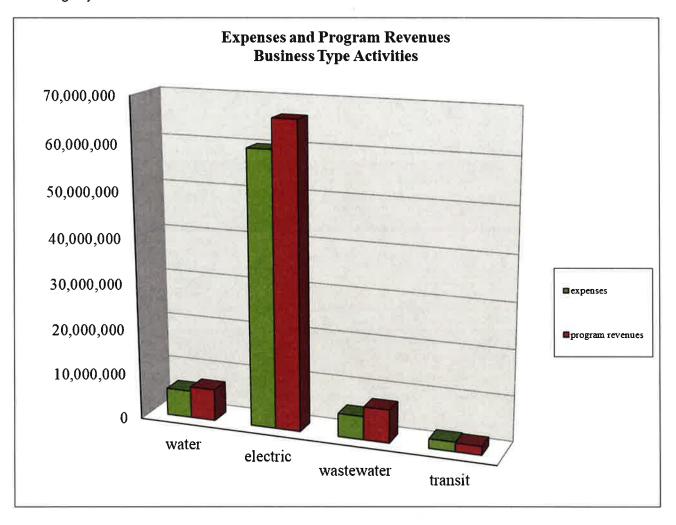


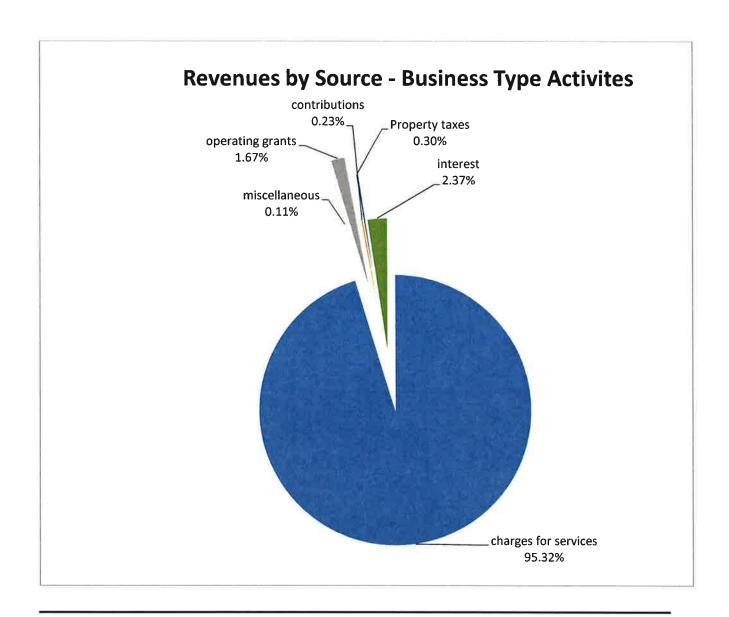


Business-type activities. Business-type activities increased the City of Manitowoc's net position by \$8,036,279. Key elements for the change in net position are as follows:

- The Water Utility increased net position by \$231,507.
- The Electric Utility increased net position by \$5,270,001.
- The Steam Utility increased net position by \$443,182.
- The Broadband Utility increased net position by \$103,058.
- The Wastewater Treatment Plant increased net position by \$2,116,948.
- The Transit System decreased net position by \$128,417.

The increases in net position above were due to positive operating results, contributions and the effect of recording adjustments due to GASB Statement #68.





Financial Analysis of the Government's Funds

As noted earlier, the City of Manitowoc uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the City of Manitowoc's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the City of Manitowoc's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of December 31, 2018, the City's governmental funds reported combined ending fund balances of \$17,209,098, an increase of \$4,874,382 in comparison with the prior year. The breakdown of fund balance is: Nonspendable \$2,281,417, Restricted \$7,217,426, Committed \$1,077,917, Assigned \$4,047,043 and Unassigned \$2,585,295. The Nonspendable portion of fund balance includes Inventories and prepaid items and Notes and Interfund receivables (amounts that are not in cash and not available for current expenditure or are legally or contractually required to be maintained intact). Restricted fund balance represents resources that have constraints placed on their use imposed by external sources such as creditors, grantors, contributors, or laws or regulations of other governments. Committed fund balance represents resources that can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision making authority. In contrast to a fund balance that is restricted by enabling legislation, amounts in the committed fund balance classification may be redeployed for other purposes with appropriate due process. Assigned fund balance represents amounts constrained by the government with the intent that the funds be used for specific purposes within the fund. Unassigned fund balance represents the residual classification (amount) that has not been assigned, committed, or restricted.

The general fund is the chief operating fund of the City of Manitowoc. At the end of the current fiscal year, unassigned fund balance was \$5,305,163 while total fund balance was \$9,097,765. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures which total (\$25,791,813). Unassigned fund balance represents 20.6 percent of total general fund expenditures, while total general fund balance represents 35.3 percent of that same amount.

The fund balance of the City of Manitowoc's general fund increased by \$689,538 during the current fiscal year. The key factors in this increase are as follows:

- The couple of key areas that assisted in the increase are: Revenues from interest doubled the budget amount, and building permits exceeded the budget by over 22%. Expenses were significantly underspent in the Street repair line for Public Works, however that helped to offset a significant over spending for snow and ice removal.
- The intention of city leadership is to build the general fund balance back to comply with our policy targeting an unassigned balance of 15-30% of general fund revenues. This is the third year the city has been in compliance with our general fund policy since before 2009. The intention is to continue to build that fund balance to a responsible level and maintain it within the city policy.

The debt service fund does not typically carry a fund balance. During 2012 the utility prepaid their portion of the debt issue funding the WRS Pension Liability. Therefore, the debt service fund will carry a restricted balance until the WRS debt has been retired. The City levies a property tax for debt service at the beginning of the current fiscal year for the payment of debt service. Revenues to help offset the tax are realized from special assessment revenues, transfers from other funds, and interest earned.

Proprietary funds. The City of Manitowoc's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position at the end of the year amounted to the following:

- Water Utility \$5,872,088
- Electric Utility \$55,498,838
- Steam Utility \$399,321
- Broadband Utility \$1,456,657
- Wastewater Treatment Plant \$8,117,091
- Transit System \$425,073

Other factors concerning the finances of these funds have already been addressed in the discussion of the City of Manitowoc's business-type activities.

General Fund Budgetary Highlights

Actual revenues came in higher than budgeted revenues by \$1,043,233. The increased revenues were mostly from permits, public charges for services and miscellaneous. Some of the notable factors were the increased sale of building, electrical and plumbing permits, the sale of lots and memorials at the Cemetery, public charges for services from street repairs, and the increased calls to the Emergency Medical Services Department. In the miscellaneous area, the notables were interest income and the sale of general fixed assets.

Actual expenditures were less than budgeted by \$517,361. The Public Works division spent only half their budget for street repairs, which overall helped with the significant over spending in the snow and ice account line.

Capital Asset and Debt Administration

Capital assets. The City of Manitowoc's investment in capital assets as of December 31, 2018, for its governmental activities amounted to \$129,833,991 and business type activities amounted to \$157,871,649 for total capital assets of \$287,705,640 (net of accumulated depreciation). This investment in capital assets includes land, buildings and improvements, machinery and equipment, roads, sewers, and bridges.

Major capital asset events (additions and retirements) during the current fiscal year included the following:

Governmental Activities:

- Buildings and Improvements increased \$409,024
- Machinery and equipment net acquisitions \$1,560,530
- Infrastructure construction (streets and sewers), net acquisitions \$3,328,246
- Construction in progress increased \$3,871,420

Business-Type Activities:

- Buildings and Improvements increased \$190,778
- Machinery and equipment increased \$981,085
- Infrastructure increased \$897,147
- Construction in progress increased \$5,522,951

City of Manitowoc's Capital Assets

(net of depreciation)

| | Govern | mental vities | Business-type activities | | Total | |
|----------------------------|---------------|------------------|-----------------------------|---------------|---------------|---------------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| Land | \$7,270,518 | \$7,270,518 | \$2,653,640 | \$2,653,640 | \$9,924,158 | \$9,924,158 |
| Buildings and Improvements | \$15,925,598 | \$16,114,569 | \$25,451,045 | \$26,265,876 | \$41,376,643 | \$42,380,445 |
| Machinery and equipment | \$14,923,534 | \$14,625,260 | \$52,850,297 | \$53,844,389 | \$67,773,831 | \$68,469,649 |
| Infrastructure | \$87,832,171 | \$88,521,963 | \$63,991,584 | \$67,485,687 | \$151,823,755 | \$156,007,650 |
| Construction in progress | \$3,882,170 | \$10,750 | \$12,925,083 | \$7,402,132 | \$16,807,253 | \$7,412,882 |
| Total | \$129,833,991 | \$126,543,060 | \$157,871,649 | \$157,651,724 | \$287,705,640 | \$284,194,784 |

Additional information on the City of Manitowoc's capital assets can be found in Note 3(C) of this report's notes to the financial statements.

Long-term debt. At the end of the current fiscal year, the City of Manitowoc has total bonded debt outstanding of \$69,612,011. Of this amount, \$51,173,355 comprises of debt backed by the full faith and credit of the government. The remainder of the City of Manitowoc's debt, \$18,438,656 represents bonds secured solely by customer revenues (i.e., revenue bonds).

City of Manitowoc's Outstanding Debt General Obligation and Revenue Bonds

| | Govern | mental | Busine | ss-type | То | tal |
|--------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | activities | | activities | | | |
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| General obligation bonds | \$27,205,000 | \$21,650,000 | \$0 | \$0 | \$27,205,000 | \$21,650,000 |
| General obligation notes | \$23,968,355 | \$28,480,103 | \$0 | \$0 | \$23,968,355 | \$28,480,103 |
| Revenue bonds | \$0 | \$0 | \$18,438,656 | \$18,457,581 | \$18,438,656 | \$18,457,581 |
| Total | \$51,173,355 | \$50,130,103 | \$18,438,656 | \$18,457,581 | \$69,612,011 | \$68,587,684 |

The City of Manitowoc's total debt increased by \$1,024,327 during the current fiscal year. The factors of this increase were the issuance of general obligation bonds/notes of \$15,735,000 and the retirement of outstanding general obligation bonds/notes amounting to \$14,691,748 for a net increase of \$1,043,252. On the business activity side, there was new debt of \$4,223,641 issued for Wastewater, and the retirement of \$4,242,566 for Wastewater and the Electric Utility for a net decrease of \$18,925.

During the current fiscal year, the government sold the following bond issues:

On April 3, 2018, \$7,005,000 of Note Anticipation Notes at an interest rate of 2.73%, callable on 10/3/18 and retired.

The City of Manitowoc, on November 5, 2018, also refinanced \$8,730,000 with an interest rate of 4% over the life of the refinancing.

The City of Manitowoc maintains an excellent financial rating for general obligation debt of "A1" with a Positive Outlook from Moody's. Moody's has rated the revenue bonds of the Electric and Water Utility "A1" also.

State statutes limit the amount of general obligation debt a government entity may issue to 5 percent of its total equalized valuation. The current debt limitation for the City of Manitowoc is \$97,563,310, which is significantly in excess of the City of Manitowoc's outstanding general obligation debt of \$51,173,355.

Additional information on the City of Manitowoc's long-term debt can be found in Note 3(E) of this report's notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the City of Manitowoc's budget for the 2019 fiscal year.

- The unemployment rate for the City of Manitowoc is currently 2.9 percent, which is a decrease from the rate of 3.7 percent a year ago.
- Wheel Tax was implemented March 1, 2019.
- Special Assessments related to Street Reconstruction/Maintenance were eliminated.
- Inflationary trends in the region compare favorably to the national indices.
- The tax rate included in the budget for city services would be at or below the allowable level under the State imposed levy limits;
- Salary increases for bargained contractual agreements.
- Compensation plan including market adjustments and step increases for non-represented employees.
- Contingency fund established within the general fund budget of \$125,000.
- Established a Fire Equipment Fund, which is projected to fund equipment for the department without borrowing, providing Ambulance revenues stay at current levels.

The City of Manitowoc has appropriated \$700,000 of the unassigned fund balance for spending in the 2019 fiscal year budget. The application of \$700,000 within the city's overall budget is predicted to not actually reduce our unassigned fund balance. The application of the unassigned fund balance would only occur if budgeted revenues and expenditures came in exactly according to the 2019 fiscal year budget. Historically the city returns approximately \$400,000 to \$750,000 back to the general fund each fiscal year. Therefore, it is management's opinion that we will maintain the city's unassigned general fund balance. The planned level of unassigned fund balance is set by policy at 15-30% of revenues. During 2018, the city remained compliant with our unassigned fund balance policy, with the unassigned fund balance of \$5,305,163 or 24% of general fund revenues. The city will maintain the unassigned fund balance within the targeted range in the near term.

Requests for Information

This financial report is designed to provide a general overview of the City of Manitowoc's finances for all those with an interest in the government's finances. Questions concerning any of the financial information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, 900 Quay Street, Manitowoc, Wisconsin, 54220-4543. The Finance Director/Treasurer's Office may be contacted via the Internet. Please visit us at www.manitowoc.org

BASIC FINANCIAL STATEMENTS

STATEMENT OF NET POSITION DECEMBER 31. 2018

WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | Governmental | Business-type | Tota | als | |
|---|---------------------|----------------|------------------------|------------------------|--|
| | Activities | Activities | 2018 | 2017 | |
| ASSETS | | | A 00 754 005 | A 04 407 450 | |
| Cash and investments Receivables | \$ 34,038,493 | \$ 54,716,412 | \$ 88,754,905 | \$ 81,467,453 | |
| Taxes and special charges | 20,862,897 | 283,519 | 21,146,416 | 19,694,070 | |
| Delinquent taxes | 65,474 3,811,468 | 7,585,304 | 65,474 11,396,772 | 61,754 9,805,545 | |
| Accounts Special assessments | 1,118,432 | 7,505,504 | 1,118,432 | 1,118,893 | |
| Loans | 5,148,940 | 1,033,941 | 6,182,881 | 6,785,931 | |
| Other | 53,664 | 3,042 | 56,706 | 34,705 | |
| Internal balances | (121,692) | 121,692 | ŝ | 3 | |
| Due from other governments | 5,210,698 | 272,970 | 5,483,668 | 4,945,383 | |
| Other assets | 78,433 | 943,600 | 1,022,033 | 968,081 | |
| Inventories and prepaid items | 596,218 | 3,971,604 | 4,567,822 | 3,487,553 | |
| Investment in CVMIC | 1,111,426 | 4,000,000 | 1,111,426 4,000,000 | 1,111,426 4,000,000 | |
| Rate stabilization deposit | | 12,448,411 | 12,448,411 | 11,644,865 | |
| Investment in ATC Nonutility property | | 1,126,410 | 1,126,410 | 1,127,116 | |
| Restricted assets | | 1,120,110 | 1,120,110 | 1,127,110 | |
| Cash and investments | 242,957 | 19,067,418 | 19,310,375 | 18,338,864 | |
| Net pension asset | 4,025,178 | 1,527,439 | 5,552,617 | * | |
| Capital assets, nondepreciable | 11,152,688 | 15,578,723 | 26,731,411 | 17,337,040 | |
| Capital assets, depreciable | 118,681,303 | 142,292,926 | 260,974,229 | 266,857,744 | |
| Total assets | 206,076,577 | 264,973,411 | 471,049,988 | 448,786,423 | |
| DEFERRED OUTFLOWS OF RESOURCES | | | | | |
| Loss on advance refunding | 210,113 | | 210,113 | 265,845 | |
| Pension related amounts | 7,600,315 | 2,857,038 | 10,457,353 | 12,148,729 | |
| Other postemployment amounts | 114,793 | 47,232 | 162,025 | | |
| Total deferred outflows of resources | 7,925,221 | 2,904,270 | 10,829,491 | 12,414,574 | |
| LIABILITIES | | | | | |
| Accounts payable | 1,711,526 | 5,100,242 | 6,811,768 | 6,467,176 | |
| Accrued and other current liabilities | 1,540,872 | 4,825,013 | 6,365,885 | 6,132,724 | |
| Due to other governments | 26,384,987 | 881,239 | 27,266,226 | 26,280,359 | |
| Accrued interest payable | 606,570 | 132,290 | 738,860 | 777,739 | |
| Special deposits | 63,950 | 574,371 | 638,321 | 672,036 678 | |
| Unearned revenues | | • | V.=. | 010 | |
| Long-term obligations Due within one year | 9,692,636 | 5,406,183 | 15,098,819 | 14,124,706 | |
| Due in more than one year | 49,527,919 | 16,098,388 | 65,626,307 | 64,938,765 | |
| Net pension liability | | | 100 | 1,544,891 | |
| Other postemployment benefits | 1,237,823 | 484,106 | 1,721,929 | 1,522,439 | |
| Total liabilities | 90,766,283 | 33,501,832 | 124,268,115 | 122,461,513 | |
| DEFERRED INFLOWS OF RESOURCES | · | | | | |
| Property taxes levied for subsequent year | 17,712,422 | 283,519 | 17,995,941 | 18,069,100 | |
| Gain on debt refunding | ((*) | 1,609,215 | 1,609,215 | 1,758,909 | |
| Pension related amounts | 7,924,436 | 3,007,093 | 10,931,529 | 4,858,547 | |
| Other postemployment related amounts | 21,054 | 7,989 | 29,043 | | |
| Total deferred inflows of resources | 25,657,912 | 4,907,816 | 30,565,728 | 24,686,556 | |
| NET POSITION | | | | | |
| Net investment in capital assets | 86,087,963 | 137,184,269 | 223,272,232 | 223,146,466 | |
| Restricted | | | | | |
| Capital improvements | | 16,304,826 | 16,304,826 | 15,765,366 | |
| Debt service | 1,115,615 | 2,682,431 | 3,798,046 | 2,426,091 | |
| Loan programs | 7,736,179 | 1 507 420 | 7,736,179 5,552,617 | 7,657,624 | |
| Pension benefits | 4,025,178 | 1,527,439 | 5,552,617 722,158 | 438,843 | |
| Tax incremental districts | 722,158 760,461 | | 760,461 | 487,161 | |
| Transit Other | 1,350,383 | (<u>a</u> r | 1,350,383 | 1,020,882 | |
| Unrestricted | (4,220,334) | 71,769,068 | 67,548,734 | 63,110,495 | |
| Total net position | \$ 97,577,603 | \$ 229,468,033 | \$ 327,045,636 | \$ 314,052,928 | |
| | | | | | |

The notes to the basic financial statements are an integral part of this statement.

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31. 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31. 2017

| | | Program Revenues | | |
|--------------------------------|----------------|----------------------|------------------------------------|--|
| Functions/Programs | Expenses | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions |
| GOVERNMENTAL ACTIVITIES | | | | |
| General government | \$ 3,667,667 | \$ 438,276 | \$ 214,878 | \$:=0: |
| Public safety | 15,536,143 | 3,345,613 | 294,505 | - |
| Public works | 11,182,663 | 1,265,270 | 2,225,457 | 3,258,133 |
| Health and human services | 272,956 | 248,405 | 69,176 | (=) |
| Culture and recreation | 5,215,026 | 946,966 | 288,997 | : : :: |
| Conservation and development | 1,249,704 | 154,570 | 85,863 | (±) |
| Interest and fiscal charges | 1,570,770 | | <u> </u> | <u></u> |
| Total governmental activities | 38,694,929_ | 6,399,100 | 3,178,876 | 3,258,133 |
| BUSINESS-TYPE ACTIVITIES | | | | |
| Water utility | 5,965,299 | 6,904,307 | | 20,391 |
| Electric utility | 59,921,858 | 66,165,482 | | 181,370 |
| Steam utility | 1,381,402 | 1,880,760 | 125 | € |
| Broadband utility | 134,898 | 242,520 | (<u>*</u> 2 | * |
| Wastewater treatment plant | 5,104,513 | 7,195,415 | | |
| Transit system | 2,069,946 | 177,473 | 1,442,798 | |
| Total business-type activities | 74,577,916 | 82,565,957 | 1,442,798 | 201,761 |
| Total | \$ 113,272,845 | \$ 88,965,057 | \$ 4,621,674 | \$ 3,459,894 |

General revenues

Taxes

Property taxes, levied for general purposes

Property taxes, levied for debt service

Property taxes, levied for special revenue funds

Property taxes, levied for capital projects

Other taxes

Federal and state grants and other contributions

not restricted to specific functions

Interest and investment earnings

Miscellaneous

Transfers

Total general revenues and transfers

Change in net position

Net position - January 1, as originally stated

Cumulative effect of change in accounting principle

Net position - January 1, as restated

Net position - December 31

The notes to the basic financial statements are an integral part of this statement.

Net (Expense) Revenue and Changes in Net Position

| Governmental | Business-type | e Totals | | |
|---------------------------------------|----------------|---------------------|----------------|--|
| Activities | Activities | ctivities 2018 2017 | | |
| | | | · | |
| \$ (3,014,513) | \$ - | \$ (3,014,513) | \$ (2,874,692) | |
| • | Ψ = | • | (11,545,901) | |
| (11,896,025) | Ē. = | (11,896,025) | | |
| (4,433,803) | | (4,433,803) | (5,150,773) | |
| 44,625 | - | 44,625 | (80,398) | |
| (3,979,063) | - | (3,979,063) | (2,167,690) | |
| (1,009,271) | - | (1,009,271) | (4,817,487) | |
| (1,570,770) | _ | (1,570,770) | (1,396,851) | |
| (25,858,820) | | (25,858,820) | (28,033,792) | |
| - | 959,399 | 959,399 | 1,169,366 | |
| _ | 6,424,994 | 6,424,994 | 5,245,400 | |
| - | 499,358 | 499,358 | 511,292 | |
| 2 2 | 107,622 | 107,622 | 186,590 | |
| = = = = = = = = = = = = = = = = = = = | 2,090,902 | 2,090,902 | 2,925,363 | |
| | (449,675) | (449,675) | (416,534) | |
| | (440,070) | (440,070) | (410,004) | |
| π_ | 9,632,600 | 9,632,600 | 9,621,477 | |
| (25,858,820) | 9,632,600 | (16,226,220) | (18,412,315) | |
| | 200.040 | 7.407.404 | 0.000.000 | |
| 6,903,508 | 263,916 | 7,167,424 | 6,369,938 | |
| 6,086,014 | = | 6,086,014 | 6,110,775 | |
| 1,695,709 | ~ | 1,695,709 | 1,515,283 | |
| 3,089,265 | i = 0 | 3,089,265 | 3,926,032 | |
| 774,533 | | 774,533 | 779,999 | |
| 6,203,045 | . | 6,203,045 | 6,182,381 | |
| 738,236 | 2,048,830 | 2,787,066 | 1,900,397 | |
| 1,228,897 | 94,508 | 1,323,405 | 489,632 | |
| 3,989,181 | (3,989,181) | | | |
| 30,708,388 | (1,581,927) | 29,126,461 | 27,274,437 | |
| 4,849,568 | 8,050,673 | 12,900,241 | 8,862,122 | |
| 92,621,174 | 221,431,754 | 314,052,928 | 305,190,806 | |
| 106,861 | (14,394) | 92,467 | | |
| 92,728,035 | 221,417,360 | 314,145,395 | 305,190,806 | |
| \$ 97,577,603 | \$ 229,468,033 | \$ 327,045,636 | \$ 314,052,928 | |

BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | | Other Governmental | | Totals | | | |
|---|---------|------------|--------------|-------------------|-----------------------|-------------|-----------|------------|-----------|------------|
| | General | | Debt Service | | Funds | | 2018 | | 2017 | |
| ASSETS | | | | | | | | | | |
| Cash and investments | \$ | 21,645,323 | \$ | 1,494,005 | \$ | 9,100,854 | \$ | 32,240,182 | \$ | 29,904,031 |
| Restricted cash and investments | | | | (5) | | 242,957 | | 242,957 | | 195,529 |
| Receivables | | | | | | | | | | |
| Taxes and special charges | | 10,206,223 | | 6,079,557 | | 4,577,117 | | 20,862,897 | | 19,430,154 |
| Delinquent taxes | | 65,474 | | | | | | 65,474 | | 61,754 |
| Accounts | | 1,394,733 | | 13,759 | | 2,359,688 | | 3,768,180 | | 1,446,703 |
| Special assessments | | 597,596 | | 520,836 | | | | 1,118,432 | | 1,118,893 |
| Loans | | • | | 103,845 | | 5,045,095 | | 5,148,940 | | 5,719,790 |
| Other | | 53,664 | | 200 | | æ | | 53,664 | | 34,705 |
| Due from other funds | | 4,232,452 | | 3. 5 2 | | · · | | 4,232,452 | | 3,856,722 |
| Due from other governments | | 4,964,507 | | 7. | | 246,191 | | 5,210,698 | | 4,669,617 |
| Inventories and prepaid items | - | 472,440 | | | _ | 121,692 | _ | 594,132 | - | 763,037 |
| Total assets | \$ | 43,632,412 | \$ | 8,212,002 | _\$_ | 21,693,594 | \$ | 73,538,008 | \$ | 67,200,935 |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities | | | | | | | | | | |
| Accounts payable | \$ | 391,512 | \$ | 8,500 | \$ | 1,287,742 | \$ | 1,687,754 | \$ | 832,280 |
| Accrued and other current liabilities | • | 664,420 | | * | • | 540 | • | 664,420 | | 594,118 |
| Due to other funds | | (*) | | = | | 4,232,452 | | 4,232,452 | | 3,856,722 |
| Advance from other funds | | _ | | 발 | | 121,692 | | 121,692 | | 144,279 |
| Due to other governments | | 26,384,987 | | | | 190 | | 26,384,987 | | 25,416,793 |
| Special deposits | | 23,602 | | 2 | | 40,348 | | 63,950 | | 181,573 |
| Unearned revenues | | | | | | | | 186 | _ | 678 |
| Total liabilities | | 27,464,521 | | 8,500 | | 5,682,234 | | 33,155,255 | _ | 31,026,443 |
| Deferred inflows of resources | | | | | | | | | | |
| Property taxes levied for | | | | | | | | | | |
| subsequent year | | 7,055,748 | | 6,079,557 | | 4,577,117 | | 17,712,422 | | 17,800,784 |
| Loans receivable | | 1,00 | | 103,845 | | 5,045,095 | | 5,148,940 | | 5,719,790 |
| Special assessments | - | 14,378 | _ | 297,915 | _ | | _ | 312,293 | _ | 319,202 |
| Total deferred inflows of resources | | 7,070,126 | - | 6,481,317 | _ | 9,622,212 | _ | 23,173,655 | _ | 23,839,776 |
| Fund balances | | | | | | | | | | |
| Nonspendable | | 2,159,725 | | = | | 121,692 | | 2,281,417 | | 3,839,859 |
| Restricted | | * | | 1,722,185 | | 5,495,241 | | 7,217,426 | | 4,686,906 |
| Committed | | F. | | | | 1,077,917 | | 1,077,917 | | 970,795 |
| Assigned | | 1,632,877 | | - | | 2,414,166 | | 4,047,043 | | 2,329,406 |
| Unassigned | _ | 5,305,163 | | <u>:</u> #.u | _ | (2,719,868) | | 2,585,295 | 99 | 507,750 |
| Total fund balances | _ | 9,097,765 | _ | 1,722,185 | _ | 6,389,148 | _ | 17,209,098 | | 12,334,716 |
| Total liabilities, deferred inflows | | | | | | | | | | |
| of resources, and fund balances | \$ | 43,632,412 | _\$_ | 8,212,002 | | 21,693,594 | <u>\$</u> | 73,538,008 | <u>\$</u> | 67,200,935 |

The notes to the basic financial statements are an integral part of this statement.

BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | 2018 | 2017 |
|---|---------------|---------------|
| RECONCILIATION TO THE STATEMENT OF NET POSITION | | - |
| Total fund balances as shown on previous page | \$ 17,209,098 | \$ 12,334,716 |
| Amounts reported for governmental activities in the statement of net position are different because: | | |
| Capital assets used in governmental activities are not current financial resources and therefore are not reported in the funds. | 129,825,727 | 126,532,310 |
| Long-term assets are not available; therefore, are not reported in the funds: | | |
| Special assessments | 312,293 | 319,202 |
| Loans receivable | 5,148,940 | 5,719,790 |
| Net pension asset | 4,025,178 | 35 |
| Net position of the internal service funds are reported in the statement of net | | |
| position as governmental activities | 1,968,052 | 2,288,041 |
| Some deferred outflows and inflows of resources reflect changes in long-term liabilities and are not reported in the funds. | | |
| Loss on advance refunding | 210,113 | 265,845 |
| Deferred outflows related to pensions | 7,600,315 | 8,778,347 |
| Deferred inflows related to pensions | (7,924,436) | (3,495,019) |
| Deferred outflows related to other postemployment benefits | 114,793 | ž. |
| Deferred inflows related to other postemployment benefits | (21,054) | ŝ |
| Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds. | | Į. |
| Bonds and notes payable | (51,173,355) | (50,130,103) |
| Premium on debt | (1,309,800) | (1,021,769) |
| Capital leases | (533,611) | (302,980) |
| Compensated absences | (6,030,257) | (5,776,138) |
| Net pension liability | ≥ | (1,111,325) |
| Other postemployment benefit | (1,237,823) | (1,136,590) |
| Accrued interest on long-term obligations | (606,570) | (643,153) |
| Net position of governmental activities as reported on the statement | | |
| of net position (see page 28) | \$ 97,577,603 | \$ 92,621,174 |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31. 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31. 2017

| | | | Other Governmental | Tot | als | | |
|--|--------------|------------------|-----------------------|---------------|---------------|--|--|
| | General | Debt Service | Funds | 2018 | 2017 | | |
| | | | 5 0 | | | | |
| REVENUES | | | | | | | |
| Taxes | \$ 7,106,740 | \$ 6,086,014 | \$ 5,356,275 | \$ 18,549,029 | \$ 18,438,111 | | |
| Special assessments | 215,009 | 379,154 | 80,200 | 674,363 | 589,165 | | |
| Intergovernmental | 8,063,162 | 200 | 4,261,076 | 12,324,238 | 10,030,478 | | |
| Licenses and permits | 967,096 | 7 | . ■ \ | 967,096 | 968,868 | | |
| Fines and forfeits | 564,696 | 340 | 5,488 | 570,184 | 568,025 | | |
| Public charges for services | 2,944,710 | | 404,586 | 3,349,296 | 3,209,363 | | |
| Intergovernmental charges for services | 212,649 | 8 | 117,097 | 329,746 | 710,537 | | |
| Interdepartmental charges for services | 773,087 | | (*0) | 773,087 | 688,477 | | |
| Miscellaneous | 1,172,633 | 115,288 | 1,781,481_ | 3,069,402 | 2,595,823 | | |
| Total revenues | 22,019,782 | 6,580,456 | 12,006,203 | 40,606,441 | 37,798,847 | | |
| EXPENDITURES | | | | | | | |
| Current | | | | | | | |
| General government | 3,004,312 | 72 | 84,076 | 3,088,388 | 3,207,646 | | |
| Public safety | 14,768,367 |) = : | 149,764 | 14,918,131 | 14,323,678 | | |
| Public works | 5,661,086 | (e . | 9,662,139 | 15,323,225 | 8,455,644 | | |
| Health and human services | 289,479 | | 5,800 | 295,279 | 284,586 | | |
| Culture and recreation | 1,634,948 | (** | 3,384,242 | 5,019,190 | 4,919,553 | | |
| Conservation and development | 375,956 | | 759,018 | 1,134,974 | 6,584,648 | | |
| Debt service | 2,2,22 | | , | • • | | | |
| Principal | 54.691 | 5.515.000 | 1,476,748 | 7.046,439 | 7,442,106 | | |
| Interest and fiscal charges | 2,974 | 1,510,093 | 126,077 | 1,639,144 | 1,565,703 | | |
| interest and nesar shanges | | | | | | | |
| Total expenditures | 25,791,813 | 7,025,093 | 15,647,864 | 48,464,770 | 46,783,564 | | |
| Excess of revenues under expenditures | (3,772,031) | (444,637) | (3,641,661) | (7,858,329) | (8,984,717) | | |
| OTHER FINANCING SOURCES (USES) | | | | | | | |
| Long-term debt issued | | 8,730,000 | 7,005,000 | 15,735,000 | 6,005,000 | | |
| Capital lease issued | 285,322 | Ê | 12 | 285,322 | 313,745 | | |
| Premium on debt issued | 4 | 423,208 | - | 423,208 | 256,043 | | |
| Payment to current noteholder | - | (7,700,000) | 7. | (7,700,000) | (762,824) | | |
| Transfers in | 4,272,565 | 63,272 | 3,471,089 | 7,806,926 | 4,980,925 | | |
| Transfers out | (96,318) | * | (3,721,427) | (3,817,745) | (1,033,858) | | |
| | | | 9.9 | | | | |
| Total other financing sources (uses) | 4,461,569 | 1,516,480 | 6,754,662 | 12,732,711 | 9,759,031 | | |
| Net change in fund balances | 689,538 | 1,071,843 | 3,113,001 | 4,874,382 | 774,314 | | |
| Fund balances - January 1 | 8,408,227 | 650,342 | 3,276,147 | 12,334,716 | 11,560,402 | | |
| Fund balances - December 31 | \$ 9,097,765 | \$ 1,722,185 | \$ 6,389,148 | \$ 17,209,098 | \$ 12,334,716 | | |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31. 2017

| | 2018 | | | 2017 | | |
|---|------|--|------|-------------------------------------|--|--|
| RECONCILIATION TO THE STATEMENT OF ACTIVITIES | | | | | | |
| Net change in fund balances as shown on previous page | \$ | 4,874,382 | \$ | 774,314 | | |
| Amounts reported for governmental activities in the statement of activities are different because: | | | | | | |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. | | 40.440.040 | | | | |
| Capital assets reported as capital outlay in governmental fund statements Depreciation expense reported in the statement of activities Net book value of disposals | | 10,148,819 (6,703,762) (151,640) | | 6,661,879 (5,484,769) (3,536) | | |
| Governmental funds do not present revenues that are not available to pay current obligations. In contrast, such revenues are reported in the statement | | (,, | | (0,000) | | |
| of activities when earned. | | (577,759) | | (523,475) | | |
| Debt issued provides current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. | | | | | | |
| Long-term debt issued | | (15,735,000) | | (6,005,000) | | |
| Capital leases issued | | (285,322) | | (313,745) | | |
| Premium on debt issued | | (423,208) | | (256,043) | | |
| Principal repaid | | 14,691,748 | | 8,186,341 | | |
| Capital lease principal paid | | 54,691 | | 10,765 | | |
| Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds: | | | | | | |
| Accrued interest on long-term debt | | 36,583 | | 112,074 | | |
| Amortization of premiums, discounts and loss on advance refunding | | 79,445 | | 65,890 | | |
| Compensated absences | | (254,119) | | (73,063) | | |
| Net pension asset | | 4,025,178 | | (* = , = = =) | | |
| Net pension liability | | 1,111,325 | | 1,116,136 | | |
| Deferred outflows of resources related to pensions | | (1,178,032) | | (3,825,922) | | |
| Deferred inflows of resources related to pensions | | (4,429,417) | | 1,192,635 | | |
| Other postemployment benefits | | (186,094) | | (21,808) | | |
| Deferred outflows of resources related to other postemployment benefits | | 92,793 | | . | | |
| Deferred inflows of resources related to other postemployment benefits | | (21,054) | | 741 | | |
| Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the | | | | | | |
| internal service funds is reported with governmental activities. | - | (319,989) | _ | (242,505) | | |
| Change in net position of governmental activities as reported in the statement of activities (see pages 29 - 30) | _\$ | 4,849,568 | _\$_ | 1,370,168 | | |

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND DECEMBER 31. 2018 WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | P.v.s | l-a4 | | Variance Final Budget - Positive | 2017 |
|--------------------------------------|--------------|---------------|--------------|--|--------------|
| | Original | lget Final | Actual | (Negative) | Actual |
| REVENUES | | | - rotau | (NOGULIVO) | 710100 |
| Taxes | \$ 7,048,008 | \$ 7,048,008 | \$ 7,106,740 | \$ 58,732 | \$ 6,261,288 |
| Special assessments | 246,000 | 246,000 | 215,009 | (30,991) | 253,128 |
| Intergovernmental | 7,910,205 | 7,910,205 | 8,063,162 | 152,957 | 7,936,513 |
| Licenses and permits | 798,902 | 798,902 | 967,096 | 168,194 | 968,868 |
| Fines and forfeits | 546,086 | 546,086 | 564,696 | 18,610 | 565,915 |
| Public charges for services | 2,734,962 | 2,734,962 | 2,944,710 | 209,748 | 2,775,723 |
| Intergovernmental charges | -,, | _,,. | ,- , | • | , , |
| for services | 220,887 | 220,887 | 212,649 | (8,238) | 195,441 |
| Interdepartmental charges | , | • | • | , , | , |
| for services | 791,000 | 791,000 | 773,087 | (17,913) | 688,477 |
| Miscellaneous | 675,499 | 680,499 | 1,172,633 | 492,134 | 708,114 |
| | | | | | |
| Total revenues | 20,971,549 | 20,976,549 | 22,019,782 | 1,043,233 | 20,353,467 |
| EXPENDITURES | | | | | |
| Current | | | | 2 | |
| General government | 3,479,611 | 3,345,591 | 3,004,312 | 341,279 | 2,878,481 |
| Public safety | 14,562,877 | 14,725,819 | 14,768,367 | (42,548) | 13,960,578 |
| Public works | 6,751,027 | 6,767,115 | 5,661,086 | 1,106,029 | 4,999,186 |
| Health and human services | 58,060 | 61,060 | 289,479 | (228,419) | 269,039 |
| Culture and recreation | 852,296 | 869,865 | 1,634,948 | (765,083) | 1,649,269 |
| Conservation and development | 532,724 | 539,724 | 375,956 | 163,768 | 373,968 |
| Debt service | | | | | |
| Principal | 8 | <u> </u> | 54,691 | (54,691) | 10,765 |
| Interest and fiscal charges | | | 2,974 | (2,974) | |
| Total expenditures | 26,236,595 | 26,309,174 | 25,791,813 | 517,361 | 24,141,286 |
| Excess of revenues under | | | | , | |
| expenditures | (5,265,046) | (5,332,625) | (3,772,031) | 1,560,594 | (3,787,819) |
| OTHER FINANCING SOURCES (USES) | 1 | | | | |
| Capital lease issued | 9 | ; = (: | 285,322 | 285,322 | 313,745 |
| Transfers in | 4,313,105 | 4,313,105 | 4,272,565 | (40,540) | 4,238,611 |
| Transfers out | = | = | (96,318) | • | (47,961) |
| Total other financing sources (uses) | 4,313,105 | 4,313,105 | 4,461,569 | 148,464 | 4,504,395 |
| Net change in fund balance | (951,941) | (1,019,520) | 689,538 | 1,709,058 | 716,576 |
| Fund balance - January 1 | 8,408,227 | 8,408,227 | 8,408,227 | | 7,691,651 |
| Fund balance - December 31 | \$ 7,456,286 | \$ 7,388,707 | \$ 9,097,765 | \$ 1,709,058 | \$ 8,408,227 |

STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | Enterpr | rise Funds | | |
|--------------------------------------|------------------|---------------------|------------------|----------------------|--|--|
| | Water Utility | Electric Utility | Steam Utility | Broadband Utility | | |
| ASSETS | | | ((| | | |
| Current assets | | | | | | |
| Cash and investments | \$ 6,124,57 | 6 \$ 37,527,066 | \$ 1,180,695 | \$ 1,342,732 | | |
| Receivables | | | | | | |
| Taxes and special charges | | | :=0 | | | |
| Customer accounts | 1,263,66 | 4 5,220,979 | 292,657 | 23,322 | | |
| Other | | 3,042 | 3 | | | |
| Due from other funds | | 426,785 | | 38 | | |
| Due from other governments | | | - | 72 | | |
| Inventories and prepaid items | 275,27 | 9 3,348,785 | 20,257 | 125,642 | | |
| Total current assets | 7,663,51 | 9 46,526,657 | 1,493,609 | 1,491,696 | | |
| Noncurrent assets | | | | | | |
| Restricted assets | | | | | | |
| Cash and investments | 6,122,28 | 5 2,732,416 | 30,176 | <u>=</u> | | |
| Deposit with CVMIC | (| <u> </u> | · | | | |
| Total noncurrent assets | 6,122,28 | 2,732,416 | 30,176 | | | |
| Other assets | | | | | | |
| Advance to other funds | | 707,574 | | ≘ | | |
| Loans receivable | | 1,033,941 | - | 2 | | |
| Investment in ATC | | 12,448,411 | X-E | = | | |
| Rate stabilization deposit | | 4,000,000 |) . | * | | |
| Nonutility property | 480,17 | | 105 | Ħ | | |
| Other assets | 257,56 | | | | | |
| Net pension asset | 195,82 | 1,022,639 | | | | |
| Total other assets | 933,56 | 20,544,833 | | | | |
| Capital assets | | | | | | |
| Nondepreciable | 1,104,77 | | 54,810 | 96,226 | | |
| Depreciable | 44,404,24 | 80,022,080 | 3,188,943 | 743,270 | | |
| Total capital assets | 45,509,01 | 84,082,330 | 3,243,753 | 839,496 | | |
| Total assets | 60,228,38 | 153,886,236 | 4,767,538 | 2,331,192 | | |
| DEFERRED OUTFLOWS OF RESOURCES | | | | | | |
| Pension related amounts | 373,20 | 08 1,911,450 | - | | | |
| Other postemployment related amounts | 6,62 | | 66 | <u> </u> | | |
| Total deferred outflows of resources | 379,83 | 1,943,733 | 66 | , m | | |
| | | | | | | |

| | | | Totals | | | | Government Internal Ser | | | |
|-------------------------------|----------------|---------------------|--------|-----------------------------------|-----------|---------------------------------|----------------------------|----------------|------|-------------|
| Wastewater Treatment Plant | | Transit System | | 2018 | 2017 2018 | | 018 2017 2018 | | 2017 | |
| \$ 8,443,125 | \$ | 98,218 | \$ | 54,716,412 | \$ | 49,677,799 | \$ | 1,798,311 | \$ | 1,885,623 |
| 676,392 | | 283,519 108,290 | | 283,519 7,585,304 3,042 | | 263,916 8,329,360 | | 43,288 | | 29,482 |
| (東) (東) | | 272,970 201,641 | | 426,785 272,970 3,971,604 | | 438,846 275,766 2,665,218 | | 2,086 | | - 59,298 |
| 9,119,517 | · - | 964,638 | - | 67,259,636 | _ | 61,650,905 | | 1,843,685 | - | 1,974,403 |
| 10,182,541 | | ÷ | | 19,067,418 | | 18,143,335 | | - 1,111,426 | | 1,111,426 |
| 10,182,541 | _ | | - | 19,067,418 | _ | 18,143,335 | ·— | 1,111,426 | _ | 1,111,426 |
| | | - | | 707,574 1,033,941 | | 1,134,359 1,066,141 | | | | Š |
| (a) (b) | | 3 2 2 | | 12,448,411 4,000,000 | | 11,644,865 4,000,000 | | 92 (A) | | = |
| 147,309 | | 161,667_ | ъ) | 1,126,410 943,600 1,527,439 | | 1,127,116 968,081 | | 78,433 - | | |
| 147,309 | | 161,667 | 0 | 21,787,375 | - | 19,940,562 | _ | 78,433 | | |
| 10,172,667 12,381,930 | | 90,000 1,552,463 | | 15,578,723 142,292,926 | : | 10,055,772 147,595,952 | | 8,264 | | 10,750 |
| 22,554,597 | _ | 1,642,463 | _ | 157,871,649 | - | 157,651,724 | | 8,264 | , | 10,750 |
| 42,003,964 | | 2,768,768 | _ | 265,986,078 | _ | 257,386,526 | | 3,041,808 | _ | 3,096,579 |
| 276,450 3,974 | | 295,930 4,286 | | 2,857,038 47,232 | | 3,370,382 | | , e. 2 | | (B) |
| 280,424 | - | 300,216 | - | 2,904,270 | = | 3,370,382 | | = | _ | - |

STATEMENT OF NET POSITION
PROPRIETARY FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | se Funds | | |
|---|------------------|---------------------|------------------|----------------------|
| | Water Utility | Electric Utility | Steam Utility | Broadband Utility |
| LIABILITIES | | | | |
| Current liabilities | | | | |
| Accounts payable | \$ 246,921 | \$ 4,013,609 | \$ 4,841 | \$ 9,962 |
| Accrued and other current liabilities | 937,813 | 3,785,229 | 75,961 | 25,077 |
| Insurance claims payable | . | ≂ | T . | 3= |
| Due to other funds | = | 5 | 426,785 | :=: |
| Due to other governments | 881,239 | ₹ | T | (- |
| Special deposits | 622 | 573,749 | | 5 -2 |
| Current portion of long-term obligations | 201,970 | 485,697 | <u>=</u> | |
| Accrued interest payable | ₹0 | = | ¥ | 02 |
| Payable from restricted assets | | | | |
| Current portion of long-term obligations | 120 | 4,063,950 | 41,050 | 28 |
| Accrued interest | - 342 | 79,359 | 802 | |
| Total current liabilities | 2,268,565 | 13,001,593 | 549,439 | 35,039 |
| Long-term obligations, less current portion | | | | |
| Advance from other funds | : | (3) | 585,882 | 70 |
| Revenue bonds | | 4,128,300 | 41,700 | = |
| Debt premium | 9 | 458,873 | 4,636 | - |
| Compensated absences | 280,791 | 1,286,956 | <u>=</u> | <u>#</u> |
| Land contract | 80,000 | 7 <u>2</u> 7) | <u>~</u> | ₩ |
| Net pension liability | - | 191 | · | 144 |
| Other postemployment benefits | 69,102 | 329,871 | 885 | |
| Total long-term liabilities | 429,893 | 6,204,000 | 633,103 | |
| Total liabilities | 2,698,458 | 19,205,593 | 1,182,542 | 35,039 |
| DEFERRED INFLOWS OF RESOURCES | | | | |
| Special charges on subsequent | | | | |
| year tax roll | | - | 2 | 9 |
| Gain on debt refunding | (<u>€</u> | 1,593,123 | 16,092 | <u>=</u> |
| Pension related amounts | 385,522 | 2,013,286 | 20 | 2 |
| Other postemployment related amounts | 1,024 | 5,349 | - | - |
| Total deferred inflows of resources | 386,546 | 3,611,758 | 16,092 | |
| NET POSITION | | | | |
| Net investment in capital assets Restricted | 45,333,010 | 73,838,084 | 3,140,275 | 839,496 |
| Capital improvements | 6,122,285 | | | |
| Debt service | =, .==,==0 | 2,653,057 | 29,374 | ¥. |
| Pension benefits | 195,824 | 1,022,639 | 22,2. | ₩) |
| Unrestricted | 5,872,088 | 55,498,838 | 399,321_ | 1,456,657 |
| Total net position | \$ 57,523,207 | \$ 133,012,618 | \$ 3,568,970 | \$ 2,296,153 |

| | | | | | Tot | tals | | | Governmental Activities - Internal Service Funds | | | |
|----|-------------------------|----|-------------------|----|------------------------|------|------------------------|--|---|----|---|--|
| | lastewater atment Plant | | Transit System | | 2018 | 11 | 2017 | | 2018 | | 2017 | |
| \$ | 758,927 - - | \$ | 65,982 933 | \$ | 5,100,242 4,825,013 | \$ | 5,605,771 4,922,881 | \$ | 23,772 25,176 851,276 | \$ | 29,125 13,481 602,244 | |
| | (4): | | | | 426,785 | | 438,846 | | - | | S#1 | |
| | 30 00 | | - | | 881,239 | | 863,566 | | 5 | | | |
| | #K | | - | | 574,371 | | 490,463 | | ₩. | | . | |
| | 588,144 | | 25,372 | | 1,301,183 | | 2,451,212 | | | | (175 | |
| | 52,129 | | ·* | | 52,129 | | 23,675 | | 7. | | | |
| | (a) | | * | | 4,105,000 | | 2,670,000 | | 2 | | 1125 | |
| | | | 21 | | 80,161 | _ | 110,911 | | <u> </u> | | | |
| - | 1,399,200 | | 92,287 | | 17,346,123 | | 17,577,325 | | 900,224 | | 644,850 | |
| | | | | | | | | | | | | |
| | | | : = 0 | | 585,882 | | 990,080 | | ~ | | ======================================= | |
| | 9,603,538 | | | | 13,773,538 | | 14,215,017 | | ā | | 77 | |
| | 440.400 | | 101 100 | | 463,509 | | 463,509 | | 173,532 | | 163,688 | |
| | 112,106 | | 101,488 | | 1,781,341 80,000 | | 1,693,055 176,000 | | 173,532 | | 103,000 | |
| | | | | | 80,000 | | 433,566 | | | | 5 | |
| | 40,883 | | 43,365 | | 484,106 | | 385,849 | | <u> </u> | | = | |
| | 9,756,527 | | 144,853 | | 17,168,376 | _ | 18,357,076 | _ | 173,532 | | 163,688 | |
| | 11,155,727 | _ | 237,140 | _ | 34,514,499 | | 35,934,401 | | 1,073,756 | | 808,538 | |
| | | | | | | | | | | | | |
| | :=: | | 283,519 | | 283,519 | | 268,316 | | 1 7 0 | | = | |
| | : * : | | | | 1,609,215 | | 1,758,909 | | ₹. | | ā | |
| | 290,009 | | 318,276 | | 3,007,093 | | 1,363,528 | | - | | - | |
| - | 770 | | 846 | - | 7,989 | | | - | | - | <u> </u> | |
| - | 290,779 | | 602,641 | - | 4,907,816 | _ | 3,390,753 | <u>. </u> | - | _ | 2 | |
| | 12,390,941 | | 1,642,463 | | 137,184,269 | | 136,566,376 | | 8,264 | | 10,750 | |
| | 10,182,541 | | (9) | | 16,304,826 | | 15,765,366 | | | | := ? | |
| | 186 | | S. = € | | 2,682,431 | | 2,267,058 | | S | | | |
| | 147,309 | | 161,667 | | 1,527,439 | | 1 - | | 2.73 | | 37.0 | |
| | 8,117,091 | 3 | 425,073 | | 71,769,068 | - | 66,832,954 | _ | 1,959,788 | _ | 2,277,291 | |
| \$ | 30,837,882 | \$ | 2,229,203 | \$ | 229,468,033 | \$ | 221,431,754 | \$ | 1,968,052 | \$ | 2,288,041 | |

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION PROPRIETARY FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | Enterprise Funds | | | |
|---|------------------|---------------------|------------------|----------------------|--|--|
| | Water Utility | Electric Utility | Steam Utility | Broadband Utility | | |
| OPERATING REVENUES Charges for services Other | \$ 6,895,612 | \$ 66,063,724 | \$ 1,880,760 | \$ 242,520 | | |
| Total operating revenues | 6,895,612 | 66,063,724 | 1,880,760 | 242,520 | | |
| OPERATING EXPENSES | | | | | | |
| Operation and maintenance | 4,104,558 | 53,455,702 | 1,195,813 | 61,843 | | |
| Depreciation | 1,800,686 | 6,039,828 | 151,675 | 72,873 | | |
| Taxes | 60,041 | 289,149 | 1,640 | 182 | | |
| Total operating expenses | 5,965,285 | 59,784,679 | 1,349,128 | 134,898 | | |
| Operating income (loss) | 930,327 | 6,279,045 | 531,632 | 107,622 | | |
| NONOPERATING REVENUES (EXPENSES) | | | | | | |
| General property taxes | (E) | <u> </u> | 120 | <u>=</u> | | |
| Interest income | 209,436 | 1,797,415 | 20,703 | 21,276 | | |
| Merchandising and jobbing | 8,695 | 101,758 | * | - | | |
| Nonoperating grants | (=) | 5 | 1371 | = | | |
| Gain on disposal of capital assets | 87.3 | | | | | |
| Interest and fiscal charges | (14) | (416,684) | (35,104) | 8 | | |
| Amortization of debt discount/premium | | 132,014 | 1,333 | <u>=</u> | | |
| Amortization of gain on debt refunding | ₹ | 148,197 | 1,497 | ¥ | | |
| Other nonoperating revenues (expenses) | | (706) | | | | |
| Total nonoperating revenues (expenses) | 218,117 | 1,761,994 | (11,571) | 21,276 | | |
| Income (loss) before contributions | | | | | | |
| and transfers | 1,148,444 | 8,041,039 | 520,061 | 128,898 | | |
| Capital contributions | 20,391 | 181,370 | | - | | |
| Transfers out | (941,012) | (2,919,596) | (78,273) | (25,840) | | |
| Change in net position | 227,823 | 5,302,813 | 441,788 | 103,058 | | |
| Net position - January 1, as originally stated | 57,291,700 | 127,742,617 | 3,125,788 | 2,193,095 | | |
| Cumulative effect of change in accounting principle | 3,684 | (32,812) | 1,394 | | | |
| Net position - January 1, as restated | 57,295,384 | 127,709,805 | 3,127,182 | 2,193,095 | | |
| Net position - December 31 | \$ 57,523,207 | \$ 133,012,618 | \$ 3,568,970 | \$ 2,296,153 | | |

| | | | Totals | | | | | Governmental Activities - Internal Service Funds | | | | |
|------|------------------------|------|-------------------|------|------------------------|-----|-----------------------|---|-----------|----|------------------|--|
| | astewater atment Plant | | Transit System | 2018 | | | 2017 | | 2018 | | 2017 | |
| \$ | 7,195,415 | \$ | 177,473 | \$ | 82,212,984 | \$ | 83,489,007 | \$ | 4,968,570 | \$ | 4,671,870 | |
| _ | <u> </u> | | | _ | 242,520 | _ | 289,424 | | <u> </u> | | | |
| | 7,195,415 | _ | 177,473 | _ | 82,455,504 | _ | 83,778,431 | | 4,968,570 | | 4,671,870 | |
| | 4,301,442 | | 1,994,245 | | 65,113,603 | | 67,026,556 | | 5,259,068 | | 4,889,534 | |
| | 614,077 | | 75,701 | _ | 8,754,840 351,012 | _ | 8,694,921 484,255 | | 29,516 | | 24,841 | |
| | 4,915,519 | | 2,069,946 | | 74,219,455 | _ | 76,205,732 | | 5,288,584 | | 4,914,375 | |
| | 2,279,896 | | (1,892,473) | _ | 8,236,049 | _ | 7,572,699 | _ | (320,014) | | (242,505) | |
| | | | 263,916 | | 263,916 | | 263,916 | | 2 | | 220 | |
| | | | 203,910 | | 2,048,830 | | 1,506,731 | | 25 | | S#12 | |
| | # | | 5401 | | 110,453 | | 203,088 | | - | | (€) | |
| | - | | 1,442,798 | | 1,442,798 | | 2,120,487 | | # | | 2 5 0 | |
| | #: | | 990 | | 990 | | 950 | | = | | , - , | |
| | (188,994) | | | | (640,796) | | (652,917) | | 2 | | | |
| | = | | • | | 133,347 | | 133,347 | | ~ | | = | |
| | 45.040 | | 40.000 | | 149,694 | | 149,694 | | - | | (=) | |
| | 45,210 | _ | 48,308 | _ | 92,812 | _ | 46,116 | _ | | - | | |
| _ | (143,784) | | 1,756,012 | _ | 3,602,044 | _ | 3,771,412 | _ | 25 | | | |
| | 2,136,112 | | (136,461) | | 11,838,093 | | 11,344,111 | | (319,989) | | (242,505) | |
| | (24,460) | | 5# 0#: | _ | 201,761 (3,989,181) | _ | 94,910 (3,947,067) | 7 | <u></u> | | := := | |
| | 2,111,652 | _ | (136,461) | | 8,050,673 | _ | 7,491,954 | _ | (319,989) | _ | (242,505) | |
| | 28,720,934 | | 2,357,620 | | 221,431,754 | | 213,939,800 | | 2,288,041 | | 2,530,546 | |
| _ | 5,296 | | 8,044 | 2 | (14,394) | _ | ÷ | ;; = | | _ | | |
| | 28,726,230 | _ | 2,365,664 | _ | 221,417,360 | - | 213,939,800 | (C) | 2,288,041 | | 2,530,546 | |
| _\$_ | 30,837,882 | _\$_ | 2,229,203 | _\$ | 229,468,033 | _\$ | 221,431,754 | \$ | 1,968,052 | \$ | 2,288,041 | |

STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | Enterprise Funds | | | | |
|---|-------------------|---------------------|------------------|----------------------|--|--|--|
| | Water Utility | Electric Utility | Steam Utility | Broadband Utility | | | |
| CASH FLOWS FROM OPERATING ACTIVITIES | · | | ** | | | | |
| Cash received from customers | \$ 6,963,040 | \$ 66,945,944 | \$ 1,772,745 | \$ 227,939 | | | |
| Cash paid for employee wages and benefits | (1,145,219) | (2,708,259) | (35,662) | ~ | | | |
| Cash paid to suppliers | (2,807,293) | (52,337,593) | (1,169,164) | (40,300) | | | |
| Net cash provided (used) by operating | | | | | | | |
| activities | 3,010,528 | 11,900,092 | 567,919 | 187,639 | | | |
| CASH FLOWS FROM NONCAPITAL | | | | | | | |
| FINANCING ACTIVITIES | | | | | | | |
| General property taxes | 3 = 3 | = 9 | <u>~</u> | : 😥 | | | |
| Nonoperating grant | 346 | 5600 | # | | | | |
| Nonoperating revenues | 5 -2 0 | (#) | # | # | | | |
| Economic development loans to customers | 196 | (€) | ∺ | * | | | |
| Economic development loan payments received | 196 | 32,201 | · | ÷ | | | |
| Received on advances to other funds | (= (| (404,198) | - | - | | | |
| Transfer in (out) | (932,710) | (2,900,923) | (79,603) | (24,983) | | | |
| Net cash provided (used) by noncapital | | | | | | | |
| financing activities | (932,710) | (3,272,920) | (79,603) | (24,983) | | | |
| CASH FLOWS FROM CAPITAL AND | | | | | | | |
| RELATED FINANCING ACTIVITIES | | | | | | | |
| Acquisition of capital assets | (1,036,814) | (3,524,767) | (12,697) | (24,552) | | | |
| Capital contributions | 20,391 | 181,370 | | = | | | |
| Sale of capital assets | 4,401 | 28,082 | · | - | | | |
| Cost of removal of capital assets | (8,537) | (324,778) | (1,275) | (10,024) | | | |
| Interfund advance received (paid) | : ee: | 843,043 | (416,259) | m | | | |
| Long-term debt proceeds | 3# | | | | | | |
| Principal paid on long-term debt | (96,000) | (2,643,300) | (26,700) | | | | |
| Interest paid on long-term debt | (14) | (447,127) | (35,409) | | | | |
| Net cash provided (used) by capital | | 10. | | | | | |
| and related financing activities | (1,116,573) | (5,887,477) | (492,340) | (34,576) | | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | |
| Interest received | 209,436 | 1,794,373 | 20,703 | 21,276 | | | |
| Cash paid to ATC LLC | 200,100 | (803,546) | 20,100 | 21,210 | | | |
| Net cash provided by investing activities | 209,436 | 990,827 | 20,703 | 21,276 | | | |
| Not oddin provided by invocating dearwards | | | | | | | |
| Change in cash and cash equivalents | 1,170,681 | 3,730,522 | 16,679 | 149,356 | | | |
| Cash and cash equivalents - January 1 | 11,076,180 | 36,528,960 | 1,194,192 | 1,193,376 | | | |
| Cash and cash equivalents - December 31 | \$ 12,246,861 | \$ 40,259,482 | \$ 1,210,871 | \$ 1,342,732 | | | |

Governmental Activities -Internal Service Funds Totals Wastewater Transit 2017 2018 2017 **Treatment Plant** System 2018 \$ 7,312,329 187,993 83,409,990 83,443,580 4,954,764 4,666,399 (1,268,993)(6,239,361)(5,600,467)(528, 121)(472,299)(1,081,228)(741, 256)(4,516,466)(3,438,894)(60,534,500)(59,226,565)(4,534,054)2,792,207 (1,822,256)16,636,129 18,616,548 (89,823)(339,954)263,916 263,916 263,916 1,442,798 1,442,798 2,166,450 45,210 48,308 93,518 859 (167, 125)32,201 20,984 (404, 198)712,502 (24,460)(3,962,679)(3,881,741)20,750 1,755,022 (2,534,444)(884, 155)2,486 (8,940,618) (9,328,938)(10,750)(4,341,788)201,761 94,910 990 33,473 81,634 (344,614)(191,427)426,784 4,845,899 4,845,899 4,845,899 (4,714,922)(4,960,826)(2,194,826)(160,540)(643,090)(679,947)990 2,486 (1,851,255)(9,381,231) (9,892,791)(10,750)25 1,506,731 2,045,788 (803,546)(849,080)1,242,242 657,651 25 961,702 (66,244)5,962,696 8,497,253 (87,312)(350,704)17,663,964 164,462 67,821,134 59,323,881 1,885,623 2,236,327 1,798,311 1,885,623

67,821,134

18,625,666

98,218

73,783,830

STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | Enterprise Funds | | | | | | | | |
|--|----------------------|---------------|---------|-------------|----|-------------------|-----------|------------------|--|
| | Water Electric Steam | | | | | Steam | Broadband | | |
| | 0 | Utility | Utility | | | Utility | | Utility | |
| RECONCILIATION OF OPERATING INCOME | 0:==== | | | | | | | | |
| (LOSS) TO NET CASH PROVIDED (USED) BY | | | | | | | | | |
| OPERATING ACTIVITIES | | | | | | | | | |
| Operating income (loss) | \$ | 930,327 | \$ | 6,279,045 | \$ | 531,632 | \$ | 107,622 | |
| Adjustments to reconcile operating | | | | | | | | | |
| income (loss) to net cash provided (used) | | | | | | | | | |
| by operating activities | | | | | | | | | |
| Depreciation | | 1,800,686 | | 6,039,828 | | 151,675 | | 72,873 | |
| Depreciation charged to operating accounts | | 125,115 | | 151,248 | | 2,180 | | 147 | |
| Change in liability (asset) and deferred | | | | | | | | | |
| outflows and inflows of resources | | | | | | | | | |
| Pension | | 27,471 | | 126,779 | | : - : | | :=: | |
| Special charges on subsequent tax roll | | - | | :(€) | | (in) | | 1 - 5 | |
| Other postemployment benefits | | 6,922 | | 29,670 | | 93 | | i = 1 | |
| Merchandising and jobbing | | 8,695 | | 101,758 | | X = | | ş.e.s | |
| Miscellaneous | | - | | (706) | | Æ | | () | |
| Change in operating assets and liabilities | | | | | | | | | |
| Accounts receivables | | 40,780 | | 696,834 | | (108,015) | | (14,581) | |
| Due from other governments | | - | | π. | | 2. = 2 | | 2 | |
| Inventories and prepaid items | | 21,693 | | (1,263,960) | | (10,804) | | 12,263 | |
| Accounts payable | | 33,641 | | (377,256) | | 1,158 | | 9,315 | |
| Accrued and other current liabilities | | 12,128 | | (22,966) | | 18 | | | |
| Due to other governments | | 17,673 | | | | | | | |
| Special deposits | | 280 | | 83,628 | | | | | |
| Other assets | | . | | 5 | | 5 | | · . | |
| Compensated absences | | (14,883) | | 56,190 | | 7. | | - | |
| Net cash provided (used) by operating | | | | | | | | | |
| activities | \$ | 3,010,528 | _\$ | 11,900,092 | \$ | 567,919 | _\$_ | 187,639 | |
| | | | | | | | | | |
| Reconciliation of cash and cash equivalents | | | | | | | | | |
| to the statement of net position | | | | | | | | | |
| Cash and cash equivalents in current assets | \$ | 6,124,576 | \$ | 37,527,066 | \$ | 1,180,695 | \$ | 1,342,732 | |
| Cash and cash equivalents in restricted assets | _ | 6,122,285 | _ | 2,732,416 | | 30,176 | | * | |
| Total cash and cash equivalents | \$ | 12,246,861 | \$ | 40,259,482 | \$ | 1,210,871 | \$ | 1,342,732 | |
| · | _ | | - | | 9 | | - | | |

Noncash capital and related financing activities None

| | | | | Totals | | | Governmenta Internal Ser | | | | |
|------|--|----|---|--------|--|------|--|----------|--|------|---|
| | Wastewater reatment Plant | | Transit System | 2018 | | | 2017 | | 2018 | | 2017 |
| \$ | 2,279,896 | \$ | (1,892,473) | \$ | 8,236,049 | \$ | 7,572,699 | \$ | (320,014) | \$ | (242,505) |
| | 614,077 | | 75,701 - | | 8,754,840 278,690 | | 8,694,921 121,564 | | 2분) 2분 | | 2 2 |
| | 18,611 (4,400) 3,839 | | 23,043 - 4,096 - | | 195,904 (4,400) 44,620 110,453 (706) | | 609,879 4,400 15,843 203,088 (706) | | * * * | | - |
| | 121,314 - (197,655) - - - (43,475) | | 7,724 2,796 (41,097) 25,267 - - - (27,313) | | 744,056 2,796 (1,281,905) (505,530) (10,838) 17,673 83,908 | | (278,919) (275,766) 733,114 1,004,582 13,782 (41,594) 53,940 706 185,015 | | (13,806) 57,212 (5,353) 260,727 - (78,433) 9,844 | | (5,471) - (13,719) (54,700) (38,313) - - - 14,754 |
| \$ | 2,792,207 | \$ | (1,822,256) | \$ | 16,636,129 | _\$_ | 18,616,548 | \$ | (89,823) | \$ | (339,954) |
| \$ | 8,443,125 10,182,541 | \$ | 98,218 | \$ | 54,716,412 19,067,418 | \$ | 49,677,799 18,143,335 | \$ | 1,798,311 | \$ | 1,885,623 |
| _\$_ | 18,625,666 | \$ | 98,218 | _\$_ | 73,783,830 | _\$_ | 67,821,134 | <u> </u> | 1,798,311 | _\$_ | 1,885,623 |

STATEMENT OF NET POSITION FIDUCIARY FUND DECEMBER 31. 2018 WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | Poor Rel | lief |
|--|-----|------------|--------|
| | 20 |)18 | 2017 |
| ASSETS Cash and investments | | 14,123 \$ | 14,354 |
| NET POSITION Restricted for trust activities | _\$ | 14,123 _\$ | 14,354 |

STATEMENT OF CHANGES IN NET POSITION FIDUCIARY FUND DECEMBER 31. 2018 WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | Poor Relief | | | | |
|-------------------------------------|-------------|--------|----|--------|--|
| |) | 2018 | | 2017 | |
| ADDITIONS Other local sources | \$ | 269 | \$ | 126 | |
| DEDUCTIONS Trust fund disbursements | | 500 | | 875 | |
| Change in net position | | (231) | | (749) | |
| Net position - January 1 | ÷ | 14,354 | | 15,103 | |
| Net position - December 31 | \$ | 14,123 | \$ | 14,354 | |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of the City of Manitowoc, Wisconsin (the "City"), have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting principles and policies utilized by the City are described below:

A. REPORTING ENTITY

The City is a municipal corporation governed by an elected ten member council. Included in the City's operations (the primary government) are the City's water, electric, steam, and broadband utilities managed by a separate commission appointed by the City Council. In accordance with GAAP, the basic financial statements are required to include the City and any separate component units that have a significant operational or financial relationship with the City. The City has not identified any component units that are required to be included in the basic financial statements in accordance with standards established in GASB Statement No. 61.

B. RELATED ORGANIZATIONS

The City's officials are also responsible for appointing the members of the board of another organization, but the City's accountability for this organization does not extend beyond making the appointments. Therefore, this organization is not included in the City's reporting entity. The City Council appoints some or all of the members of the following related organization:

The Housing Authority of the City of Manitowoc (the "Authority") - The Authority was established by the City to administer the low and moderate income housing program funded by federal grants and rental income. Although board members of the Authority are appointed by the City Council, there is no financial interdependency with the City nor does the City have any significant influence over the Authority's operations. The City does not provide funding for the Authority. Additionally, the City does not hold title to any of the Authority's assets, not does it have any right to the Authority's surpluses. The City has no legal obligation to fund the Authority's programs should grant funding no longer be available.

C. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the City. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for services.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Governmental funds include general, special revenue, debt service and capital projects funds. Proprietary funds include enterprise and internal service funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

The City reports the following major governmental funds:

General Fund

This is the City's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

Debt Service Fund

This fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of government funds.

The City reports the following major enterprise funds:

Water Utility Fund

This fund accounts for the provision of water service to City residents, public authorities, and business entities.

Electric Utility Fund

This fund accounts for the provision of electric service to City residents, public authorities, and business entities.

Steam Utility Fund

This fund accounts for the provision of sales of steam to public authorities and business entities.

Broadband Utility Fund

This fund accounts for the provision of broadband communication services to public authorities.

Wastewater Treatment Plant Fund

This fund accounts for the provision of sewage treatment service to City residents, public authorities, and business entities.

Transit System Fund

This fund accounts for the provision of mass transit services to residents of the Cities of Manitowoc and Two Rivers.

Additionally, the City reports the following fund types:

- Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted for specific purposes.
- Capital projects funds account for financial resources to be used for the acquisition or construction of major capital facilities or equipment other than those financed by proprietary funds.
- ▶ Internal service fund accounts for health, workers comp and liability self-insurance and data processing services provided to other departments of the City on a cost reimbursement basis.
- ▶ The private-purpose trust fund is used to account for resources legally held in trust to provide annual holiday donations to area not-for-profit organizations. Generally, only the earnings on the invested resources are used to make the donations.

D. MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available.

Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Revenues susceptible to accrual include intergovernmental grants, intergovernmental charges for services, public charges for services and interest. Other revenues such as licenses and permits, fines and forfeits and miscellaneous revenues are recognized when received in cash or when measurable and available.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the City's water, electric, and sewer functions and various other functions of the City. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, and fees and fines, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's proprietary funds are charges to customers for services. Operating expenses for proprietary funds include the costs of services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, then unrestricted resources, as they are needed.

E. ASSETS, LIABILITIES, DEFERRED OUTFLOWS/INFLOWS OF RESOURCES, AND NET POSITION OR FUND BALANCE

1. Cash and Investments

Cash and investments are combined in the financial statements. Cash deposits consist of demand and time deposits with financial institutions and are carried at cost. Investments are stated at fair value. Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. For purposes of the statement of cash flows, all cash deposits and highly liquid investments (including restricted assets) with a maturity of three months or less from date of acquisition are considered to be cash equivalents.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

2. Property Taxes and Special Charges/Receivable

Property taxes and special charges consist of taxes on real estate and personal property and user charges assessed against City properties. They are levied during December of the prior year and become an enforceable lien on property the following January 1. Property taxes are payable in various options depending on the type and amount. Personal property taxes and special charges are payable on or before January 31 in full. Real estate taxes are payable in full by January 31 or in two equal installments on or before January 31 and July 31. Real estate taxes not paid by January 31 are purchased by the County as part of the February tax settlement. Delinquent personal property taxes remain the collection responsibility of the City. Special charges not paid by January 31 are held in trust by the County and remitted to the City, including interest, when collected by the County.

In addition to its levy, the City also levies and collects taxes for the Manitowoc School District, Manitowoc County, and Lakeshore Technical College. Collections and remittances of taxes for other entities are accounted for in the general fund.

3. Accounts Receivable

Accounts receivable are recorded at gross amounts with uncollectible amounts recognized under the direct write-off method. No allowance for uncollectible accounts has been provided since it is believed that the amount of such allowance would not be material to the basic financial statements.

4. Special Assessments

Assessments against property owners for public improvements are generally not subject to full settlement in the year levied. Special assessments are placed on tax rolls on an installment basis. Revenue from special assessments recorded in governmental funds is recognized as collections are made or as current installments are placed on tax rolls. Installments placed on the 2018 tax roll are recognized as revenue in 2019. Special assessments are subject to collection procedures.

5. Loans Receivable

The City has received federal and state grant funds for economic development and housing rehabilitation loan programs and has passed the funds to various businesses and individuals in the form of loans. The City records a loan receivable and expenditure when the loan has been made and the funds disbursed. No allowance for uncollectible accounts has been provided since it is believed that the amount of such allowance would not be material to the basic financial statements. In the governmental funds, the City records a deferred inflow of resources for the net amount of the receivable. As the loans are repaid, revenue is recognized. Any unspent loan proceeds are presented as restricted fund balance in the fund financial statements.

6. Interfund Receivables and Payables

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" and "due to other funds" in the fund financial statements. Noncurrent portions of the interfund receivables for the governmental funds are reported as "advances to other funds" and are offset by nonspendable fund balance since they do not constitute expendable available financial resources and therefore are not available for appropriation.

The amount reported on the statement of net position for internal balances represents the residual balance outstanding between the governmental and business-type activities.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

7. Inventories

Inventories are recorded at cost, which approximates market, using the first-in, first-out method. Inventories consist of expendable supplies held for consumption. The cost is recorded as an expenditure at the time individual inventory items are consumed rather than when purchased.

Inventories of governmental funds in the fund financial statements are offset by nonspendable fund balance to indicate that they do not represent spendable available financial resources.

8. Prepaid Items

Payments made to vendors that will benefit periods beyond the end of the current fiscal year are recorded as prepaid items and are accounted for on the consumption method.

Prepaid items of governmental funds in the fund financial statements are offset by nonspendable fund balance to indicate that they do not represent spendable available financial resources.

9. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or higher and an estimated useful life in excess of a year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets of the City are depreciated using the straight-line method over the following estimated useful lives:

| | Governmental | Business-type |
|----------------------------|--------------|---------------|
| | Activities | Activities |
| Assets | Ye | ars |
| Buildings and improvements | 50 | 25 - 100 |
| Machinery and equipment | 5 - 20 | 3 - 10 |
| Infrastructure | 50 - 100 | : |

10. Compensated Absences

It is the City's policy to permit employees to accumulate earned but unused vacation and sick leave benefits in accordance with employee handbook policies and/or bargaining unit agreements. All vacation and sick leave is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds in the fund financial statements only if they have matured, for example, as a result of employee resignations and retirements.

11. Deferred Outflows/Inflows of Resources

Deferred outflows of resources are a consumption of net position by the government that is applicable to a future reporting period. Deferred inflows of resources are an acquisition of net position by the government that is applicable to a future reporting period. The recognition of those outflows and inflows as expenses or expenditures and revenues are deferred until the future periods to which the outflows and inflows are applicable.

Governmental funds may report deferred inflows of resources for unavailable revenues. The City reports unavailable revenues for special assessments and loan receivables. These inflows are recognized as revenues in the government-wide financial statements.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

12. Long-term Obligations

In the government-wide financial statements, and proprietary funds in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed as incurred.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

13. Pensions

For purposes of measuring the net pension liability (asset), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Wisconsin Retirement System (WRS) and additions to/deductions from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

14. Other Postemployment Benefits Other Than Pensions (OPEB) Single-employer Defined Postemployment Benefit Plan

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Village's Other Postemployment Benefit Plan (the "Plan") and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, the Plan recognizes benefit payments when due and payable in accordance with the benefit terms.

Local Retiree Life Insurance Fund

The fiduciary net position of the Local Retiree Life Insurance Fund (LRLIF) has been determined using the flow of economic resources measurement focus and the accrual basis of accounting. This includes for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other postemployment benefits, OPEB expense, and information about the fiduciary net position of the LRLIF and additions to/deductions from LRLIF's fiduciary net position have been determined on the same basis as they are reported by LRLIF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

15. Fund Equity

Governmental Fund Financial Statements

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The following classifications describe the relative strength of the spending constraints placed on the purposes for which resources can be used:

- Nonspendable fund balance. Amounts that are not in spendable form (such as inventory, prepaid items, or long-term receivables) or are legally or contractually required to remain intact.
- Restricted fund balance. Amounts that are constrained for specific purposes by external parties (such as grantor or bondholders), through constitutional provisions, or by enabling legislation.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

- ▶ Committed fund balance. Amounts that are constrained for specific purposes by action of the City Council either through the passage of an ordinance or resolution, as each is equally difficult to remove the constraint. These constraints can only be removed or changed by the City Council using the same action that was used to create them.
- ▶ Assigned fund balance. Amounts that are constrained for specific purposes by action of City management. The Common Council, through adoption of the fund balance policy, has authorized the Finance Director to assign fund balance. Residual amounts in any governmental fund, other than the General Fund, are also reported as assigned.
- ▶ Unassigned fund balance. Amounts that are available for any purpose. Positive unassigned amounts are only reported in the General Fund.

The City has not adopted a fund balance spend-down policy regarding the order in which fund balance will be utilized. When a policy does not specify the spend-down policy, GASB Statement No. 54 indicates that restricted funds would be spent first, followed by committed funds, and then assigned funds. Unassigned funds would be spent last.

Government-Wide and Proprietary Fund Statements

Equity is classified as net position and displayed in three components:

- ▶ Net investment in capital assets. Amount of capital assets, net of accumulated depreciation, and capital related deferred outflows of resources less outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets and any capital related deferred inflows of resources.
- ▶ Restricted net position. Amount of net position that is subject to restrictions that are imposed by 1) external groups, such as creditors, grantors, contributors or laws or regulations of other governments or 2) law through constitutional provisions or enabling legislation.
- ▶ Unrestricted net position. Net position that is neither classified as restricted nor as net investment in capital assets.

F. USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

G. PRIOR YEAR INFORMATION

Comparative amounts for the prior year have been presented in the basic financial statements to provide an understanding of changes in the City's financial position and operations. The comparative amounts may be summarized in total and not at the level of detail required for a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with the government's financial statements for the year ended December 31, 2017, from which the summarized information was derived.

H. RECLASSIFICATIONS

Certain amounts in the prior year financial statements have been reclassified to conform with the presentation in the current year financial statements with no change in previously reported net position, changes in net position, fund balance or changes in fund balance.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

NOTE 2: STEWARDSHIP AND COMPLIANCE

A. BUDGETS AND BUDGETARY ACCOUNTING

The City follows these procedures in establishing the budgetary data reflected in the basic financial statements:

- Prior to November, City management submits to the City Council a proposed operating budget for the calendar year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them. After submission to the governing body, public hearings are held to obtain taxpayer comments.
 Following the public hearings, the proposed budget, including authorized additions and deletions, is legally enacted by City Council action.
- 2. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America for all governmental funds except for farmer's market, commercial revolving loan, housing revolving loan, CDBG, HCRI revolving loan, industrial revolving loan, Manitowoc Calumet Library, Mani International Relations Assoc., Rahr West Museum, police programs, park land dedications, senior center, external flame, centennial, park and rec donations, Lakeshore holiday parade, EPA grant, and housing programs special revenue funds, cemetery improvements, car ferry dock facilities, and tax incremental district nos. 18, 19, 20 and 21 capital project funds. Budget is defined as the originally approved budget plus or minus approved amendments. Individual amendments throughout the year were not material in relation to the original budget. Budget appropriations not expended during the year are closed to fund balance unless authorized by the governing body to be forwarded into the succeeding year's budget.
- 3. During the year, formal budgetary integration is employed as a management control device for all governmental funds adopting a budget. Amendments to the budget during the year are initially reviewed by managements and are subsequently authorized by the City Council. Management does not have authority to amend the legally adopted budget. Supplemental amendments were necessary during the year but were not material in relations to the original appropriation.
- 4. The budget as enacted includes total expenditures at the organization level. An organization can be a department, division, fund, or other activity. Expenditures cannot legally exceed appropriations at this level.
- 5. Encumbrance accounting is not used by the City to record commitments related to unperformed contracts for goods or services.

The City did not have any material violation of legal or contractual provisions for the fiscal year ended December 31, 2018.

B. DEFICIT FUND EQUITY

The following funds had deficit fund balance as of December 31, 2018:

| | Deficit Fund |
|---------------------------------|--------------|
| Funds | Balance |
| Streets | \$ 1,073,952 |
| Tax Incremental District No. 12 | 16,683 |
| Tax Incremental District No. 16 | 1,608,191 |
| Tax Incremental District No. 19 | 17,027 |
| Tax Incremental District No. 20 | 1,079 |
| Tax Incremental District No. 21 | 2,936 |

The above deficits are anticipated to be funded from future operations of the respective funds, proceeds of debt, or from available resources of the General Fund.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

C. PROPERTY TAX LEVY LIMIT

Wisconsin state statutes provide for a limit on the property tax levies for all Wisconsin cities, villages, towns and counties. For the 2018 and 2019 budget years, Wisconsin Statutes limit the increase in the maximum allowable tax levy to the change in the City's January 1 equalized value as a result of net new construction. The actual limit for the City for the 2018 budget was 0.52%. The actual limit for the City for the 2019 budget was .92%. Debt service for debt authorized after July 1, 2005 is exempt from the levy limit. In addition, Wisconsin statutes allow the limit to be adjusted for the increase in debt service authorized prior to July 1, 2005 and in certain other situations.

NOTE 3: DETAILED NOTES ON ALL FUNDS

A. CASH AND INVESTMENTS

The City maintains various cash and investment accounts, including pooled funds that are available for use by all funds. Each fund's portion of these accounts is displayed on the financial statements as "Cash and investments".

Invested cash consists of deposits and investments that are restricted by Wisconsin Statutes to the following:

Time deposits; repurchase agreements; securities issued by federal, state and local governmental entities; statutorily authorized commercial paper and corporate securities; and the Wisconsin local government investment pool.

The carrying amount of the City's cash and investments totaled \$108,079,403 on December 31, 2018 as summarized below:

| Deposits with financial institutions Investments U.S. Treasury notes Government National Mortgage Association Federal National Mortgage Association Federal Home Loan Bank Federal Home Loan Mortage Corporation Federal Farm Credit Bureau Federal Farm Credit Bureau State and municipal bonds Money market mutual funds Repurchase agreements Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 14,123 \$ 108,079,403 | Petty cash and cash on hand | \$ | 10,994 |
|--|---|-----|-------------|
| U.S. Treasury notes Government National Mortgage Association Federal National Mortgage Association Federal Home Loan Bank Federal Home Loan Mortage Corporation Federal Farm Credit Bureau Small Business Administration State and municipal bonds Money market mutual funds Repurchase agreements Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 11,960,662 8,1724 8,1724 14,123 11,960,662 8,1724 8,1724 14,123 | Deposits with financial institutions | | 37,416,088 |
| Government National Mortgage Association Federal National Mortgage Association Federal Home Loan Bank Federal Home Loan Mortage Corporation Federal Home Loan Mortage Corporation Federal Farm Credit Bureau Small Business Administration State and municipal bonds Money market mutual funds Repurchase agreements Federal interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | Investments | | |
| Federal National Mortgage Association Federal Home Loan Bank Federal Home Loan Mortage Corporation Federal Home Loan Mortage Corporation Federal Farm Credit Bureau Federal Farm Credit | U.S. Treasury notes | | 11,960,662 |
| Federal Home Loan Bank Federal Home Loan Mortage Corporation Federal Farm Credit Bureau Small Business Administration State and municipal bonds Money market mutual funds Repurchase agreements Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investment of net position Cash and investments 14,123 | Government National Mortgage Association | | 91,724 |
| Federal Home Loan Mortage Corporation Federal Farm Credit Bureau Small Business Administration State and municipal bonds Money market mutual funds Repurchase agreements T,478,582 Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | Federal National Mortgage Association | | 8,174,457 |
| Federal Farm Credit Bureau 6,183,852 Small Business Administration 120,513 State and municipal bonds 792,726 Money market mutual funds 3,350,354 Repurchase agreements 7,478,582 Beneficial interest in investments held by Lakeshore Community Foundation 227,725 Corporate bonds and notes 13,379,270 Wisconsin local government investment pool 10,169,901 Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments \$88,754,905 Restricted cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments 14,123 | Federal Home Loan Bank | | 4,405,020 |
| Small Business Administration State and municipal bonds Money market mutual funds Repurchase agreements T,478,582 Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 120,513 792,726 3,350,354 7,478,582 13,379,270 10,169,901 \$ 108,079,403 | Federal Home Loan Mortage Corporation | | 4,317,535 |
| State and municipal bonds 792,726 Money market mutual funds 3,350,354 Repurchase agreements 7,478,582 Beneficial interest in investments held by Lakeshore Community Foundation 227,725 Corporate bonds and notes 13,379,270 Wisconsin local government investment pool 10,169,901 Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments \$88,754,905 Restricted cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments 14,123 | Federal Farm Credit Bureau | | 6,183,852 |
| Money market mutual funds Repurchase agreements 3,350,354 Repurchase agreements Reperchase agreements Reperchase agreements Resperchase agreements Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investment of net position Restricted cash and investment of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | Small Business Administration | | 120,513 |
| Repurchase agreements Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | State and municipal bonds | | 792,726 |
| Beneficial interest in investments held by Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | Money market mutual funds | | 3,350,354 |
| Lakeshore Community Foundation Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | Repurchase agreements | | 7,478,582 |
| Corporate bonds and notes Wisconsin local government investment pool Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments Fiduciary fund statement of net position Cash and investments 13,379,270 10,169,901 \$ 108,079,403 | Beneficial interest in investments held by | | |
| Wisconsin local government investment pool 10,169,901 \$ 108,079,403 Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments 14,123 | Lakeshore Community Foundation | | 227,725 |
| Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments 14,123 | Corporate bonds and notes | | 13,379,270 |
| Reconciliation to the basic financial statements: Government-wide statement of net position Cash and investments Restricted cash and investments Fiduciary fund statement of net position Cash and investments 14,123 | Wisconsin local government investment pool | · · | 10,169,901 |
| Government-wide statement of net position Cash and investments \$88,754,905 Restricted cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments 14,123 | | \$ | 108,079,403 |
| Government-wide statement of net position Cash and investments \$88,754,905 Restricted cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments 14,123 | | | |
| Cash and investments \$88,754,905 Restricted cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments | Reconciliation to the basic financial statements: | | |
| Cash and investments \$88,754,905 Restricted cash and investments 19,310,375 Fiduciary fund statement of net position Cash and investments | Government-wide statement of net position | | |
| Fiduciary fund statement of net position Cash and investments 14,123 | · | \$ | 88,754,905 |
| Fiduciary fund statement of net position Cash and investments 14,123 | Restricted cash and investments | | 19,310,375 |
| Cash and investments14,123 | Fiduciary fund statement of net position | | , , |
| | | | 14,123 |
| | | \$ | 108,079,403 |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Fair Value Measurements

The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant observable inputs; Level 3 inputs are significant unobservable inputs. The City has the following fair value measurements as of December 31, 2018:

| | Fair Value Measurements Using: | | | | |
|--|--------------------------------|-----------|---------------|----|---------|
| | | Level 1 | Level 2 | | Level 3 |
| Investments | | | | | - |
| U.S. Treasury notes | \$ | 850 | \$ 11,960,662 | \$ | |
| U.S. Government agencies | | 0.75 | 23,172,588 | | |
| Small Business Administration | | 0.77 | 120,513 | | 7. |
| Corporate bonds and notes | | | 13,379,270 | | - |
| State and municipal bonds | | 0 | 792,726 | | - |
| Money market mutual funds | | 3,350,354 | 2 | | 140 |
| Beneficial interest in investments held by | | | | | |
| Lakeshore Community Foundation | | 72 | 21 | | 227,725 |
| | \$ | 3,350,354 | \$ 49,425,759 | \$ | 227,725 |

The valuation methods for recurring fair value measurements are as follows:

| Investment Type | valuation Method | | | | |
|--|--|--|--|--|--|
| U.S. Treasury notes | Institutional quotes - evaluations based on various market and industry inputs | | | | |
| Corporate obligation, mutual funds, municipal bonds, and Small Business Administration | Institutional quotes - evaluations based on various market and industry inputs | | | | |
| U.S. Government agencies | Mortgage backed securities pricing - evaluations based on various market and industry inputs | | | | |

Deposits and investments of the City are subject to various risks. Presented below is a discussion of the City's deposits and investments and the related risks.

Custodial Credit Risk

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. Wisconsin statutes require repurchase agreements to be fully collateralized by bonds or securities issued or guaranteed by the federal government or its instrumentalities. The City does not have an additional custodial credit policy.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Deposits with financial institutions within the State of Wisconsin are insured by the Federal Deposit Insurance Corporation (FDIC) in the amount of \$250,000 for the combined amount of all time and savings deposits and \$250,000 for interest-bearing and noninterest-bearing demand deposits per official custodian per insured depository institution. Deposits with financial institutions located outside the State of Wisconsin are insured by the FDIC in the amount of \$250,000 for the combined amount of all deposit accounts per official custodian per depository institution. Deposits with credit unions are insured by the National Credit Union Share Insurance Fund (NCUSIF) in the amount of \$250,000 per credit union member. Also, the State of Wisconsin has a State Guarantee Fund which provides a maximum of \$400,000 per public depository above the amount provided by an agency of the U.S. Government. However, due to the relatively small size of the State Guarantee Fund in relation to the Fund's total coverage, total recovery of insured losses may not be available. This coverage has been considered in determining custodial credit risk.

As of December 31, 2018, \$31,066,256 of the City's deposits with financial institutions were in excess of federal and state depository insurance limits. \$12,092,756 was collateralized with securities held by the pledging financial institution or its trust department or agent but not in the City's name.

On December 31, 2018, the City held repurchase agreement investments of \$7,478,582 of which the underlying securities are held by the investment's counterparty, not in the name of the City.

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Wisconsin statutes limit investment in securities to the top two ratings assigned by nationally recognized statistical rating organizations. Presented below is the actual rating as of the year-end for each investment type.

| | | Exem pt | | | | |
|---|--------------|--------------|---------------|--------------|-------------------|--------------|
| | | from | | | | Not |
| Investment Type | Am ount | Disclosure | AAA | AA | Α | Rated |
| U.S. Treasury notes | \$11,960,662 | \$11,960,662 | \$ - | \$ = | \$ | \$ - |
| U.S. Government agencies | 23,172,588 | ž. | 23,172,588 | 170 | 9, | |
| Small Business Administration | 120,513 | - | | • | 120,513 | |
| Corporate bonds and notes | 13,379,270 | € | 4,871,668 | 6,054,705 | 2,452,897 | ₩. |
| State and municipal bonds | 792,726 | <u>=</u> | V2. | 792,726 | (a) | 皇 |
| Money market mutual funds | 3,350,354 | 2 | - | £ <u>2</u> } | 320 | 3,350,354 |
| Beneficial interest in investments held | | | | | | |
| by Lakeshore Community Foundation | 227,725 | 2 | * | :#: | (4)) | 227,725 |
| Wisconsin local government | | | | | | |
| investment pool | 10,169,901 | , | | | | 10,169,901 |
| Totals | \$63,173,739 | \$11,960,662 | \$ 28,044,256 | \$ 6,847,431 | \$ 2,573,410 | \$13,747,980 |

Concentration of Credit Risk

The City's investment policy states that it will diversify its investments by security type and institution. With the exception of U.S. Treasury securities and authorized pools, no more than 50% of the City's total investment portfolio will be invested in a single type or with a single financial institution. The City had the following investments in any one issuer (other than U.S. Treasury securities, mutual funds, and external investment pools) that represent 5% or more of total City investments are as follows:

| | | | Percent of |
|---------------------------------------|-------------------------|--------------|-------------|
| | | Reported | Total |
| Issuer | Investment Type | Amount | Investments |
| Federal Home Loan Bank | Federal agency security | \$ 4,405,020 | 6.23% |
| Federal Farm Credit Bank | Federal agency security | 6,183,852 | 8.75% |
| Federal Home Loan Mortgage Corp | Federal agency security | 4,317,535 | 6.11% |
| Federal National Mortgage Association | Federal agency security | 8,174,457 | 11.57% |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. In accordance with its investment policy, to the extent possible, the City will attempt to match its investments with anticipated cash flow liquidity requirements. Unless matched to a specific cash flow, the City will not invest in securities maturing more than five years from the date of purchase. Reserve funds may be invested in securities exceeding five years if the maturity of such investment is made to coincide as nearly as practicable with the expected use of funds. In no event will the City invest in securities with maturities exceeding seven years. Because of the inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio should be made continuously invested in readily available funds such as Local Government Investment Pools (LGIP), money market funds, or overnight repurchase agreements to ensure that appropriate liquidity is maintained to meet ongoing obligations.

Information about the sensitivity of the fair values of the City's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the City's investments by maturity:

| | | Remaining Matu | urity (in Months) | | |
|---|--------------|----------------|-------------------|--------------|--------------|
| | | 12 Months | 13 to 24 | 25 to 60 | More Than |
| Investment Type | Amount | or Less | Months | Months | 60 Months |
| U.S. Treasury notes | \$11,960,662 | \$ 6,724,864 | \$ 4,636,902 | \$ ==: | \$ 598,896 |
| U.S. Government agencies | 23,172,588 | 7,061,413 | 1,673,673 | 11,425,161 | 3,012,341 |
| Small Business Administration | 120,513 | Ħ | 10 8 1 | 26,927 | 93,586 |
| Corporate obligations | 13,379,270 | 4,132,854 | 497,260 | 7,820,074 | 929,082 |
| State and municipal bonds | 792,726 | * | 578,921 | 213,805 | ;€: |
| Money market mutual funds | 3,350,354 | 3,350,354 | (* | € | O€0 |
| Repurchase agreements | 7,478,582 | 7,478,582 | H | (₩) | (#C |
| Beneficial interest in investments held | | | | | |
| by Lakeshore Community Foundation | 227,725 | 227,725 | <u>11</u> | 323 | 0.00 |
| Wisconsin local government | | | | | |
| investment pool | 10,169,901 | 10,169,901 | 里 | 727 | 121 |
| Totals | \$70,652,321 | \$39,145,693 | \$ 7,386,756 | \$19,485,967 | \$ 4,633,905 |

Investments with Fair Values Highly Sensitive to Interest Rate Fluctuations

The City's investments include the following investments that are highly sensitive to interest rate fluctuations (to a greater degree than already indicated in the information provided above):

| Highly Sensitive Investments | Fair Value at Year End |
|--|---------------------------|
| Government National Mortgage Association | \$ 91,724 |
| Federal National Mortage Assosciation | 8,174,457 |
| Federal Home Loan Bank | 4,405,020 |
| Federal Home Loan Mortgage Corporation | 4,317,535 |
| Federal Farm Credit Bureau | 6,183,852 |
| Small Business Administration | 120,513 |
| | \$ 23,293,101 |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Investment in Wisconsin Local Government Investment Pool

The City has investments in the Wisconsin Local Government Investment Pool of \$10,169,901 at year-end. The LGIP is part of the State Investment Fund (SIF), and is managed by the State of Wisconsin Investment Board. The SIF is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually. Participants in the LGIP have the right to withdraw their funds in total on one day's notice. At December 31, 2018, the fair value of the City's share of the LGIP's assets was substantially equal to the carrying value.

Beneficial Interest in Assets Held by Lakeshore Community Foundation

Beneficial interest in assets held by Lakeshore Community Foundation represents amounts held at Lakeshore Community Foundation, Inc. (the "Foundation"). These amounts are legal assets of the Foundation with the restriction that the Foundation makes distributions to the City as needed. The agreement governing the assets includes a variance power allowing the Foundation to modify the restrictions on distributions from the funds.

B. RESTRICTED ASSETS

Restricted assets on December 31, 2018 totaled \$19,310,375 and consisted of cash and investments held for the following purposes:

| Funds | | Amount | Purpose |
|-----------------------------|----|------------|---------------------------------|
| Special Revenue Funds | | ======= | |
| Police programs | \$ | 227,725 | Future projects or improvements |
| Centennial | | 15,232 | Future projects or improvements |
| Total Special Revenue Funds | - | 242,957 | |
| Enterprise Funds | | | |
| Water utility | | 6,122,285 | Future projects or improvements |
| Electric utility | | 2,732,416 | Debt service |
| Steam utility | | 30,176 | Debt service |
| Wastewater treatment plant | • | 10,182,541 | Future projects or improvements |
| Total Enterprise Funds | | 19,067,418 | |
| Total | \$ | 19,310,375 | |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

C. CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2018 was as follows:

| | Beginning Balance | Increases | Decreases | Ending Balance |
|---|---------------------------|-------------------|-------------------|---------------------------------------|
| Governmental activities: | | | - | |
| Capital assets, nondepreciable: | A 7.070.540 | | • | Φ 7.070.540 |
| Land | \$ 7,270,518 10,750 | \$ - 3,882,606 | \$ - 11,186 | \$ 7,270,518 3,882,170 |
| Construction in progress Total capital assets, nondepreciable | 7,281,268 | 3,882,606 | 11,186 | 11,152,688 |
| | | | | |
| Capital assets, depreciable: Buildings and improvements | 29,069,214 | 409,024 | | 29,478,238 |
| Machinery and equipment | 30,290,532 | 2,537,643 | 977,113 | 31,851,062 |
| Infrastructure | 173,094,706 | 3,328,246_ | | 176,422,952 |
| Subtotals | 232,454,452 | 6,274,913 | 977,113 | 237,752,252 |
| Less accumulated depreciation for: | | | | |
| Buildings and improvements | 12,954,645 | 597,995 | · · | 13,552,640 |
| Machinery and equipment | 15,665,272 | 2,087,729 | 825,473 | 16,927,528 |
| Infrastructure | 84,572,743 | 4,018,038 | | 88,590,781 |
| Subtotals | 113,192,660 | 6,703,762 | 825,473 | 119,070,949 |
| Total capital assets, depreciable, net | 119,261,792 | (428,849) | 151,640 | 118,681,303 |
| Governmental activities capital assets, net | \$ 126,543,060 | \$ 3,453,757 | \$ 162,826 | 129,833,991 |
| Less: Capital related debt | | | | 42,720,534 |
| Less: Premium on debt | | | | 1,235,607 |
| Add: Loss on advance refunding | | | | 210,113 |
| Net investment in capital assets | | | | \$ 86,087,963 |
| Business-type activities: Capital assets, nondepreciable: Land | \$ 2,653,640 7,402,132 | \$ 9,174,974 | \$ - 3,652,023 | \$ 2,653,640 12,925,083 |
| Construction in progress Total capital assets, nondepreciable | 10,055,772 | 9,174,974 | 3,652,023 | 15,578,723 |
| | *** | | · | · · · · · · · · · · · · · · · · · · · |
| Capital assets, depreciable: Buildings and improvements | 58,879,228 | 210,229 | 19,451 | 59,070,006 |
| Machinery and equipment | 92,999,595 | 1,379,874 | 398,789 | 93,980,680 |
| Infrastructure | 140,425,003 | 1,800,573 | 903,426 | 141,322,150 |
| Subtotals | 292,303,826 | 3,390,676 | 1,321,666 | 294,372,836 |
| Less accumulated depreciation for: | | | | |
| Buildings and improvements | 32,644,204 | 1,031,209 | 56,452 | 33,618,961 |
| Machinery and equipment | 39,154,132 | 2,595,966 | 619,715 | 41,130,383 |
| Infrastructure | 72,909,538 | 5,437,986 | 1,016,958 | 77,330,566 |
| Subtotals | 144,707,874_ | 9,065,161 | 1,693,125 | 152,079,910 |
| Total capital assets, depreciable, net | 147,595,952 | (5,674,485) | (371,459) | 142,292,926 |
| Business-type activities capital assets, net | \$ 157,651,724 | \$ 3,500,489 | \$ 3,280,564 | 157,871,649 |
| Less: Capital related debt Less: Premium on debt Less: Gain on debt refunding | | | | 18,614,656 463,509 1,609,215 |
| Net investment in capital assets | | | | \$ 137,184,269 |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Depreciation expense was charged to functions of the City as follows:

| Governmental activities | |
|---|-----------------|
| General government | \$ 201,533 |
| Public safety | 809,689 |
| Public works | 4,781,598 |
| Health and human services | 58,682 |
| Culture and recreation | 829,751 |
| Conservation and development | 22,509 |
| Total depreciation expense - governmental activities | \$ 6,703,762 |
| Business-type activities | |
| Water utility | \$ 1,800,686 |
| Electric utility | 6,039,828 |
| Steam utility | 151,675 |
| Broadband utility | 72,873 |
| Wastewater treatment plant | 614,077 |
| Transit system | 75,701 |
| Total depreciation expense - business-type activities | 8,754,840 |
| Depreciation charged to operating accounts | 278,690 |
| Salvage charged to accumulated depreciation | 31,631 |
| Total increase in accumulated depreciation | \$ 9,065,161 |

D. INTERFUND RECEIVABLE, PAYABLES, AND TRANSFERS

Interfund receivables and payables between individual funds of the City, as reported in the fund financial statements, as of December 31, 2018 are detailed below:

| | Interfund Receivables | Interfund Payables |
|------------------------------------|--------------------------|-----------------------|
| Temporary cash advances to finance | | |
| operating cash deficits | | |
| Governmental funds | | |
| General | \$ 4,232,452 | \$ |
| Nonmajor | + | 4,232,452 |
| Proprietary funds | | |
| Electric utility | 426,785 | 140 |
| Steam utility | 20 | 426,785 |
| Subtotal | 4,659,237 | 4,659,237 |
| Long-term advances between funds | | |
| Governmental fund | | |
| Capital equipment | 8 | 121,692 |
| Proprietary fund | | |
| Electric utility | 707,574 | |
| Steam utility | | 585,882 |
| Subtotal | 707,574 | 707,574 |
| Totals | \$ 5,366,811 | \$ 5,366,811 |

The outstanding balances between funds result mainly from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, 3) payments between funds are made, and 4) long-term advances have been made.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Interfund transfers for the year ended December 31, 2018 were as follows:

| | Transfer | | | Transfer |
|-----------------------------|----------|------------|----|-----------|
| Fund | in | | | Out |
| General | | 4,272,565 | \$ | 96,318 |
| Debt Service | | 63,272 | | 14 |
| Nonmajor governmental funds | | 3,471,089 | | 3,721,427 |
| Water utility | | *** | | 941,012 |
| Electric utility | | - | | 2,919,596 |
| Steam utility | | = 0 | | 78,273 |
| Broadband utility | | 27 | | 25,840 |
| Wastewater Treatment Plant | | <u>=</u> | | 24,460 |
| | \$ | 7,806,926 | \$ | 7,806,926 |

Transfers are used to: (1) move unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations; (2) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; and (3) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service funds as debt service payments become due.

E. LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations of the City for the year ended December 31, 2018:

| | Beginning | | | | Ending | Due Within |
|-------------------------------|---------------|------|-------------|------------------|------------------|-------------------|
| | Balance | | Issued | Retired | Balance | One Year |
| Governmental activities: | | 17 | | | | |
| General obligation debt | | | | | | |
| Bonds | \$ 21,650,000 | \$ | 8,730,000 | \$ 3,175,000 | \$ 27,205,000 | \$ 3,725,000 |
| Notes | 28,156,103 | | - | 4,366,748 | 23,789,355 | 3,702,159 |
| State trust fund loans | 324,000 | | | 145,000 | 179,000 | 179,000 |
| Total general obligation debt | 50,130,103 | | 8,730,000 | 7,686,748 | 51,173,355 | 7,606,159 |
| Note anticipation notes | - | | 7,005,000 | 7,005,000 |) <u>=</u> V | - |
| Debt premium | 1,021,769 | | 423,208 | 135,177 | 1,309,800 | = |
| Capital leases | 302,980 | | 285,322 | 54,691 | 533,611 | 86,477 |
| Compensated absences | 5,939,826 | | 263,963 | - 2 | 6,203,789 | 2,000,000 |
| Governmental activities | , | 2 | | | | |
| Long-term obligations | \$ 57,394,678 | \$ 1 | 16,707,493 | \$ 14,881,616 | \$ 59,220,555 | \$ 9,692,636 |
| Business-type activities: | | | | | | |
| Revenue bonds | \$ 18,457,581 | \$ | 4,223,641 | \$ 4,242,566 | \$ 18,438,656 | \$ 4,665,118 |
| Debt premium | 596,857 | | | 133,348 | 463,509 | |
| Land contract | 272,000 | | - | 96,000 | 176,000 | 96,000 |
| Compensated absences | 2,342,355 | | 716,561 | 632,510 | 2,426,406 | 645,065 |
| Business-type activities | | | | | | |
| Long-term obligations | \$ 21,668,793 | \$ | 4,940,202 | \$ 5,104,424 | \$ 21,504,571 | \$ 5,406,183 |

Total interest paid during the year on long-term debt totaled \$2,124,425.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

General Obligation Debt

General obligation debt currently outstanding is detailed as follows:

| | Date of | Final | Interest | Original | Balance |
|--------------------------------------|----------|----------|--------------|--------------|--------------|
| | Issue | Maturity | Rates | Indebtedness | 12/31/18 |
| Capital improvement bond | 2/17/09 | 2021 | 4% | \$ 6,225,000 | \$ 1,390,000 |
| Capital improvement bond | 2/16/10 | 2025 | 2.8 - 5.1% | 5,850,000 | 3,275,000 |
| Refunding bond | 2/16/10 | 2021 | 3 - 4% | 10,615,000 | 650,000 |
| Capital improvement bond | 4/25/11 | 2026 | 2.5 - 3.65% | 3,280,000 | 2,100,000 |
| Capital improvement note | 4/25/11 | 2021 | 2.1 - 3.25% | 1,605,000 | 610,000 |
| Refunding bond | 11/28/11 | 2023 | 2.15 - 3.95% | 6,690,000 | 4,045,000 |
| Capital improvement note | 6/11/12 | 2022 | 2 - 3% | 7,655,000 | 1,340,000 |
| Capital improvement note | 5/17/13 | 2023 | 2 - 2.5% | 9,995,000 | 4,955,000 |
| Capital improvement note | 3/24/14 | 2022 | 2 - 3% | 3,965,000 | 1,750,000 |
| State trust fund loan | 11/17/14 | 2019 | 3% | 409,000 | 179,000 |
| Capital improvement note | 4/6/15 | 2025 | 3 - 4% | 2,500,000 | 2,300,000 |
| Refunding bond | 12/21/15 | 2026 | 1.1 - 3.95% | 7,010,000 | 6,585,000 |
| Capital improvement note | 5/9/16 | 2026 | 2% | 7,600,000 | 7,600,000 |
| Environmental remediation note | 12/14/16 | 2026 | 1.54% | 282,444 | 229,355 |
| Capital improvement note | 5/15/17 | 2027 | 2 - 3% | 5,230,000 | 4,660,000 |
| Refunding note | 11/16/17 | 2027 | 1.78 - 2.5% | 775,000 | 775,000 |
| Refunding bond | 11/5/18 | 2038 | 4 - 5% | 8,730,000 | 8,730,000 |
| Total outstanding general obligation | on debt | | | | \$51,173,355 |

Annual principal and interest maturities of the outstanding general obligation debt of \$51,173,355 on December 31, 2018 are detailed below:

| Year Ended | Governmental Activities | | | | | |
|--------------|-------------------------|--------------|--------------|--|--|--|
| December 31, | Principal | Interest | Total | | | |
| 2019 | \$ 7,606,159 | \$ 1,490,310 | \$ 9,096,469 | | | |
| 2020 | 6,207,578 | 1,281,602 | 7,489,180 | | | |
| 2021 | 6,388,002 | 1,104,298 | 7,492,300 | | | |
| 2022 | 6,323,434 | 920,742 | 7,244,176 | | | |
| 2023 | 5,968,872 | 731,809 | 6,700,681 | | | |
| 2024 - 2028 | 14,004,310 | 1,769,012 | 15,773,322 | | | |
| 2029 - 2033 | 2,200,000 | 707,000 | 2,907,000 | | | |
| 2034 - 2038 | 2,475,000 | 255,500 | 2,730,500 | | | |
| | \$51,173,355 | \$ 8,260,273 | \$59,433,628 | | | |

For governmental activities, the other long-term liabilities are generally funded by the General Fund.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Legal Margin for New Debt

The City's legal margin for creation of additional general obligation debt on December 31, 2018 was \$48,112,140 as follows:

| Equalized valuation of the City | \$1, | 951,266,200 |
|--|------|-------------|
| Statutory limitation percentage | | (x) 5% |
| General obligation debt limitation, per Section 67.03 of the | | |
| Wisconsin Statutes | | 97,563,310 |
| Total outstanding general obligation debt applicable to debt limitation \$51,173,355 | | |
| Less: Amounts available for financing general obligation debt | | |
| Debt Service Fund 1,722,185 | | |
| Net outstanding general obligation debt applicable to debt limitation | | 49,451,170 |
| Legal margin for new debt | \$ | 48,112,140 |

Advance Refunding

In prior years, the City advance refunded \$6,125,000 of general obligation bonds. As a result, the refunded bonds are also considered to be defeased and the liability have been removed from the financial statements. At December 31, 2018, \$6,000,000 of outstanding general obligation bonds are considered defeased.

Current Refunding

During 2018, the City currently refunded general obligation bond issues from 2008, 2009, and 2011. The City issued \$8,730,000 of general obligation refunding bonds to call the refunded debt. This current refunding was undertaken to refinance and extend the timing of when the principal and interest payments are due. Total debt service payments over the next 11 years were increased by \$340,432 and the economic gain (difference between the present value of the debt service payments of the refunded and refunding bonds) is \$5,930.

Revenue Bonds

Revenue bonds outstanding on December 31, 2018 totaled \$18,438,656 and were comprised of the following issues:

| | Date of | Final | Interest | Original | Balance |
|--|----------|----------|-----------|--------------|---------------|
| | lssue | Maturity | Rates | Indebtedness | 12/31/18 |
| State of Wisconsin clean water fund loan | 12/23/02 | 2022 | 2.92% | \$ 1,772,798 | \$ 442,842 |
| Electric power system refunding | 11/23/09 | 2019 | 1 - 5% | 21,740,000 | 3,750,000 |
| State of Wisconsin clean water fund loan | 5/12/10 | 2030 | 2.20% | 1,000,000 | 651,277 |
| Electric power system refunding | 11/10/14 | 2029 | 2 - 3.15% | 5,890,000 | 4,525,000 |
| State of Wisconsin clean water fund loan | 12/13/17 | 2037 | 1.76% | 9,069,537 | 9,069,537 |
| Total outstanding revenue bonds | | | | | \$ 18,438,656 |

Annual principal and interest maturities of the outstanding revenue bonds of \$18,438,656 on December 31, 2018 are detailed below:

| Year Ended | Bı | Business-type Activities | | | | | |
|--------------|---------------|--------------------------|---------------|--|--|--|--|
| December 31, | Principal | Interest | Total | | | | |
| 2019 | \$ 4,665,118 | \$ 501,210 | \$ 5,166,328 | | | | |
| 2020 | 936,415 | 295,853 | 1,232,268 | | | | |
| 2021 | 957,950 | 273,244 | 1,231,194 | | | | |
| 2022 | 979,731 | 250,089 | 1,229,820 | | | | |
| 2023 | 882,859 | 228,115 | 1,110,974 | | | | |
| 2024 - 2028 | 4,749,795 | 817,690 | 5,567,485 | | | | |
| 2029 - 2033 | 3,099,975 | 320,038 | 3,420,013 | | | | |
| 2034 - 2037 | 2,166,813 | 77,103 | 2,243,916 | | | | |
| | \$ 18,438,656 | \$ 2,763,342 | \$ 21,201,998 | | | | |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Land Contract

On December 1, 2015, the City entered into a land contract for the acquisition of property. The total purchase price of the property was \$480,000. The land contract requires monthly payments of \$8,000 with no interest with the first payment having been made in 2015. Payments totaling \$96,000 will be made in 2019 with final payments totaling \$80,000 being made in 2020.

Utility Revenues Pledged

The City has pledged future electric, steam, and wastewater customer revenues, net of specific operating expenses, to repay the water, electric, and wastewater system mortgage revenue bonds. Proceeds from the bonds provided financing for the construction or acquisition of capital assets used by the utilities. A summary of net customer revenues and remaining principal and interest due on revenue bonds follows:

| | | | Wastewater | |
|----------------------------------|---------------|--------------|---------------|---------------|
| | Electric | Steam | Treatment | |
| | Utility | Utility | Plant | Totals |
| Net Customer Revenues | | | | - |
| Operating revenues | \$ 66,063,724 | \$ 1,880,760 | \$ 7,195,415 | \$ 75,139,899 |
| Other income | 1,797,415 | 20,703 | 72 | 1,818,118 |
| Total revenues | 67,861,139 | 1,901,463 | 7,195,415 | 76,958,017 |
| Less: Operating expenses | 53,744,851 | 1,197,453 | 4,301,442 | 59,243,746 |
| Net Customer Revenues | \$ 14,116,288 | \$ 704,010 | \$ 2,893,973 | \$ 17,714,271 |
| Debt Service | | | | |
| Principal | \$ 2,643,300 | \$ 26,700 | \$ 2,194,826 | \$ 4,864,826 |
| Interest | 447,127 | 35,409 | 160,540 | 643,076 |
| Total Debt Service | \$ 3,090,427 | \$ 62,109 | \$ 2,355,366 | \$ 5,507,902 |
| Remaining principal and interest | \$ 9,229,959 | \$ 93,232 | \$ 11,878,807 | \$ 21,201,998 |

Capital Lease

The City is obligated under various leases accounted for as capital leases that were used to finance the acquisition of capital assets. The cost of the capital assets under the capital leases are \$652,466 and the related accumulated depreciation is \$193,242 as of December 31, 2018.

The following is a schedule of the minimum lease payments under the lease agreements and the present values of the minimum lease payments at December 31, 2018:

| Year Ending | Governmental Activities | |
|--|----------------------------|---------|
| 2019 | \$ | 106,608 |
| 2020 | | 106,806 |
| 2021 | | 107,015 |
| 2022 | | 166,949 |
| 2023 | | 107,710 |
| Subtotal | | 595,088 |
| Less: Amount representing interest | | 61,477 |
| Present value of future minimum lease payments | \$ | 533,611 |
| | | |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

F. CONDUIT DEBT OBLIGATIONS

From time to time, the City has issued Industrial Revenue Bonds to provide financial assistance to private sector entities for the acquisition and construction of industrial and commercial facilities deemed to be in the public interest. The bonds are secured by the property financed and are payable solely from payments received on the underlying mortgage loans. Upon repayment of the bonds, ownership of the acquired facilities transfers to the private-sector entity served by the bond issuance. Neither the City, the State, nor any political subdivision thereof is obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements.

As of December 31, 2018, there were a number of Industrial Revenue Bonds outstanding, with an undeterminable aggregate principal amount payable.

G. PENSION PLAN

1. Plan Description

The WRS is a cost-sharing, multiple-employer, defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at http://etf.wi.gov/publications/cafr.htm.

For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

Employees who retire at or after age 65 (54 for protective occupation employees, 62 for elected officials and executive service retirement plan participants, if hired on or before December 31, 2016 are entitled to a retirement benefit based on a formula factor, their final average earnings, and creditable service.

Final average earnings is the average of the participant's three highest earnings periods. Creditable service includes current service and prior service for which a participant received earnings and made contributions as required. Creditable service also includes creditable military service. The retirement benefit will be calculated as a money purchase benefit based on the employee's contributions plus matching employer's contributions, with interest, if that benefit is higher than the formula benefit.

Vested participants may retire at or after age 55 (50 for protective occupations) and receive an actuarially-reduced benefit. Participants terminating covered employment prior to eligibility for an annuity may either receive employee-required contributions plus interest as a separation benefit or leave contributions on deposit and defer application until eligible to receive a retirement benefit.

The WRS also provides death and disability benefits for employees.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

2. Post-Retirement Adjustments

The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the "floor") set at retirement. The Core and Variable annuity adjustments granted during recent years are as follows:

| Year | Core Fund Adjustment | Variable Fund Adjustment |
|------|----------------------|--------------------------|
| 2007 | 3% | 10% |
| 2008 | 6.6 | 0 |
| 2009 | (2.1) | (42) |
| 2010 | (1.3) | 22 |
| 2011 | (1.2) | 11 |
| 2012 | (7.0) | (7) |
| 2013 | (9.6) | 9 |
| 2014 | 4.7 | 25 |
| 2015 | 2.9 | 2 |
| 2016 | 0.5 | (5) |
| 2017 | 2.0 | 4 |

3. Contributions

Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarially determined contribution rate for general category employees, including teachers, and Executives and Elected Officials. Starting on January 1, 2016, the Executives and Elected Officials category was merged into the General Employee Category. Required contributions for protective employees are the same rate as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

During the year ending December 31, 2018, the WRS recognized \$2,077,887 in contributions from the City.

Contribution rates for the reporting period are:

| Employee Category | Employee | Employer |
|--|----------|----------|
| General (including teachers, executives and elected officials) | 6.8% | 6.8% |
| Protective with Social Security | 6.8% | 10.6% |
| Protective without Social Security | 6.8% | 14.9% |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

4. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2018, the City reported an asset of \$5,552,617 for its proportionate share of the net pension asset. The net pension asset was measured as of December 31, 2017, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2016 rolled forward to December 31, 2017. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The City's proportion of the net pension asset was based on the City's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2017, the City's proportion was 0.18701231%, which was a decrease of 0.00042010% from its proportion measured as of December 31, 2016.

For the year ended December 31, 2018, the City recognized pension expense of \$2,529,814.

At December 31, 2018, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

| | Defe | rred Outflows | Deferred Inflows | | |
|--|------|---------------|------------------|------------|--|
| | of | Resources | of | Resources | |
| Differences between expected and actual experience | \$ | 7,054,737 | \$ | 3,299,973 | |
| Net differences between projected and actual | | | | 7 004 550 | |
| earnings on pension plan investments | | * | | 7,631,556 | |
| Changes in assumptions | | 1,097,088 | | - | |
| Changes in proportion and differences between employer contributions and proportionate share | | | | | |
| of contributions | | 227,641 | | 2 | |
| Employer contributions subsequent to the | | | | | |
| measurement date | | 2,077,887 | | | |
| Total | \$ | 10,457,353 | \$ | 10,931,529 | |

\$2,077,887 reported as deferred outflows related to pension resulting from the City's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability (asset) in the year ended December 31, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

| Year Ended | |
|--------------|-------------------|
| December 31, | Expense |
| 2019 | \$ 722,009 |
| 2020 | 25,245 |
| 2021 | (1,883,910) |
| 2022 | (1,428,819) |
| 2023 | 13,412 |
| Total | \$ (2,552,063) |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

5. Actuarial Assumptions

The total pension liability in the December 31, 2017, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

December 31, 2016 Actuarial valuation date: December 31, 2017 Measurement date of net pension asset: Actuarial cost method: Entry Age Fair Market Value Asset valuation method: 7.2% Long-term expected rate of return: 7.2% Discount rate: Salary increases: 3.2% Inflation 0.2% - 5.6% Seniority/Merit Wisconsin 2012 Mortality Table Mortality Post-retirement adjustments*

No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 2.1% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.

Actuarial assumptions are based upon an experience study conducted in 2016 using experience from 2012 - 2014. The total pension liability for December 31, 2017 is based upon a roll-forward of the liability calculated from the December 31, 2016 actuarial valuation.

Long-term Expected Return on Plan Assets. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

| | | Long-term | Long-term |
|----------------------------|----------------------|-------------------------|------------------|
| | Current Asset | Expected Nominal | Expected Real |
| | Allocation % | Rate of Return % | Rate of Return % |
| Core Fund Asset Class | | | = " |
| Global equities | 50% | 8.2% | 5.3% |
| Fixed income | 24.5% | 4.2% | 1.4% |
| Inflation sensitive assets | 15.5% | 3.8% | 1.0% |
| Real estate | 8% | 6.5% | 3.6% |
| Private equity/debt | 8% | 9.4% | 6.5% |
| Multi-asset | 4% | 6.5% | 3.6% |
| Total Core Fund | 110% | 7.3% | 4.4% |
| Variable Fund Asset Class | | | |
| U.S. equities | 70% | 7.5% | 4.6% |
| International equities | 30% | 7.8% | 4.9% |
| Total Variable Fund | 100% | 7.9% | 5.0% |

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.75%

Asset Allocations are managed within established ranges, target percentages may differ from actual monthly allocations

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Single Discount Rate. A single discount rate of 7.20% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 7.20% and a long-term bond rate of 3.31%. Because of the unique structure of WRS, the 7.20% expected rate of return implies that a dividend of approximately 2.1% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan members contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the City's proportionate share of the net pension liability (asset) to changes in the discount rate. The following presents the City's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.2 percent, as well as what the City's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20 percent) or 1-percentage-point higher (8.20 percent) than the current rate:

| | | Decrease to iscount Rate (6.20%) | Di | Current scount Rate (7.20%) | | Increase to count Rate (8.20%) |
|-----------------------------------|----|----------------------------------|----|-----------------------------------|------|--------------------------------------|
| City's proportionate share of | - | (0.2070) | | (1.2070) | | (0.2070) |
| the net pension liability (asset) | \$ | 14,366,516 | \$ | (5,552,617) | \$ (| 20,691,775) |

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/publications/cafr.htm.

6. Payables to the Pension Plan

At December 31, 2018, the City reported a payable of \$302,715 for the outstanding amount of contributions to the pension plan for the year ended December 31, 2018.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

H. OTHER POSTEMPLOYMENT BENEFITS

The City has adopted GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions for the year ended December 31, 2018. This statement revised and established new financial reporting requirements for governments that provide their employees with postemployment benefits. Financial statements for the year ended December 31, 2017 have not been restated.

The cumulative effect of this change was to decrease the December 31, 2017 net position by \$92,467 as follows:

| Single-employer defined OPEB Plan Other postemployment liability OPEB liability balance previously reported Actuarially determined balance Change in other postemployment liability | \$ | 1,522,439 433,110 | _\$_ | 1,089,329 |
|---|--------------|----------------------|------|-------------|
| Deferred outflows of resources Employer contributions subsequent to the measurement date | | | | 22,000 |
| Change in single-employer defined OPEB plan liability | | | S | 1,111,329 |
| Local Retiree Life Insurance Fund (LFLIF) Other postemployment liability OPEB liability balance previously reported Actuarially determined balance | \$ | 1,018,862 | | |
| Change in other postemployment liability |) | | | (1,018,862) |
| Change in Local Retiree Life Insurance Fund liability | | | | (1,018,862) |
| Total cumulative effect of change in accounting principle | | | \$ | 92,467 |

The City reports OPEB related balances at December 31, 2018 as summarized below:

| | OPEB Liability | red Outflows Resources | red Inflows Resources |
|---|-------------------|-------------------------------|------------------------------|
| Local Retiree Life Insurance Fund (LRLIF) | \$ 1,246,148 | \$ 134,766 | \$ 29,043 |
| Single-employer defined OPEB plan | 475,781 | 27,259 | |
| Total pension liability | \$ 1,721,929 | \$ 162,025 | \$ 29,043 |

1. Single-employer Defined Postemployment Benefit Plan

Plan Description

The Plan is a single-employer defined benefit postemployment health plan that covers retired employees of the City. Eligible retired employees have access to group medical coverage through the City's group plan until they reach the age of 65. The retired employee contributes 100% of the premium for family coverage and 100% of the premium for single coverage.

Benefits Provided

The City provides medical coverage (including prescription drugs) for retired employees through the medical plan.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Employees Covered by Benefit Terms

At December 31, 2018, the following employees were covered by the benefit terms:

| Inactive employees or beneficiaries currently receiving benefit payments | 3 |
|--|-----|
| Active employees | 296 |
| | 299 |

Contributions

Retired plan members and beneficiaries currently receiving benefits are required to contribute 100% towards the cost of insurance premiums based on the employee group and their retirement date.

Total OPEB Liability

The City's Total OPEB Liability was measured as of December 31, 2017, and was determined by an actuarial valuation as of January 1, 2018.

Actuarial Assumptions. The total OPEB liability in the January 1, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Salary increases:

Inflation 3.00% Seniority/Merit 0.4%-3.0%

Discount Rate: 3.44%

Healthcare cost trend rates: 5.9% for 2018 decreasing to an ultimate rate of

3.90% after 62 years

Mortality rates are the same as those used on the Wisconsin 2012 Mortality table.

The actuarial assumptions used in the January 1, 2018 valuation were based on the "Wisconsin Retirement System 2012 - 2014 Experience Study".

Discount Rate. The discount rate used to measure the total OPEB liability was 3.44%, which is based on the Bond Buyer GO 20-year index as of the week of the measurement date. No assets have been accumulated in an irrevocable trust, so the Bond Buyer GO 20-year Bond Index has been applied to all periods.

Changes in the Total OPEB Liability

| | To | tal OPEB |
|---|----|-----------|
| | | Liability |
| Balance at January 1, 2018 | \$ | 433,110 |
| Changes for the year: | , | |
| Service cost | | 31,945 |
| Interest on total OPEB liability | | 17,166 |
| Effect of assumptions changes or inputs | | 15,560 |
| Benefit payments | | (22,000) |
| Net changes | | 42,671 |
| Balance at December 31, 2018 | \$ | 475,781 |
| | | |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Sensitivity of the total OPEB Liability to changes in the discount rate. The following presents the Total OPEB Liability of the City, as well as what the City's Total OPEB Liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.44%) or 1-percentage-point higher (4.44%) than the current rate:

| | 1% Decrease to | Current | 1%Increase to | | |
|----------------------|----------------|----------------------|---------------|--|--|
| | Discount Rate | Discount Rate | Discount Rate | | |
| | (2.44%) | (3.44%) | (4.44%) | | |
| Total OPEB liability | \$ 524,122 | \$ 475,781 | \$ 431,301 | | |

Sensitivity of the total OPEB Liability to changes in the healthcare cost trend rates. The following presents the Total OPEB Liability of the City, as well as what the City's Total OPEB Liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

| | Healthcare Cost | | | | | |
|----------------------|-----------------|------------------------|----|-----------------------|----|-----------------------|
| | | 1% Decrease | | Trend Rates | | Increase |
| | • | decreasing to 2.9%) | • | decreasing o 3.9%) | • | decreasing o 4.9%) |
| Total OPEB liability | \$ | 415,193 | \$ | 475,781 | \$ | 548,207 |

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB For the year ended December 31, 2018, the City recognized OPEB expense of \$64,673. At December 31, 2018, the City reported deferred outflows of resources related to OPEB from the following sources:

| | Deferred Outflows | | |
|--------------------------------------|-------------------|----------|--|
| | of R | esources | |
| Changes in assumptions | \$ | 13,986 | |
| City contributions subsequent to the | | | |
| measurement date | | 13,273 | |
| Total | \$ | 27,259 | |

\$13,273 reported as deferred outflows of resources related to OPEB resulting from City contributions subsequent to the measurement date will be recognized as a reduction of the total OPEB liability in the year ended December 31, 2018, and reported in the year ended December 31, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in other postemployment benefits expense as follows:

| Year Ended | |
|-------------|--------------|
| Dcember 31, | Expense |
| 2019 | \$ 1,574 |
| 2020 | 1,574 |
| 2021 | 1,574 |
| 2022 | 1,574 |
| 2023 | 1,574 |
| Thereafter | 6,116 |
| Total | \$ 13,986 |

Payable to the OPEB Plan

At December 31, 2018, the City reported a payable of \$0 for the outstanding amount of contribution to the Plan required for the year ended December 31, 2018.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

2. Local Retiree Life Insurance Fund

Plan Description

The LRLIF is a cost sharing, multiple-employer defined benefit OPEB plan. LRLIF benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. The Wisconsin Department of Employee Trust Funds (ETF) and the Group Insurance Board have statutory authority for program administration and oversight. The plan provides postemployment life insurance benefits for all eligible employees.

OPEB Plan Fiduciary Net Positon

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at http://etf.wi.gov/publications/cafr.htm.

Benefits Provided

The LRLIF plan provides fully paid up life insurance benefits for post-age 64 retired employees and pre-65 retirees who pay for their coverage.

Contributions

The Group Insurance Board approves contribution rates annually, based on recommendations from the insurance carrier. Recommended rates are based on an annual valuation, taking into consideration an estimate of the present value of future benefits and the present value of future contributions. A portion of employer contributions made during a member's working lifetime funds a post-retirement benefit.

Employers are required to pay the following contributions based on employee contributions for active members to provide them with Basic Coverage after age 65. There are no employer contributions required for pre-age 65 annuitant coverage. If a member retires prior to age 65, they must continue paying the employee premiums until age 65 in order to be eligible for the benefit after age 65.

Contribution rates as of December 31, 2018 are:

| Coverage Type | Employer Contribution |
|------------------------------|------------------------------|
| 50% Post-retirement coverage | 40% of employee contribution |
| 25% Post-retirement coverage | 20% of employee contribution |

Employee contributions are based upon nine age bands through age 69 and an additional eight age bands for those age 70 and over. Participating employees must pay monthly contribution rates per \$1,000 of coverage until the age of 65 (age 70 if active). The employee contribution rates in effect for the year ended December 31, 2017 are listed below:

Life Insurance Employee Contribution Rates For the Year Ended December 31, 2017

| Attained Age | Basic |
|--------------|--------|
| Under 30 | \$0.05 |
| 30 - 34 | 0.06 |
| 35 - 39 | 0.07 |
| 40 - 44 | 0.08 |
| 45 - 49 | 0.12 |
| 50 - 54 | 0.22 |
| 55 - 59 | 0.39 |
| 60 - 64 | 0.49 |
| 65 - 69 | 0.57 |

NOTES TO BASIC FINANCIAL STATEMENTS **DECEMBER 31, 2018**

During the reporting period, the LRLIF recognized \$8,701 in contributions from the employer.

OPEB Liabilities, OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At December 31, 2018, the City reported a liability of \$1,246,148 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of December 31, 2017, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2016 rolled forward to December 31, 2017. No material changes in assumptions or benefits terms occurred between the actuarial valuation date and the measurement date. The City's proportion of the net OPEB liability was based on the City's share of contributions to the OPEB plan relative to the contributions of all participating employers. At December 31, 2017, the City's proportion was .41419800%, which was a decrease of .00545500% from its proportion measured as of December 31, 2016.

For the year ended December 31, 2018, the City recognized OPEB expense of \$130,105.

At December 31, 2018, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

| | Deferred Outflows of Resources | | Deferred Inflows of Resources | |
|--|--------------------------------|---------|-------------------------------|----------|
| Differences between expected and actual experience | \$ | - T | \$ | 17,558 |
| Net differences between projected and actual | | | | |
| earnings on OPEB plan investments | | 14,349 | | T |
| Changes in assumptions | | 120,417 | | ₹: |
| Changes in proportion and differences between | | | | |
| employer contributions and proportionate share | | | | |
| of contributions | | (#0 | | 11,485 |
| Total | \$ | 134,766 | \$ | 29,043 |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Year Ended | |
|--------------|---------------|
| December 31, | Expense |
| 2019 | \$ 17,580 |
| 2020 | 17,580 |
| 2021 | 17,580 |
| 2022 | 17,581 |
| 2023 | 13,993 |
| Thereafter | 21,409 |
| Total | \$ 105,723 |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Actuarial assumptions. The total OPEB liability in the January 1, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Actuarial valuation date:

Measurement date of net OPEB liability (asset):

January 1, 2017

December 31, 2017

Actuarial cost method: Entry age normal 20 year tax-exempt municipal bond yield: 3.44%

20 year tax-exempt municipal bond yield: 3.44% Long-term expected rate of return: 5.00% Discount rate: 3.63%

Salary increases:

Inflation 3.20%

Seniority/Merit 0.2% - 5.6%

Mortality: Wisconsin 2012 Mortality Table

Long-term expected return on plan assets. The long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. Investments for the LRLIF are held with Securian, the insurance carrier. Interest is calculated and credited to the LRLIF based on the rate of return for a segment of the insurance carriers' general fund, specifically 10-year A- Bonds (as a proxy, and not tied to any specific investments). The overall aggregate interest rate is calculated using a tiered approach based on the year the funds were originally invested and the rate of return for that year. Investment interest is credited based on the aggregate rate of return and assets are not adjusted to fair market value. Furthermore, the insurance carrier guarantees the principal amounts of the reserves, including all interest previously credited thereto.

| Asset Class | Index | Target Allocation | Long-term Expected Geometric Real Rate of Return % |
|-------------------------|----------------------|----------------------|--|
| U.S. Government Bonds | Barclays Government | 1% | 1.13% |
| U.S. Credit Bonds | Barclays Credit | 65% | 2.61% |
| U.S. Long Credit Bonds | Barclays Long Credit | 3% | 3.08% |
| U.S. Mortgages | Barclays MBS | 31% | 2.19% |
| Inflation | | | 2.30% |
| Long-term expected rate | of return | | 5.00% |

Single discount rate. A single discount rate of 3.63% was used to measure the total OPEB liability. The Plan's fiduciary net position was projected to be insufficient to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the Total OPEB Liability is equal to the single equivalent rate that results in the same actuarial present value as the long-term expected rate of return applied to benefit payments, to the extent that the plan's fiduciary net position is projected to be sufficient to make projected benefit payments, and the municipal bond rate applied to benefit payment to the extent that the plan's fiduciary net position is projected to be insufficient.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Sensitivity of the City's proportionate share of net OPEB liability (asset) to changes in the discount rate. The following presents the City's proportionate share of the net OPEB liability (asset) calculated using the discount rate of 3.63%, as well as what the City's proportionate share of the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (2.63%) or 1-percentage-point higher (4.63%) than the current rate:

| | | Decrease to scount Rate (2.63%) | Current Discount Rate (3.63%) | | 1% Increase to Discount Rate (4.63%) | |
|-------------------------------|----|---------------------------------|-------------------------------------|-----------|--|----------|
| City's proportionate share of | * | (2.0070) | - | (0.0070) | | (4.0070) |
| the net OPEB liability | \$ | 1,761,280 | \$ | 1,246,148 | \$ | 850,838 |

OPEB plan fiduciary net position. Detailed information about the OPEB plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/publications/cafr.htm.

Payable to the OPEB Plan

At December 31, 2018, the City reported a payable of \$0 for the outstanding amount of contribution to the Plan required for the year ended December 31, 2018.

I. FUND EQUITY

Nonspendable Fund Balance

In the fund financial statements, portions of the governmental fund balances are amounts that cannot be spent because they are either 1) not in spendable form or 2) legally or contractually required to be maintained intact. At December 31, 2018, nonspendable fund balance was as follows:

| General Fund | |
|--|--------------|
| Nonspendable | |
| Inventories and prepaid items | \$ 472,440 |
| Long-term accounts and interfund receivables | 1,687,285 |
| Total General Fund nonspendable fund balance | 2,159,725 |
| Capital Project Funds | |
| Nonspendable | |
| Inventories and prepaid items | 121,692 |
| Total nonspendable fund balance | \$ 2,281,417 |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Restricted Fund Balance

In the fund financial statements, portions of governmental fund balances are not available for appropriation or are legally restricted for use for a specific purpose. At December 31, 2018, restricted fund balance was as follows:

| Special Revenue Funds Restricted for | | |
|--------------------------------------|-----|-----------|
| Future loans | \$ | 2,587,239 |
| Transit capital | Ψ | 760,461 |
| Police programs | | 284,546 |
| Parkland dedications | | 99,565 |
| Ftemal flame | | 26,540 |
| Centennial | | 15,232 |
| Park & Rec donations | | 233,271 |
| Lakeshore holiday parade | | 2,390 |
| EPA grant | | 223,803 |
| Housing programs | | 465,036 |
| Tax incremental district number 7 | | 43,035 |
| | _ | 4,741,118 |
| | _ | |
| Debt Service Fund | | |
| Restricted for | | |
| Debt service | | 1,722,185 |
| | :== | |
| Capital Improvements Fund | | |
| Restricted for | | |
| Tax incremental district development | | 754,123 |
| • | _ | |
| Total restricted fund balance | \$ | 7,217,426 |
| | - | |

Committed Fund Balance

In the fund financial statements, portions of government fund balances are committed by City Council action. At December 31, 2018 fund balance was committed as follows:

Committed for:

| Special Revenue funds | | |
|------------------------------------|-----|-----------|
| Room tax | \$ | 433,111 |
| Farmer's market | | 34,936 |
| Manitowoc Calumet Library | | 5,470 |
| Library | | 282,086 |
| Mani International Relations Assoc | | 3,091 |
| Rahr West Museum | | 199,477 |
| Aquatic Center | | 23,294 |
| Senior Center | | 96,452 |
| | | |
| Total committed fund balance | \$_ | 1,077,917 |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Assigned Fund Balance

Portions of governmental fund balances have been assigned to represent tentative management plans that are subject to change. At December 31, 2018, fund balance was assigned as follows:

| Assigned for: | | |
|--|------|-----------|
| General fund | | |
| Fire safety equipment | \$ | 363,301 |
| Legal defense fund | | 80,005 |
| Fuel handling surcharge | | 38,298 |
| Economic development marketing | | 95,120 |
| Tree fund | | 3,575 |
| Winter maintenance fund | | 100,000 |
| Yacht club facilities | | 13,254 |
| Subsequent year's expenditures | | 939,324 |
| Subtotal | | 1,632,877 |
| Capital Projects funds | | |
| Assigned for Sanitary and storm sewers | | 125,540 |
| Capital equipment | | 780,719 |
| Environmental remediation | | 919,445 |
| Cemetery improvements | | 34,951 |
| Buildings and other improvements | | 478,980 |
| Car ferry dock facilities | | 74,531 |
| Subtotal | | 2,414,166 |
| Total assigned fund balance | _\$_ | 4,047,043 |

Net Position

The City reports restricted net position for other purposes at December 31, 2018 as follows:

Governmental activities

| Restricted for | |
|---|-----------------|
| Police programs | \$ 284,546 |
| Parkland dedications | 99,565 |
| Eternal flame | 26,540 |
| Centennial | 15,232 |
| Park & Rec donations | 233,271 |
| Lakeshore holiday parade | 2,390 |
| EPA grant | 223,803 |
| Housing programs | 465,036 |
| Total governmental activities restricted net position - other | \$ 1,350,383 |
| | |

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

NOTE 4: OTHER INFORMATION

A. TAX INCREMENTAL FINANCING DISTRICTS

The City has established separate capital projects funds for Tax Incremental District (TID) Nos. 9 through 21. A special revenue fund records transactions for TID No. 7. The TIDs were created by the City in accordance with Section 66.1105 of the Wisconsin Statutes. At the time the Districts were created, the property tax base within the Districts were "frozen" and increment taxes resulting from increases to the property tax base are used to finance District improvements, including principal and interest on long-term debt issued by the City to finance such improvements. The Statutes allow eligible project costs to be incurred up to five years prior to the maximum termination date.

The intent of the City is to recover any unreimbursed project costs from future TID surplus funds, if any, prior to termination of the respective Districts. Unless terminated by the City prior thereto, each TID has a statutory termination year as follows:

| | Termination |
|------------|-------------|
| | Year |
| TID No. 9 | 2022 |
| TID No. 10 | 2030 |
| TID No. 11 | 2018 |
| TID No. 12 | 2032 |
| TID No. 13 | 2018 |
| TID No. 14 | 2019 |
| TID No. 15 | 2019 |
| TID No. 16 | 2030 |
| TID No. 17 | 2034 |
| TID No. 18 | 2035 |
| TID No. 19 | 2044 |
| TID No. 20 | 2039 |
| TID No. 21 | 2038 |

B. RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters. The City has chosen to retain a portion of the risks through a self-insurance program and also purchased insurance to transfer other risks to outside parties. The City completes an annual review of its insurance coverage to ensure adequate coverage. A description of the County's risk management programs is presented below:

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Property and Liability Insurance

The City, together with certain other units of government within the State of Wisconsin, created the Cities and Villages Mutual Insurance Company (CVMIC) to provide liability insurance services to its members. At that time, the City issued \$1,111,426 in general obligation bonds for its share of the initial capitalization of CVMIC. The City is partially self-insured for liability insurance and pays premiums to CVMIC for its excess liability insurance coverage. The actuary for CVMIC determines premium charges to its members required to pay the expected claims and loss adjustment expenses. CVMIC's ongoing operational expenses, other than loss adjustment expenses, are apportioned pro rata to each member. CVMIC provides a general liability, police and nurses professional liability, public official's liability and vehicle liability coverage for the City. The City's self-insured retention limit is \$50,000 for each occurrence with a maximum limit of \$200,000 annually. Premiums paid to CVMIC for insurance coverage are recorded in a self-insurance internal service fund. The self-insurance internal service fund charges various City departments and operations for their portion of insurance coverage for the year. A separate financial report is issued annually by CVMIC. Since the City considers it probably that its initial capitalization contribution to CVMIC will be returned upon either dissolution of CVMIC or the approved withdrawal from CVMIC, the initial capitalization amount of \$1,111,426 has been recorded as a deposit in the liability self-insurance internal service fund.

In addition to the above, the City has established separate internal service funds for the following risk management programs:

Health Self-Insurance Fund

City employees, retirees and employee dependents, other than those of the water, electric and broadband enterprise funds and the data processing internal service fund, are eligible for medical and dental benefits from a health self-insurance fund. Employees, retirees and employee dependents of the water, electric and broadband enterprise funds and the data processing internal service fun are covered under a separate health insurance plan. Funding is provided by charges to City departments, employees and retirees. Retirees are billed monthly premiums for health benefits based on actual costs for providing such benefits. The program is supplemented by a stop loss protection, which limits the City's annual liability. The limit is \$100,000 per specific claim. Fund expenses consist of payments to a third-party administrator for medical and dental claims, stop loss insurance premiums, and administrative fees. On December 31, 2018, the health self-insurance internal service fund had established a reserve of \$656,960 for future unreported claims.

The claims liability of \$416,724 reported in the fund at December 31, 2018 is based on the requirements of GASB Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. Changes in the fund's claims liability amount are as follows:

| | | | C | urrent Year | | | | | |
|------|----|-----------|----|-------------|-----------------|-----------|-------------|--|--|
| | | | C | Claims and | | | | | |
| | | Liability | C | Changes in | Claims | Liability | | | |
| | J | January 1 | | Estimates | Payments | Dec | December 31 | | |
| 2018 | \$ | 477,685 | \$ | 3,949,373 | \$ 4,010,334 | \$ | 416,724 | | |
| | | | | | | | | | |

Transit System Liability Insurance

The City's transit system is exposed to various risks of loss related to torts, theft, damage or destruction of assets, errors or omissions, injuries to employees, or acts of God. The transit system is a member of the Transit Mutual Insurance Corporation of Wisconsin (TMI). TMI was created by several governmental units within the State of Wisconsin to provide liability insurance service to its members. The transit system pays premiums to TMI for its liability coverage. The actuary for TMI determines charges to its members for the expected losses and loss adjustment expenses on which premiums are based.

NOTES TO BASIC FINANCIAL STATEMENTS DECEMBER 31, 2018

Other Risk Management Programs

The City also purchases commercial insurance policies for various property and other liability risks. Payments of premiums for these policies are recorded as expenditures or expenses in various other funds of the city. Insurance settlements have not exceeded insurance coverage for each of the past three years. There have been no significant changes in insurance coverage from the prior year.

C. CONTINGENCIES

The City participates in a number of federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. An audit under the Uniform Guidance and the *State Single Audit Guidelines* has been conducted but final acceptance is still pending. Accordingly, the City's compliance with applicable grant requirements will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although the City expects such amounts, if any, to be immaterial.

From time to time, the City is party to other various pending claims and legal proceedings. Although the outcome of such matters cannot be forecast with certainty, it is the opinion of management and the City's legal counsel that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the City's financial position or results of operations.

D. UPCOMING ACCOUNTING PRONOUNCEMENTS

In January 2017, the GASB issued Statement No. 84, *Fiduciary Activities*. The Statement establishes criteria for identifying fiduciary activities and addresses financial reporting for these activities. This statement is effective for reporting periods beginning after December 15, 2018. The City is currently evaluating the impact this standard will have on the financial statements when adopted.

In June 2017, the GASB issued Statement No. 87, *Leases*. The Statement establishes a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. This statement is effective for reporting periods beginning after December 15, 2019. The City is currently evaluating the impact this standard will have on the financial statements when adopted.

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY (ASSET) WISCONSIN RETIREMENT SYSTEM LAST 10 FISCAL YEARS

| Plan Year Ending | Proportion of the Net Pension Liability (Asset) | S N | oportionate hare of the et Pension bility (Asset) | - | Covered Payroll (plan year) | Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll | Plan Fiduciary Net Position as a Percentage of the Total Pension Liability (Asset) |
|---------------------|---|--------|--|----|-----------------------------------|---|--|
| 12/31/14 | 0.19429740% | \$ | (4,772,477) | \$ | 21,308,496 | 22.40% | 102.74% |
| 12/31/15 | 0.18927241% | | 3,075,641 | | 20,761,308 | 14.81% | 98.20% |
| 12/31/16 | 0.18743241% | | 1,544,891 | | 21,019,901 | 7.35% | 99.12% |
| 12/31/17 | 0.18701231% | | (5,552,617) | | 21,532,538 | 25.79% | 102.93% |

SCHEDULE OF CONTRIBUTIONS WISCONSIN RETIREMENT SYSTEM LAST 10 FISCAL YEARS

| Contractually Fiscal Required Year Ending Contributions | | Contributions in Relation to the Contractually Required Contributions | | 2: | Contribution Deficiency (Excess) | | Covered Payroll (fiscal year) | Contributions as a Percentage of Covered Payroll | |
|---|----|---|----|-----------|--|-----------------|-------------------------------------|---|-------|
| 12/31/15 | \$ | 1,904,213 | \$ | 1,904,213 | \$ | (= | \$ | 20,761,308 | 9.17% |
| 12/31/16 | | 1,758,047 | | 1,758,047 | | 5 .5 | | 21,019,901 | 8.36% |
| 12/31/17 | | 1,963,668 | | 1,963,668 | | 1 🗮 | | 21,532,538 | 9.12% |
| 12/31/18 | | 2,077,887 | | 2,077,887 | | E. | | 22,706,973 | 9.15% |

See notes to required supplementary information.

SCHEDULE OF CHANGES IN OPEB LIABILITY AND RELATED RATIOS LAST 10 FISCAL YEARS *

| | 2018 | | | | |
|---|------|------------------|--|--|--|
| Total OPEB liability | | | | | |
| Service cost | \$ | 31,945 | | | |
| Interest | | 17,166 | | | |
| Changes of benefit terms | | | | | |
| Differences between expected and actual experience | | 3 = 1 | | | |
| Change of assumptions | | 15,560 | | | |
| Benefit payments | | (22,000) | | | |
| Net change in total OPEB liability | | 42,671 | | | |
| Total OPEB liability - beginning | - | 433,110 | | | |
| Total OPEB liability - ending | | 475,781 | | | |
| Covered-employee payroll | \$ | 22,706,973 | | | |
| City's total OPEB liability as a percentage of covered-employee payroll | | 2.10% | | | |

^{*} The amounts presented for each fiscal year were determined as of the current fiscal year end. Amounts for prior years were not available.

See notes to required supplementary information.

SCHEDULE OF PROPORTIONATE SHARE OF THE NET OPEB LIABILITY (ASSET) LOCAL RETIREE LIFE INSURANCE FUND LAST 10 FISCAL YEARS

| Plan Fiscal Year Ending | Proportion of the Net OPEB Liability (Asset) | SI | Proportionate Share of the Net OPEB _iability (Asset) | | Covered Payroll | Proportionate Share of the Net OPEB Liability (Asset) as a Percentage of Covered Payroll | Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability (Asset) |
|----------------------------|--|----|--|----|--------------------|--|---|
| 12/31/17 | 0.41419800% | \$ | 1,246,148 | \$ | 21,532,538 | 5.79% | 44.81% |
| SCHEDULE OF | CONTRIBUTIONS | | | | | | |

SCHEDULE OF CONTRIBUTIONS LOCAL RETIREE LIFE INSURANCE FUND LAST 10 FISCAL YEARS

| Fiscal Year Ending | Re | tractually equired tributions | Relat Con Re | ibutions in ion to the tractually equired tributions | Contribution Deficiency (Excess) | | 5 | Covered Payroll | Contributions as a Percentage of Covered Payroll |
|-----------------------|----|-------------------------------------|--------------------|--|--|---|----|--------------------|--|
| 12/31/18 | \$ | 8,701 | \$ | 8,701 | \$ | - | \$ | 22,706,973 | 0.04% |

See notes to required supplementary information.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION DECEMBER 31, 2018

A. OTHER POST EMPLOYMENT BENEFIT (OPEB) PLANS

The City implemented GASB Statement 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, for the fiscal year ended December 31, 2018. The City maintains the following two OPEB plans:

Single-employer Defined Postemployment Benefit Plan

Demographic assumptions have been updated based upon the most recent WRS experience study. The expected claims and medical trend rates were changed to reflect anticipated experience under the most recent Getzen model application. The overall impact of the new assumptions is a decrease in the benefit obligations.

No assets have been accumulated in an irrevocable trust, so the Plan's discount rate applied to all periods is based on a 20-year, tax-exempt general obligation municipal bond index.

Local Retiree Life Insurance Fund (LRLIF)

There were no changes of benefit terms or assumptions for any participating employer in LRLIF.

The City is required to present the last ten fiscal years of data; however accounting standards allow the presentation of as many years as are available until ten fiscal years are presented.

B. WISCONSIN RETIREMENT SYSTEM

There were no changes of benefit terms for any participating employer in the WRS.

The City is required to present the last ten fiscal years of data; however accounting standards allow the presentation of as many years as are available until ten fiscal years are presented.

SUPPLEMENTARY INFORMATION

GENERAL FUND
DETAILED COMPARISON OF BUDGETED AND ACTUAL REVENUES
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | _ | | | Variance Final Budget - | 2017 | |
|-------------------------------|--------------------|--------------|-------------------|----------------------------|--------------|--|
| | | dget | | Positive | 2017 | |
| _ | Original | Final | Actual | (Negative) | Actual | |
| Taxes | # 0.000.500 | ф 0.000 F00 | ф соор <u>гоо</u> | Φ. | Ф 6 406 000 | |
| General property | \$ 6,903,508 | \$ 6,903,508 | \$ 6,903,508 | \$ - | \$ 6,106,022 | |
| Tax roll over run | | | (2) | (2) | (5) | |
| Omitted taxes | | 10.000 | 48,936 | 48,936 | 7,980 | |
| Mobile home | 40,000 | 40,000 | 33,863 | (6,137) | 35,572 | |
| Payments in lieu of taxes | 44,500 | 44,500 | 46,336 | 1,836 | 45,608 | |
| Interest on taxes | 60,000 | 60,000 | 66,753 | 6,753 | 66,111 | |
| Other taxes | | | 7,346 | 7,346 | | |
| Total taxes | 7,048,008 | 7,048,008 | 7,106,740 | 58,732 | 6,261,288 | |
| Special assessments | | | | | | |
| Seal coating | 105,000 | 105,000 | 49,502 | (55,498) | 72,310 | |
| Dust pallatives | 1,000 | 1,000 | 1,307 | 307 | 1,175 | |
| Housing code | 19 0 | | | 1100 | 2,813 | |
| Weed cutting | 30,000 | 30,000 | 56,125 | 26,125 | 63,855 | |
| Snow removal | 110,000 | 110,000 | 108,075 | (1,925) | 112,975 | |
| Total special assessments | 246,000 | 246,000 | 215,009 | (30,991) | 253,128 | |
| rotal special assessments | | | | (00,00.7 | | |
| Intergovernmental | 5 000 000 | 5 000 000 | F 400 070 | 0.440 | E 000 044 | |
| Shared taxes from state | 5,399,963 | 5,399,963 | 5,403,376 | 3,413 | 5,399,814 | |
| Expenditure restraint payment | 449,461 | 449,461 | 437,922 | (11,539) | 449,461 | |
| Tax exempt computer aid | 91,331 | 91,331 | 92,674 | 1,343 | 91,331 | |
| Municipal services | 38,102 | 38,102 | 57,346 | 19,244 | 33,115 | |
| Fire insurance tax | 75,000 | 75,000 | 77,927 | 2,927 | 84,126 | |
| Highway aids | 1,452,426 | 1,452,426 | 1,451,273 | (1,153) | 1,412,748 | |
| Connecting street aid | 230,541 | 230,541 | 230,541 | | 229,281 | |
| Lift bridge aid | 141,461 | 141,461 | 188,500 | 47,039 | 176,960 | |
| Highway safety grants | 15,000 | 15,000 | 12,048 | (2,952) | 26,765 | |
| Public safety grants | 7,800 | 7,800 | 8,782 | 982 | 10,170 | |
| Other grants | 9,120 | 9,120 | 102,773 | 93,653 | 22,742 | |
| Total intergovernmental | 7,910,205 | 7,910,205 | 8,063,162 | 152,957 | 7,936,513 | |
| Licenses and permits Licenses | | | | | | |
| Liquor and malt beverages | 58,500 | 58,500 | 59,953 | 1,453 | 58,869 | |
| Operators | 22,500 | 22,500 | 21,455 | (1,045) | 23,265 | |
| Cigarettes | 4,000 | 4,000 | 3,783 | (217) | 3,800 | |
| Bowling alley | 250 | 250 | 230 | (20) | 230 | |
| Adult entertainment | 2,000 | 2,000 | 2,000 | (==) | 2,000 | |
| Mobile home park | 375 | 375 | 300 | (75) | 375 | |
| | 350 | 350 | 480 | 130 | 900 | |
| Taxicab | 600 | 600 | 400 | (200) | 250 | |
| Taxicab drivers | | | 150 | (200) | 180 | |
| Ambulance and hearse | 150 | 150 | | 270 | | |
| Garbage collectors | 900 | 900 | 1,170 | 270 | 660 | |
| Theater | 500 | 500 | 450 | (50) | 450 | |
| Bicycle | 182 | 182 | 238 | 56 | 142 | |
| Dog and cat | 24,120 | 24,120 | 22,323 | (1,797) | 23,378 | |

GENERAL FUND
DETAILED COMPARISON OF BUDGETED AND ACTUAL REVENUES
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | Variance Final Budget - | 2017 | |
|--------------------------------|-----------|-----------|-----------|----------------------------|-----------|--|
| | Budg | et | | Positive | 2017 | |
| | Original | Final | Actual | (Negative) | Actual | |
| Licenses (continued) | | | | | | |
| Amusement | 100 | 100 | 100 | ₹ | 100 | |
| Direct sellers | 500 | 500 | 910 | 410 | 350 | |
| Christmas tree dealers | 200 | 200 | 225 | 25 | 200 | |
| Pawn broker | 750 | 750 | 355 | (395) | 715 | |
| Change of agent/transfer | 50 | 50 | 80 | 30 | 30 | |
| Cable television | 280,000 | 280,000 | 317,376 | 37,376 | 312,337 | |
| Chicken license fee | ₩ | - | 100 | 100 | - | |
| Permits | | | | | | |
| Building | 186,000 | 186,000 | 226,945 | 40,945 | 213,764 | |
| Sign | 3,250 | 3,250 | 3,903 | 653 | 2,680 | |
| Electrical | 88,000 | 88,000 | 118,590 | 30,590 | 148,880 | |
| Plumbing | 62,000 | 62,000 | 98,760 | 36,760 | 90,660 | |
| Heating | 42,000 | 42,000 | 51,693 | 9,693 | 51,693 | |
| Zoning board of appeals | 300 | 300 | 700 | 400 | 82 | |
| Housing code | === | :## | 35 | 35 | 22 | |
| Well operation | 500 | 500 | 250 | (250) | 40 | |
| Alarm ordinance | 250 | 250 | 345 | 95 | 375 | |
| Sprinkler system | 4,000 | 4,000 | 5,820 | 1,820 | 6,820 | |
| Street opening | 12,000 | 12,000 | 21,400 | 9,400 | 20,120 | |
| Driveway/sidewalk | 1,500 | 1,500 | 1,670 | 170 | 1,930 | |
| Storm water | 3,000 | 3,000 | 4,857 | 1,857 | 3,625 | |
| Fire department permits | 75 | 75_ | 50 | (25) | 50_ | |
| Total licenses and permits | 798,902 | 798,902 | 967,096 | 168,194 | 968,868 | |
| Fines and forfaits | | | | | | |
| Fines and forfeits | 157,186 | 157,186 | 154,460 | (2,726) | 169,151 | |
| Parking violations | 384,650 | 384,650 | 409,176 | 24,526 | 397,559 | |
| Municipal court fines | 750 | 750 | 1,060 | 310 | 530 | |
| Late fees dog licenses | 3,500 | 3,500 | 1,000 | (3,500) | (1,325) | |
| Other Total fines and forfeits | 546,086 | 546,086 | 564,696 | 18,610 | 565,915 | |
| Total lines and forfeits | | 340,000 | 304,030 | 10,010 | 000,010 | |
| Public charges for services | | | | | | |
| Clerk | 14,000 | 14,000 | 14,718 | 718 | 12,425 | |
| Treasurer | 60,000 | 60,000 | 56,456 | (3,544) | 52,224 | |
| Attorney | 21,000 | 21,000 | 21,655 | 655 | 20,924 | |
| GIS land record management | 200 | 200 | 40 | (160) | (27) | |
| Planning | 42,400 | 42,400 | 6,550 | (35,850) | 6,550 | |
| Police department | 6,752 | 6,752 | 6,768 | 16 | 7,336 | |
| Police service fees | 6,883 | 6,883 | 5,036 | (1,847) | 7,729 | |
| Fire department fees | 6,200 | 6,200 | 5,907 | (293) | 6,024 | |
| Impounded vehicles | 500 | 500 | Vi | (500) | 195 | |
| Rescue squad | 2,053,314 | 2,053,314 | 2,236,318 | 183,004 | 2,076,337 | |
| Inspection and zoning fees | 200 | 200 | 200 | 5 # 5 | 170 | |
| Sealer | 15,100 | 15,100 | 13,732 | (1,368) | 14,267 | |
| Museum | 32,500 | 32,500 | 15,065 | (17,435) | 16,989 | |
| Recreation building | 20,000 | 20,000 | 20,611 | 611 | 20,425 | |

GENERAL FUND
DETAILED COMPARISON OF BUDGETED AND ACTUAL REVENUES
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | Variance Final Budget - | | |
|---|---------------|---------------|---------------|----------------------------|---------------|--|
| | Bud | get | | Positive | 2017 | |
| • | Original | Final | Actual | (Negative) | Actual | |
| Public charges for services (continued) | | | * | | | |
| Recreation team sports | 32,000 | 32,000 | 18,829 | (13,171) | 24,178 | |
| Recreation program fees | 36,000 | 36,000 | 40,852 | 4,852 | 36,233 | |
| Recreation rentals | 42,000 | 42,000 | 50,256 | 8,256 | 37,053 | |
| Recreation concessions | 2,000 | 2,000 | 1,545 | (455) | 1,537 | |
| Recreation other | 12,950 | 12,950 | 19,101 | 6,151 | 20,078 | |
| Special events | 4,000 | 4,000 | 5,755 | 1,755 | 5,198 | |
| Senior citizens | 20,000 | 20,000 | 20,976 | 976 | 21,613 | |
| Street permit repairs | 105,000 | 105,000 | 136,885 | 31,885 | 160,710 | |
| Columbarium sales | 4,863 | 4,863 | 24,077 | 19,214 | 13,924 | |
| Sale of cemetery lots | 50,100 | 50,100 | 60,811 | 10,711 | 63,503 | |
| • | 12,000 | 12,000 | 11,314 | (686) | 11,174 | |
| Foundations | 133,500 | 133,500 | 149,346 | 15,846 | 138,734 | |
| Burial fees | | | 1,907 | 407 | 220 | |
| Transportation | 1,500 | 1,500 | 1,907 | 407 | | |
| Total public charges for | 0.704.000 | 2 724 062 | 2.044.740 | 200.740 | 0 775 700 | |
| services | 2,734,962 | 2,734,962 | 2,944,710 | 209,748 | 2,775,723 | |
| Intergovernmental charges | | | | | | |
| for services | | | | | | |
| Counties and municipalities | 47,000 | 47,000 | 30,619 | (16,381) | 27,049 | |
| City administrative fees | 50,087 | 50,087 | 55,670 | 5,583 | 50,089 | |
| Schools and special districts | 1,300 | 1,300 | 1,566 | 266 | 624 | |
| Police school liaison | 122,500 | 122,500 | 124,794 | 2,294 | 117,679 | |
| | 122,500 | 122,500 | 124,734 | | 117,079 | |
| Total intergovernmental | 220 007 | 220,887 | 212,649 | (8,238) | 195,441 | |
| charges for services | 220,887 | 220,007 | 212,049 | (0,230) | 193,441 | |
| Interdepartmental charges | | | | | | |
| for services | | | | | | |
| TIF administration fees | 3,000 | 3,000 | 2,194 | (806) | - | |
| City equipment rental | 2,000 | 2,000 | 465 | 465 | _ | |
| Street department labor | 110,000 | 110,000 | 208,097 | 98,097 | 183,092 | |
| DPW materials | 678,000 | 678,000 | 562,331 | (115,669) | 505,385 | |
| Total interdepartmental | 070,000 | | | (110,000) | 000,000 | |
| charges for services | 791,000 | 791,000 | 773,087 | (17,913) | 688,477 | |
| charges for services | | | | (17,010) | | |
| Miscellaneous | | | | | | |
| Interest on investments | 314,464 | 314,464 | 632,122 | 317,658 | 286,135 | |
| Rent | 46,500 | 46,500 | 57,383 | 10,883 | 43,842 | |
| Sale of general capital assets | 35,000 | 35,000 | 152,712 | 117,712 | 21,352 | |
| Sale of salvage and waste products | 1,500 | 1,500 | 1,591 | 91 | 3,188 | |
| Marina lease | 152,000 | 152,000 | 160,758 | 8,758 | 153,791 | |
| Carferry lease | 42,000 | 42,000 | 42,000 | # 0 | 42,000 | |
| Other leases | 50,000 | 50,000 | 54,710 | 4,710 | 54,720 | |
| Sale of photo copies | 50 | 50 | 816 | 766 | 705 | |
| Donations | 22,485 | 22,485 | 39,813 | 17,328 | 66,185 | |
| Other | 11,500 | 16,500 | 30,728 | 14,228 | 36,196 | |
| Total miscellaneous | 675,499 | 680,499 | 1,172,633 | 492,134 | 708,114 | |
| างเลเ กาเจบอกสกอบนจ | 010,400 | | 1,172,000 | 102,104 | 700,114 | |
| Total revenues | \$ 20,971,549 | \$ 20,976,549 | \$ 22,019,782 | \$ 1,043,233 | \$ 20,353,467 | |
| | | | | | | |

GENERAL FUND
DETAILED COMPARISON OF BUDGETED AND ACTUAL EXPENDITURES
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | | | | Variance Final Budget - | | 2047 | |
|----------------------------|--------|-------|------|------------|----|------------|----------------------------|-----------|------|------------|
| | | | lget | | | | | ositive | | 2017 |
| | Origin | nal | | Final | | Actual | (N | egative) | | Actual |
| General government | | | | | | | | | | |
| Council | | 9,856 | \$ | 59,856 | \$ | 55,344 | \$ | 4,512 | \$ | 49,893 |
| Mayor | | 3,042 | | 183,042 | | 170,369 | | 12,673 | | 170,051 |
| Clerk | | 5,536 | | 315,536 | | 296,118 | | 19,418 | | 340,075 |
| Elections | | 2,316 | | 92,316 | | 73,647 | | 18,669 | | 43,188 |
| Postage | | 5,000 | | 35,000 | | 41,573 | | (6,573) | | 36,136 |
| Board of review | | 1,070 | | 1,070 | | 225 | | 845 | | 244 |
| Assessor | 159 | 9,200 | | 159,200 | | 151,967 | | 7,233 | | 159,719 |
| Finance | 230 | 3,866 | | 238,866 | | 234,462 | | 4,404 | | 214,854 |
| Treasurer | 138 | 3,484 | | 138,484 | | 136,585 | | 1,899 | | 130,308 |
| Data processing | 503 | 3,550 | | 503,550 | | 526,308 | | (22,758) | | 499,322 |
| Payroll | 11 | 1,764 | | 141,866 | | 161,859 | | (19,993) | | 104,143 |
| Attorney | 369 | 9,363 | | 369,363 | | 401,194 | | (31,831) | | 289,103 |
| Cable television | | 1,045 | | 1,045 | | 1,045 | | 4 | | 1,045 |
| Personnel | 19 | 1,721 | | 205,143 | | 169,332 | | 35,811 | | 158,625 |
| Municipal court | 10 | 4,963 | | 104,963 | | 103,029 | | 1,934 | | 104,257 |
| Duplicating | 2 | 5,000 | | 25,758 | | 30,054 | | (4,296) | | 26,278 |
| City Hall | | 8,275 | | 78,275 | | 212,919 | | (134,644) | | 165,601 |
| Buildings and grounds shop | | 4,700 | | 4,700 | | 14,148 | | (9,448) | | 10,431 |
| Property insurance | | 4,500 | | 94,500 | | 86,730 | | 7,770 | | 84,846 |
| Other insurance | | 9,308 | | 139,308 | | 137,404 | | 1,904 | | 120,404 |
| Miscellaneous | | 4,052 | | 453,750 | | | | 453,750 | | 169,958 |
| Total general government | - | 9,611 | | 3,345,591 | | 3,004,312 | | 341,279 | | 2,878,481 |
| Public safety | | | | | | | | | | |
| Police department | 7,83 | 1,547 | | 7,915,773 | | 7,884,650 | | 31,123 | | 7,606,484 |
| Fire department | 6,24 | 1,221 | | 6,319,637 | | 6,460,869 | | (141,232) | | 5,919,976 |
| Inspection | | 7,309 | | 487,609 | | 419,840 | | 67,769 | | 431,699 |
| Civil defense | | 2,800 | | 2,800 | | 3,008 | | (208) | | 2,419 |
| Total public safety | | 2,877 | | 14,725,819 | = | 14,768,367 | | (42,548) | | 13,960,578 |
| Public works | | | | | | | | | | |
| Engineering | 93 | 4,842 | | 934,842 | | 1,084,280 | | (149,438) | | 1,178,012 |
| Streets administration | 1 | 0,575 | | 10,575 | | 11,774 | | (1,199) | | 13,092 |
| Street repairs | 3,22 | 6,130 | | 3,242,218 | | 1,058,131 | | 2,184,087 | | 765,592 |
| Seal coating | 15 | 0,000 | | 150,000 | | 99,579 | | 50,421 | | 115,307 |
| 8th street bridge | 15 | 8,737 | | 158,737 | | 145,439 | | 13,298 | | 133,053 |
| 10th street bridge | 3 | 4,749 | | 34,749 | | 30,729 | | 4,020 | | 21,830 |
| Other bridges | | 7,000 | | 7,000 | | 242 | | 6,758 | | 831 |
| Curb and walks | | 5,430 | | 5,430 | | 5,934 | | (504) | | 5,087 |
| Snow and ice removal | | 0,550 | | 310,550 | | 885,695 | | (575,145) | | 865,249 |
| Traffic control | | 5,035 | | 55,035 | | 230,654 | | (175,619) | | 151,366 |
| Street lighting | | 5,879 | | 745,879 | | 756,824 | | (10,945) | | 755,464 |
| Docks and harbors | | 2,570 | | 42,570 | | 31,654 | | 10,916 | | 31,617 |
| Gravel pit | · | | | -, | | 3,023 | | (3,023) | | 24,471 |
| Solid waste disposal | | 4,925 | | 4,925 | | 4,848 | | 77 | | 5,266 |
| Sanitary sewers | | * | | ., | | 37,328 | | (37,328) | | (1,820) |
| Storm sewers | 15 | 5,980 | | 155,980 | | 630,216 | | (474,236) | | 610,563 |

GENERAL FUND
DETAILED COMPARISON OF BUDGETED AND ACTUAL EXPENDITURES
DECEMBER 31. 2018
WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | Variance Final Budget - | |
|----------------------------------|---------------|----------------|---------------|----------------------------|---------------|
| | Bud | get | | Positive | 2017 |
| | Original | Final | Actual | (Negative) | Actual |
| Public works (continued) | | | | | 9 |
| Interdepartmental charges | 7€ | | 11,703 | (11,703) | 13,779 |
| Other | 908,625 | 908,625 | 633,033 | 275,592 | 310,427 |
| Total public works | 6,751,027 | 6,767,115 | 5,661,086 | 1,106,029 | 4,999,186 |
| Health and human services | | | | | |
| Evergreen cemetery | 58,060 | 61,060 | 289,479 | (228,419) | 269,039 |
| Culture and recreation | | | | | |
| Rahr west museum | 330,263 | 347,832 | 368,553 | (20,721) | 323,005 |
| Marine band | 15,000 | 15,000 | 15,000 | • | 15,000 |
| Civic orchestra | 7,200 | 7,200 | 7,200 | - | 7,200 |
| Recreation administrative | 4,600 | 4,600 | 1,945 | 2,655 | 3,770 |
| Recreation buildings and grounds | 314,225 | 314,225 | 863,032 | (548,807) | 895,587 |
| Recreation programs | 48,233 | 48,233 | 69,717 | (21,484) | 80,177 |
| Senior center | 46,050 | 46,050 | 78,012 | (31,962) | 80,004 |
| July 4th picnic/fireworks | 9 | # | 140 | (140) | 5,720 |
| Special events | 83,225 | 83,225 | 230,577 | (147,352) | 232,765 |
| Decorations | 3,500 | 3,500 | 772 | 2,728 | 6,041 |
| Total culture and recreation | 852,296 | 869,865 | 1,634,948 | (765,083) | 1,649,269 |
| Conservation and development | | | | | |
| Planning and zoning | 497,149 | 504,149 | 371,665 | 132,484 | 373,959 |
| Community development authority | 35,575 | 35,575 | 4,291 | 31,284 | 9 |
| Total conservation and | | | | | 6 |
| development | 532,724 | 539,724 | 375,956 | 163,768 | 373,968 |
| Debt service | | | | | |
| Principal | 150 | i l | 54,691 | (54,691) | 10,765 |
| Interest | | | 2,974 | (2,974) | |
| Total debt service | 300 | = 1 | 57,665 | (57,665) | 10,765 |
| Total expenditures | \$ 26,236,595 | \$ 26,309,174 | \$ 25,791,813 | \$ 517,361 | \$ 24,141,286 |

| | _ | | | | | | | | | |
|---|----|-------------|------|-------------------|---------------|---------------------|-----------|------------|------------------------------|-----------------|
| | | Room Tax | | armer's Market | | ndatory cycling_ | TID 7 | | Commercial Revolving Loan | |
| ASSETS | | | | | | | | | | |
| Cash and investments | \$ | 434,451 | \$ | 34,936 | \$ | 12,000 | \$ | 43,035 | \$ | 766,297 |
| Restricted cash and investments | | (E) | | | | • | | 2 | | - |
| Receivables | | | | | | | | | | |
| Taxes and special charges | | 2 | | 3 | | # | | ₩ 5 | | 5. 4 |
| Accounts | | - | | (A) | | - | | (€): | | 44 500 |
| Loans | | 3.00 | | | | <u> </u> | | 30 | | 11,508 |
| Due from other governments | | : <u></u> : | | 0# | | = | | :22 | | 25 |
| Inventories and prepaid items | _ | | - | - |) | | X | | - | |
| Total assets | \$ | 434,451 | _\$_ | 34,936 | <u>\$</u> | 12,000 | <u>\$</u> | 43,035 | | 777,805 |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities | | | | | | | | | | |
| Accounts payable | \$ | 1,316 | \$ | _ | \$ | 12.000 | \$ | 72 | \$ | 2 |
| Due to other funds | Ψ | 1,010 | Ψ | # 2 | Ψ | 12,000 | Ψ | - | Ψ | 2 |
| Advance from other funds | | 02 | | · · | | - | | | | - |
| Special deposits | | 24 | | 2 | | - | | 5 3 | | × |
| opedial deposits | • | | - | | _ | | | | | |
| Total liabilities | _ | 1,340 | | | | 12,000 | _ | <u></u> | - | |
| Deferred inflows of resources | | | | | | | | | | |
| Property taxes levied for subsequent year | | - | | â | | - | | 7= | | 2 |
| Loans receivable | | | | - 2 | | | | - PE | | 11,508 |
| _ | | | | | | | | | | 44 500 |
| Total deferred inflows of resources | - | | - | (0) | - | | = | (#) | - | 11,508 |
| Fund balances | | | | | | | | | | |
| Nonspendable | | = | | | | | | | | 2 |
| Restricted | | Ĕ | | - | | (2) | | 43,035 | | 766,297 |
| Committed | | 433,111 | | 34,936 | | - | | 4 | | = 0 |
| Assigned | | <u>~</u> | | (=) | | | | ¥ | | :=: |
| Unassigned | - | | n — | | <u></u> | XE. | _ | | 018 | |
| Total fund balances | _ | 433,111 | _ | 34,936 | - | 9.50 | | 43,035 | 28- | 766,297 |
| Total liabilities, deferred inflows of | | | | | | | | | | |
| resources and fund balances | \$ | 434,451 | \$_ | 34,936 | \$ | 12,000 | _\$ | 43,035 | \$ | 777,805 |
| | _ | | | | | | | | UN | |

| | | Special Reven | nue | | | | | | | | | | |
|------|----------------------|--------------------------|----------------|-----------|----------------------|---------------|---------------------------|----|-----------------------------|----|-----------|------|--------------------------------|
| | sit Capital Grant | Housing Revolving Loa | n CDBG | НСЕ | RI Revolving Loan | | Industrial olving Loan | Ca | nitowoc alumet ibrary | | Library | Inte | Mani rnational ons Assoc |
| \$ | 760,461 | \$ 394,430 | \$ 29,791 | \$ | 48,552 | \$ | 1,348,169 | \$ | 5,500 | \$ | 340,131 | \$ | 3,091 |
| | 5 | | • | | 3 | | 9 | | = | | <u> </u> | | = |
| | <u>=</u> | 14 | - | | 343 | | = | | = | | 1,714,852 | | 2 |
| | - | (#) | 743 | | (=) | | - | | × | | * | | 90 |
| | * | 2,453,358 | 191 | | 121,816 | | 2,458,413 | | × | | =: | | ₹ 0 |
| | = | 2.50 | 3.00 | | | | :17 | | = | | Ē. | | |
| | |):(| | | | _ | | _ | - | | | | |
| _\$ | 760,461 | \$ 2,847,788 | \$ 29,791 | | 170,368 | | 3,806,582 | \$ | 5,500 | | 2,054,983 | \$ | 3,091 |
| \$ | | \$ - | \$ - | \$ | 9. | \$ | 5 0 | \$ | 30 | \$ | 58,045 | \$ | = |
| | ₩. | | (- | | • | | - | | - | | ž. | | 2 |
| | 3 | 12 | 12 | | (<u>-</u> | | ==== | | - | | - | | 2 |
| _ | | (| • | - | | _ | :0) | | ** | _ | <u> </u> | | (*) |
| | - | | (e) | · | <u></u> | - | :4% | _ | 30_ | _ | 58,045 | 30 | - |
| | 3 | Ę | ŝ | | 14 | | (a) | | - | | 1,714,852 | | |
| | | 2,453,358 | | _ | 121,816 | 3 | 2,458,413 | - | | _ | | | - |
| | - | 2,453,358 | | | 121,816 | | 2,458,413 | - | · · | _ | 1,714,852 | | 250 |
| | 1 7 .\ | ₹ | ÷ | | ž. | | • | | | | 9 | | - |
| | 760,461 | 394,430 | 29,791 | | 48,552 | | 1,348,169 | | | | an an | | i₩: |
| | | - | - | | = | | - | | 5,470 | | 282,086 | | 3,091 |
| | | | <u> </u> | | | _ | | | | _ | - | : - | :=: |
| | 760,461 | 394,430 | 29,791 | | 48,552 | | 1,348,169 | _ | 5,470 | _ | 282,086 | | 3,091 |
| _\$_ | 760,461 | \$ 2,847,788 | \$ 29,791 | <u>\$</u> | 170,368 | <u> \$</u> | 3,806,582 | \$ | 5,500 | \$ | 2,054,983 | \$ | 3,091 |

| | | | | - | | | - | Senior Center | |
|---|------------------|--|--|--|--|--|--|---|--|
| Restricted cash and investments - 227,725 | | | | | | | | | |
| \$ | 200,485 | \$ | • | \$ | 99,565 | \$ | 27,920 | \$ | 98,459 |
| | - | | 227,725 | | :=: | | * | | - |
| | | | | | | | 400 500 | | |
| | · +0 | | π. | | 5.5% One | | 108,500 | | 5. |
| | : : :::: | | 5.0 | | | | :51 :21 | | |
| | (2) | | | | 724 | | - | | |
| | | | - | | | | | | _ |
| - | | - | — <u> </u> | | | _ | | | |
| \$ | 200,485 | <u>\$</u> | 324,930 | \$ | 99,565 | _\$_ | 136,420 | \$ | 98,459 |
| | | | | | | | | | |
| \$ | 1.008 | \$ | 60 | \$ | - | \$ | 4,626 | \$ | 2,007 |
| • | 3#3 | • | | | # | |) (5) | | · · |
| | 3 - 2 | | - | | | | 2.72 | | - |
| | | _ | 40,324 | | | | - | | - 4 |
| | 1,008 | _ | 40,384 | | <u>~</u> | _ | 4,626 | | 2,007 |
| - | #: #: | :- <u>-</u> | ::: :::: | | # ¹ | _ | 108,500 | 1- | :#: :E: |
| _ | <u>+</u> | 25 | • | | | _ | 108,500 | | |
| | | | | | | | | | |
| | - | |):€: | | | | #: | | 221 |
| | 8 | | 284,546 | | 99,565 | | - | | |
| | 199,477 | | 9.7 | | - | | 23,294 | | 96,452 |
| | | | W2 | | • | | 2 | | <u>- 2</u> |
| _ | - | _ | <u> </u> | | | _ | | | - |
| _ | 199,477 | _ | 284,546 | _ | 99,565 | _ | 23,294 | _ | 96,452 |
| | | | | | | | | | |
| \$ | 200,485 | \$ | 324,930 | <u>\$</u> | 99,565 | | 136,420 | \$ | 98,459 |
| | \$ | \$ 200,485 \$ 200,485 \$ 1,008 \$ 1,008 | Museum P \$ 200,485 \$ \$ 200,485 \$ \$ 1,008 \$ | Museum Programs \$ 200,485 \$ 97,205 227,725 | Museum Programs Determinant \$ 200,485 \$ 97,205 \$ 227,725 \$ 200,485 \$ 324,930 \$ \$ 1,008 \$ 60 \$ 40,324 1,008 40,384 \$ 40,384 284,546 199,477 \$ 284,546 199,477 284,546 \$ 284,546 | Museum Programs Dedications \$ 200,485 \$ 97,205 \$ 99,565 - - - - - - - - - - - - \$ 200,485 \$ 324,930 \$ 99,565 \$ 1,008 \$ 60 \$ - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - | Museum Programs Dedications \$ 200,485 \$ 97,205 227,725 \$ 99,565 \$ 200,485 \$ 324,930 \$ 99,565 \$ 1,008 \$ 60 \$ - \$ 1,008 40,324 - \$ 1,008 40,384 - \$ 199,477 284,546 99,565 \$ 199,477 284,546 99,565 | Museum Programs Dedications Center \$ 200,485 \$ 97,205 227,725 \$ 99,565 \$ 27,920 - - - - 108,500 - - - - - - - - - - - - - - - - - - - - \$ 200,485 \$ 324,930 \$ 99,565 \$ 136,420 \$ 1,008 \$ 60 \$ - \$ 4,626 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td>Museum Programs Dedications Center Content \$ 200,485 \$ 97,205 \$ 99,565 \$ 27,920 \$ 227,725 -</td> | Museum Programs Dedications Center Content \$ 200,485 \$ 97,205 \$ 99,565 \$ 27,920 \$ 227,725 - |

| Sp | ecial Reve | nue | | | | | | | | | ects | | |
|-----------|-----------------|--------------|-------------------------|-----------|-----------------------------|------|---|----------------|--------------------|-----------|--------------------------|-----|-------------------|
| | ternal Flame | Centennial | Park & Rec Donations | | Lakeshore Holiday Parade | | EPA Grant | | lousing rograms | | nitary and rm Sewers | | Streets |
| \$ | 26,799 | \$ = 15,232 | \$ 233,271 | \$ | 2,390 | \$ | 223,803 | \$ | 474,627 - | \$ | 125,540 | \$ | ::=: ::: |
| | * | : |) (=) | | - - | | - | | 5 2 | | | | 202,824 26,146 |
| | | - | | | 9 2 2 | | *** *** | | ž ž | | | | 246,191 |
| | | | - | - | | _ | <u>**</u> | _ | ж. | - | <u></u> | _ | - |
| \$ | 26,799 | \$ 15,232 | \$ 233,271 | <u>\$</u> | 2,390 | _\$_ | 223,803 | | 474,627 | <u>\$</u> | 125,540 | | 475,161 |
| \$ | 259 | \$ - | \$ - | \$ | (4 0) | \$ | - | \$ | 9,591 | \$ | :• | \$ | 192,757 |
| Ť | = | | | · | ≔ () | • | 2€ | | (3) | | :=: | | 1,153,532 |
| , | <u></u> | | 6 1 | | *** **** | _ | | , | E | | <u> </u> | 16 | 5 |
| - | 259 | | |) ē | | _ | | ÷ | 9,591 | - | | _ | 1,346,289 |
| | 1 | | | | (=) | | - | | | | 3 8 . <u>5</u> | | 202,824 |
| | | | | 10° | | _ | | _ | 151 | | 2 | | 202,824 |
| | | | | | lation . | | _ | | | | | | |
| | 26,540 | 15,232 | 233,271 | | 2,390 | | 223,803 | | 465,036 | | | | |
| | (€) | | | | 2.72 | | = | | - | | 405.540 | | |
| | | | | |)# | _ | ======================================= | £. | - | _ | 125,540 | _ | (1,073,952) |
| | 26,540 | 15,232 | 2 233,271 | | 2,390 | - | 223,803 | _ | 465,036 | . — | 125,540 | 556 | (1,073,952) |
| <u>\$</u> | 26,799 | \$ 15,232 | 2 \$ 233,271 | \$ | 2,390 | _\$ | 223,803 | \$ | 474,627 | \$ | 125,540 | _\$ | 475,161 |

| , | | Capital quipment | | vironment emediation | | emetery ovements | | dings and Other rovements | | Car Ferry ck Facilities |
|--|----|---------------------|------------|-------------------------|---|---------------------|----------|---------------------------------|---|----------------------------|
| ASSETS | _ | | - | | | | - | | | |
| Cash and investments | \$ | 967,323 | \$ | 1,072,206 | \$ | 34,191 | \$ | 437,104 | \$ | 37 |
| Restricted cash and investments | | 2.00 | | . | | 1 | | 2.70 | | 50 0 |
| Receivables | | | | | | | | | | |
| Taxes and special charges | | · · | | | | - | | 184,000 | | (A) |
| Accounts | | - | | 2 | | 760 | | 50,146 | | 2,282,636 |
| Loans | | 820 | | - | | 140 | | : · | | :=0 |
| Due from other governments | | 7 es | | :€: | | 34 | | 0.00 | | : - : |
| Inventories and prepaid items | | 121,692 | _ | - | | | _ | 35 | | : * : |
| Total assets | \$ | 1,089,015 | \$ | 1,072,206 | <u>\$</u> | 34,951 | \$ | 671,250 | \$ | 2,282,636 |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities | | | | | | | | | | |
| Accounts payable | \$ | 64,912 | \$ | 152,761 | \$ | (- | \$ | 8,270 | \$ | 775,101 |
| Due to other funds | | # P | | 858 | | 952 | | - | | 1,433,004 |
| Advance from other funds | | 121,692 | | 0.7 | | • | | 8 | | - |
| Special deposits | _ | | , <u> </u> | - | | // <u>2</u> ; | | <u> </u> | ,- | |
| Total liabilities | _ | 186,604 | · | 152,761 | _ | 140 | - | 8,270 | 87 | 2,208,105 |
| Deferred inflows of resources Property taxes levied for subsequent year Loans receivable | | | s : | 5 2 | | n 3 | | 184,000 | | (E |
| Total deferred inflows of resources | _ | | _ | <u> </u> | | | _ | 184,000 | | - |
| Fund balances | | | | | | | | | | |
| Nonspendable | | 121,692 | | = | | 5 | | | | |
| Restricted | | | | 5 | | = | | | | 9 |
| Committed | | - | | 8 | | 2 | | -2 | | 2 |
| Assigned | | 780,719 | 1 | 919,445 | | 34,951 | | 478,980 | | 74,531 |
| Unassigned | _ | | - | = | - | * | _ | | _ | - |
| Total fund balances | | 902,411 | _ | 919,445 | - | 34,951 | - | 478,980 | - | 74,531 |
| Total liabilities, deferred inflows of | | | | | | 250 | | | | |
| resources and fund balances | \$ | 1,089,015 | _₫ | 1,072,206 | <u> \$ </u> | 34,951 | <u> </u> | 671,250 | . <u> \$ </u> | 2,282,636 |

| Capit | tal Projects | | | | | | | |
|-------------------|----------------|------------------|---------------------|------------------|-----------|--------------|-------------|-------------------|
| TID 9 | TID 10 | TID 11 | TID 12 | TID 13 | TID 14 | TID 15 | TID 16 | TID 17 |
| \$ 227,532 | \$ 113,673 | \$ 88,029 | \$ | \$ 2,499 | \$ 39,837 | \$ 38,774 | \$ - | \$ 237,773 |
| - | (- | | | :=: | 1=1 | - | :E4 | TI. |
| 143,120 | 134,410 | = | 209,287 | * | • | 1,319,004 | 318,646 | 223,470 |
| | <u> </u> | | 5 | | - | ≘ 1. | - | : <u></u> |
| . ∏ | 1.50 1.50 | | - | : - : | · - | - | - | - |
| | | | | | | | | - |
| \$ 370,652 | \$ 248,083 | \$ 88,029 | \$ 209,287 | \$ 2,499 | \$ 39,837 | \$ 1,357,778 | \$ 318,646 | \$ 461,243 |
| C | C | \$ 2.500 | \$ - | \$ 2,499 | \$ - | \$ - | \$ - | = \$:=: |
| \$ - | \$ = | \$ 2,500 | τ 16,683 | ъ 2,499 - | Φ - | φ = | 1,608,191 | Ψ :=: |
| - | _ | - | 10,000 | | T. | - | 16 | |
| | | | | , <u> </u> | <u> </u> | | | |
| - | - | 2,500 | 16,683 | 2,499 | | - | 1,608,191 | - |
| 143,120 | 134,410 | <u> </u> | 209,287 | | ā | 1,319,004 | 318,646 | 223,470 |
| | | | | | | | | |
| 143,120 | 134,410_ | | 209,287 | | | 1,319,004 | 318,646 | 223,470 |
| | 3 0 | ; = : | | * | - | - | - | 4. |
| 227,532 | 113,673 | 85,529 | ; = 5 | | 39,837 | 38,774 | ā | 237,773 |
| 3. - 2 | - | (2011) (2011) |) 5 0 500 | 3 | . | | <u>=</u> | 17 4 5 |
| | | | (16,683) | | | | (1,608,191) | |
| 227,532 | 113,673 | 85,529 | (16,683) | | 39,837 | 38,774 | (1,608,191) | 237,773 |
| \$ 370,652 | \$ 248,083 | \$ 88,029 | \$ 209,287 | \$ 2,499 | \$ 39,837 | \$ 1,357,778 | \$ 318,646 | \$ 461,243 |

| | | Capital F | Projects | | Totals | | | |
|---|-------------------|--------------|-------------|-------------|---------------|---------------|--|--|
| | TID 18 | TID 19 | TID 20 | TID 21 | 2018 | 2017 | | |
| ASSETS | | | | | | | | |
| Cash and investments | \$ 11,005 | \$ == | \$ - | \$ - | \$ 9,100,854 | \$ 6,957,255 | | |
| Restricted cash and investments | 11 (4) | | | (20) | 242,957 | 195,529 | | |
| Receivables | | | | | | | | |
| Taxes and special charges | 5 | 19,004 | - | = | 4,577,117 | 4,809,697 | | |
| Accounts | neg | - | | 848 | 2,359,688 | 256,336 | | |
| Loans | 0.81 | 3 = | 14 | 3=3 | 5,045,095 | 5,567,946 | | |
| Due from other governments | 10 2 2 | 9₩ | | : **: ** | 246,191 | 211,736 | | |
| Inventories and prepaid items | | (E) | | <u> </u> | 121,692 | 144,279 | | |
| Total assets | \$ 11,005 | \$ 19,004 | <u>\$</u> - | <u>\$ -</u> | \$ 21,693,594 | \$ 18,142,778 | | |
| LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities | | | | | | | | |
| Accounts payable | \$ - | \$ - | \$ - | \$ - | \$ 1,287,742 | \$ 461,464 | | |
| Due to other funds | - | 17,027 | 1,079 | 2,936 | 4,232,452 | 3,856,722 | | |
| Advance from other funds | - | - | = | 74 | 121,692 | 144,279 | | |
| Special deposits | | <u> </u> | | | 40,348 | 26,523 | | |
| Total liabilities | | 17,027 | 1,079 | 2,936 | 5,682,234 | 4,488,988 | | |
| Deferred inflows of resources | | | | | | | | |
| Property taxes levied for subsequent year | - | 19,004 | = | - | 4,577,117 | 4,809,697 | | |
| Loans receivable | | | | | 5,045,095 | 5,567,946 | | |
| Total deferred inflows of resources | | 19,004 | | | 9,622,212 | 10,377,643 | | |
| Fund balances | | | | | | | | |
| Nonspendable | S#15 | 無差 | | = | 121,692 | 144,279 | | |
| Restricted | 11,005 | 30 | 3 | 3 | 5,495,241 | 4,036,564 | | |
| Committed | • | | 2 | = | 1,077,917 | 970,795 | | |
| Assigned | 240 | 32 0 | - | | 2,414,166 | 1,606,166 | | |
| Unassigned | | (17,027) | (1,079) | (2,936) | (2,719,868) | (3,481,657) | | |
| Total fund balances | 11,005 | (17,027) | (1,079) | (2,936) | 6,389,148 | 3,276,147 | | |
| Total liabilities, deferred inflows of | | | | | 1 1, 21, 2. | A 40 | | |
| resources and fund balances | \$ 11,005 | \$ 19,004 | <u>\$ -</u> | <u>\$ -</u> | \$ 21,693,594 | \$ 18,142,778 | | |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS

DECEMBER 31. 2018

WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | | _ | | | | | |
|--|-------------------|--------------------|-------------|------------------------|----------|---|------------------------------|------------------|----------------|----------------------|
| | Room Tax | Farmer's Market | | Mandatory Recycling | | TID 7 | Commercial Revolving Loan | | | sit Capital Grant |
| REVENUES | | | | | | | | | | |
| Taxes | \$ 571,301 | \$ | F#6 | \$ - | \$ | =: | \$ | 740 | \$ | # |
| Special assessments | - | | - | 24 | | =3 | | - | | 2 |
| Intergovernmental | - | | - | 216,482 | | (2) | | - | | ~ |
| Fines and forfeits | - | | - | - | | (#C | | 2.4 | | - |
| Public charges for services | - | | 940 | 2 = | | | | 7= | | - |
| Intergovernmental charges for services | 8 | | (¥3) | 117,096 | | 3=3 | | D # 1 | | - |
| Miscellaneous | 8,541 | | | | - | | | 14,188 | | |
| Total revenues | 579,842 | _ | - | 333,578 | | - | | 14,188 | | |
| EXPENDITURES | | | | | | | | | | |
| Current | | | | | | | | | | |
| General government | 3.46 | | 300 | * | | 3#3 | | + | | - |
| Public safety | ::w: | | - | | | 0 . € | | = | | |
| Public works | 5€ | | | 148,560 | | (200 | | = | | 20 2 |
| Health and human services | 3 . | | 000 | - | | 0₩ | | # | | |
| Culture and recreation | :: - : | | 0.00 | * | | (*) | | - | | 5 5 05 |
| Conservation and development | 423,907 | | (e | = | | 19 | | 3,183 | | :=2 |
| Debt service | | | | | | | | | | |
| Principal | ;(- : | | - | = | | 25,000 | | = | | :50 |
| Interest and fiscal charges | | _ | | | - | 1,200 | | | - | |
| Total expenditures | 423,907 | | | 148,560 | _ | 26,200 | - | 3,183 |): | |
| Excess of revenues over (under) | | | | | | | | | | |
| expenditures | 155,935_ | (s | | 185,018 | - | (26,200) | /() | 11,005 | - | |
| OTHER FINANCING SOURCES (USES) | | | | | | | | | | |
| Long-term debt issued | | | | · · | | | | ₹. | | 237,400 |
| Transfers in | 5 | | | - | | | | . € | | 39,700 |
| Transfers out | (122,825) | · · | | (185,018 | | ======================================= | | - | | (3,800) |
| Total other financing sources (uses) | (122,825) | | 3, | (185,018 | <u> </u> | • | | | | 273,300 |
| Net change in fund balances | 33,110 | | 3 | | | (26,200) | | 11,005 | | 273,300 |
| Fund balances - January 1 | 400,001 | × | 34,936 | | | 69,235 | | 755,292 | | 487,161 |
| Fund balances - December 31 | \$ 433,111 | <u>\$</u> | 34,936 | \$ - | = = | \$ 43,035 | \$ | 766,297 | \$ | 760,461 |

| Н | ecial Reven ousing Iving Loan | | CDBG | HCR | l Revolving Loan | | ndustrial olving Loan | С | nitowoc alumet .ibrary | Library | | Mani ernational tions Assoc | | hr West useum |
|---------------|-------------------------------------|------|----------|-----|---------------------|----|--------------------------|----|------------------------------|--------------|------|--|------|--------------------|
| \$ | ₹ | \$ | <u> </u> | \$ | | \$ | ¥ | \$ | 74 | \$ 1,587,209 | \$ | = | \$ | ⊕ 1/ <u>2</u> 1 |
| | - | | 62,952 | | <u> </u> | | = = | | 7/24 7/24 | 509,243 | | = | | _ |
| | 10 | | 52,552 | | 9 | | ⊆ | | 02 | 2 | | 12: | | 12 |
| | • | | = | | 2 | | 9 | | 1/23 | 46,015 | | | | |
| | 102,448 | | 14,800 | | 896 | | 475,736 | | 3,128 | 120,407 | | 69,176 | | 73,500 |
| | 102,448 | _ | 77,752 | | 896 | - | 475,736 | | 3,128 | 2,262,874 | - | 69,176 | | 73,500 |
| | | | | | | | | | | | | | | |
| | - | | - | | | | - - | | _ | - | | 7 = | | - |
| | - | | - | | = 0 | | (4.5 | | × | * | | 09 4 3 | | - |
| | 320 | | = | | ₩) | | 92 | | | | | :=:::::::::::::::::::::::::::::::::::: | | |
| | 120,922 | | 69,792 | | 90 | | 1,393 | | 1,795 - | 2,145,613 | | 74,121 - | | 88,454 - |
| | | | - | | * | | #: | | - | | | ile. | | - |
| | 120,922 | | 69,792 | | * , | _ | 1,393 | _ | 1,795 | 2,145,613 | | 74,121 | | 88,454 |
| 12- | (18,474) | | 7,960 | | 896 | | 474,343 | | 1,333_ | 117,261 | E | (4,945) | | (14,954) |
| | | | - | | | | | | =2 | | | - | | - |
| | :=: | | | | | | | | | | | | | - |
| - | | | | 20 | (#) | 0. | | | | (38,812) | :: | | _ | (14,102) |
| | :=: | | | | - | D) | | | | (38,812) | 69 | | | (14,102) |
| | (18,474) | | 7,960 | | 896 | | 474,343 | | 1,333 | 78,449 | | (4,945) | | (29,056 |
| × | 412,904 | _ | 21,831 | | 47,656 | | 873,826 | _ | 4,137 | 203,637 | | 8,036 | | 228,533 |
| \$ | 394,430 | _\$_ | 29,791 | \$ | 48,552 | \$ | 1,348,169 | \$ | 5,470 | \$ 282,086 | _\$_ | 3,091 | _\$_ | 199,477 |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31. 2018

WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| | | | | | Spe | cial Revenue |
|--|--------------------|-------------------------|-------------------|------------------|--------------|---|
| | Police Programs | Parkland Dedications | Aquatic Center | Senior Center | | |
| REVENUES | | | | | , | *************************************** |
| Taxes | \$ - | \$ - | \$ 108,500 | \$ | \$ - | \$ |
| Special assessments | | 2 | 540 | <u>~</u> | <u> </u> | 2 |
| Intergovernmental | 74 | 2 | ** | = | <u>=</u> | |
| Fines and forfeits | 7 <u>~</u> | 2 | 5,488 | 2 | <u> </u> | * |
| Public charges for services | 1/2E | ~ | 164,623 | 44,236 | = | <u>=</u> |
| Intergovernmental charges for services | | ¥ | : | = | # | ¥ |
| Miscellaneous | 53,824_ | 2,572 | | 23,479 | 18,122 | 1,118 |
| Total revenues | 53,824 | 2,572 | 278,611 | 67,715 | 18,122 | 1,118_ |
| EXPENDITURES | | | | | | |
| Current | | | | | | |
| General government | <u></u> | - | 3=3 | (4) | | 2 |
| Public safety | 18,547 | · · | 141 | - | | _ |
| Public works | 10,011 | - | _ | - | <u>~</u> | _ |
| Health and human services | 24 | - | - | 440 | - | _ |
| Culture and recreation | | | 318,417 | 62,778 | 16,100 | _ |
| Conservation and development | _ | | 010,417 | 02,770 | 10,100 | |
| Debt service | - | - | \ - / | | - | - |
| Principal | | 200 | | | - | |
| | - | | · | | _ | - |
| Interest and fiscal charges | | | | | | |
| Total expenditures | 18,547 | | 318,417 | 62,778 | 16,100 | |
| Excess of revenues over (under) | | | | | | |
| expenditures | 35,277 | 2,572 | (39,806) | 4,937 | 2,022 | 1,118 |
| 07//50 5/MANGING 00//5050 (1/050) | | | | | | |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Long-term debt issued | | | 450 440 | : # : | - | : # 2 |
| Transfers in | - | (44.500) | 159,418 | | 1 8 3 | ::::::::::::::::::::::::::::::::::::::: |
| Transfers out | | (44,500) | | | | - 3 |
| Total other financing sources (uses) | | (44,500) | 159,418 | | | |
| Net change in fund balances | 35,277 | (41,928) | 119,612 | 4,937 | 2,022 | 1,118 |
| Fund balances - January 1 | 249,269_ | 141,493 | (96,318) | 91,515 | 24,518 | 14,114 |
| Fund balances - December 31 | \$ 284,546 | \$ 99,565 | \$ 23,294 | \$ 96,452 | \$ 26,540 | \$ 15,232 |

| a | | | | Capital Projects | | | | | |
|-------------------------|-----------------------------|----------------|---------------------|---------------------------|----------------------|----------------------|----------------------------|--|--|
| Park & Rec Donations | Lakeshore Holiday Parade | EPA Grant | Housing Programs | Sanitary and Storm Sewers | Streets | Capital Equipment | Environment Remediation | | |
| \$ - | \$ - | \$ - | \$ - 80,075 | \$ - | \$ 194,635 125 | \$ - | \$ - | | |
| = | 120 | 144 | - | 26,659 | 34,453 | (*) | | | |
| <u>111</u> | *** | 82 | * | 4,758 | 135,126 | | - | | |
| - | ** | - | ± | - | - | o ≠ : | 1 | | |
| 84,098 | 8,290 | 4,425 | | | | 13,500 | 683,250 | | |
| 84,098_ | 8,290 | 4,569 | 80,075 | 31,417 | 364,339 | 13,500 | 683,251 | | |
| <u>u</u> | | = | | ies. | (#) | 36,668 | | | |
| 2 | ::ec | - | - | 400 700 | 4 404 770 | 122,387 | 622.070 | | |
| <u>u</u> | (E | - | - | 138,723 | 4,161,776 | 504,139 | 623,870 | | |
| 18,219 | 7,280 | | | | | 244,684 | - | | |
| = | | 144 | 109,501 | 970 | | 票 | | | |
| - | # # | = | (#8 9#8 | | | | 26,748 | | |
| 18,219 | 7,280 | 144 | 109,501 | 138,723 | 4,161,776 | 907,878 | 650,618 | | |
| 65,879 | 1,010 | 4,425 | (29,426) | (107,306) | (3,797,437) | (894,378) | 32,633 | | |
| 44,500 | ਰ ਰ | | 268,455 | 198,000 | 4,425,775 532,695 | 903,425 989,477 | 557,000 | | |
| | | (a | | (171,112) | (1,187,381) | (567,792) | | | |
| 44,500 | | | 268,455 | 26,888 | 3,771,089 | 1,325,110 | 557,000 | | |
| 110,379 | 1,010 | 4,425 | 239,029 | (80,418) | (26,348) | 430,732 | 589,633 | | |
| 122,892 | 1,380 | 219,378 | 226,007 | 205,958 | (1,047,604) | 471,679 | 329,812 | | |
| \$ 233,271 | \$ 2,390 | \$ 223,803 | \$ 465,036 | \$ 125,540 | \$ (1,073,952) | \$ 902,411 | \$ 919,445 | | |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31. 2018

WITH SUMMARIZED FINANCIAL INFORMATION AS OF DECEMBER 31. 2017

| REVENUES | Cemetery Improvements | Buildings and Other Improvements | Car Ferry Dock Facilities | TID 9 | TID 10 | |
|--|--------------------------|--|------------------------------|------------|------------------|--|
| Taxes | \$ | \$ 184,000 | \$ - | \$ 228,594 | \$ 105,014 | |
| Special assessments | Ψ == | Ψ 10-1,000 | Ψ - | Ψ 220,00-1 | ψ 100,011 | |
| Intergovernmental | - | 100,293 | 3,099,124 | 4,462 | 2,311 | |
| Fines and forfeits | - | | (5) | | | |
| Public charges for services | 9,828 | 95 | | | , = (| |
| Intergovernmental charges for services | | (2 | . | | 3 | |
| Miscellaneous | | 5,983 | - | | | |
| Total revenues | 9,828 | 290,276 | 3,099,124 | 233,056 | 107,325 | |
| EXPENDITURES | | | | | | |
| Current | | 47 400 | | | | |
| General government | | 47,408 | | • | | |
| Public safety | · | 8,830 | 2 072 005 | 2 202 | | |
| Public works | F 000 | 208,874 | 3,873,905 | 2,292 | | |
| Health and human services | 5,800 | - 406,781 | (=) | | · · | |
| Culture and recreation | 表) 220 | 4,778 | | 150 | 1,305 | |
| Conservation and development Debt service | | 4,770 | = | 150 | 1,500 | |
| Principal Principal | 2 | 2 | 125 | 20,000 | 35,000 | |
| Interest and fiscal charges | | <u>=</u> | | 1,250 | 3,075 | |
| Total expenditures | 5,800 | 676,671 | 3,873,905 | 23,692 | 39,380 | |
| Excess of revenues over (under) | | | | | | |
| expenditures | 4,028 | (386,395) | (774,781) | 209,364 | 67,945 | |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Long-term debt issued | · | 683,400 | - | # | - | |
| Transfers in | (** | 111,344 | 564,500 | #: | - | |
| Transfers out | | (356,630) | | | | |
| Total other financing sources (uses) | | 438,114 | 564,500 | | | |
| Net change in fund balances | 4,028 | 51,719 | (210,281) | 209,364 | 67,945 | |
| Fund balances - January 1 | 30,923 | 427,261 | 284,812 | 18,168 | 45,728 | |
| Fund balances - December 31 | \$ 34,951 | \$ 478,980 | \$ 74,531 | \$ 227,532 | \$ 113,673 | |

| Ca | oital | Pro | ects |
|----|-------|-----|------|
| | | | |

| TID 11 | TID 12 | TID 13 | TID 14 | TID 15 | TID 16 | TID 17 | TID 18 | TID 19 |
|-----------|-------------|-------------|-----------|--------------|----------------|------------|------------------|--|
| \$ 74,726 | \$ 184,251 | \$ 160,257 | \$ - | \$ 1,478,108 | \$ 297,594 | \$ 182,086 | \$ - | \$ - |
| 13,761 | 1,993 | 106,198 | 2,636 | 29,095 | - 31,181 | 13,808 | - 6,281 | 16 72 |
| 13,701 | 1,993 | 100,190 | 2,030 | 29,093 | 31,101 | 13,000 | 0,201 | 12 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| | = | ų. | • | <u> </u> | | 9 | | ¥ |
| - | ₩. | 18 | ÷., | ₩, | - | 3 | 3 | 12 |
| | | | | | | | | |
| 88,487 | 186,244 | 266,455 | 2,636 | 1,507,203 | 328,775 | 195,894 | 6,281 | |
| - | ij. | ÷ | | | * | 遍) | 4 | = |
| . | <u></u> | | - | | | | - | |
| | 5 | | | - | - | _ | - | |
| 87 27 | | 조 일 | - | - | - | - | = | 2 |
| 2,500 | 2,553 | 2,500 | 150 | 5,485 | 150 | 150 | 149 | 6,291 |
| 50,000 | 195,000 | 2 | 15,000 | 800,000 | 240,000 | 70,000 | * | ¥ |
| 3,550 | 15,327 | | 1,200 | 14,400 | 77,266 | 8,809 | <u> </u> | |
| 56,050 | 212,880 | 2,500 | 16,350 | 819,885 | 317,416 | 78,959 | 149_ | 6,291 |
| 32,437 | (26,636) | 263,955_ | (13,714) | 687,318 | 11,359_ | 116,935 | 6,132 | (6,291) |
| 546 | =: | - | | | :. | : * | ·*- | ,=3 |
| - | F40 |)=(| 761,000 | (704.000) | (*) | :- | (-) | ; =). |
| | | (268,455) | | (761,000) | | | | |
| :=: | | (268,455) | 761,000 | (761,000) | | | | y <u> </u> |
| 32,437 | (26,636) | (4,500) | 747,286 | (73,682) | 11,359 | 116,935 | 6,132 | (6,291) |
| 53,092 | 9,953 | 4,500 | (707,449) | 112,456 | (1,619,550) | 120,838 | 4,873 | (10,736) |
| \$ 85,529 | \$ (16,683) | <u>\$ -</u> | \$ 39,837 | \$ 38,774 | \$ (1,608,191) | \$ 237,773 | \$ 11,005 | \$ (17,027) |

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31. 2018 WITH SUMMARIZED FINANCIAL INFORMATION FOR THE YEAR ENDED DECEMBER 31. 2017

| | Capital F | Projects | Totals | | |
|--|------------------|---------------|--------------|----------------------------|--|
| | TID 20 | TID 21 | 2018 | 2017 | |
| REVENUES | | • | A = 0=0 0== | A A A A A A A A A A | |
| Taxes | \$ - | \$ - | \$ 5,356,275 | \$ 6,066,048 | |
| Special assessments | :#1 | = | 80,200 | 9,273 | |
| Intergovernmental | , - , | ₹. | 4,261,076 | 2,093,965 | |
| Fines and forfeits | - | | 5,488 | 2,110 | |
| Public charges for services | 7 | 栗 | 404,586 | 433,640 | |
| Intergovernmental charges for services | | | 117,097 | 515,096 | |
| Miscellaneous | | | 1,781,481_ | 1,774,021 | |
| Total revenues | | • | 12,006,203 | 10,894,153_ | |
| EXPENDITURES | | | | | |
| Current | | | | | |
| General government | · | - | 84,076 | 329,165 | |
| Public safety | - | - | 149,764 | 363,100 | |
| Public works | 0/23 | - | 9,662,139 | 3,456,458 | |
| Health and human services | - | - | 5,800 | 15,547 | |
| Culture and recreation | ne ne | 82 | 3,384,242 | 3,270,284 | |
| Conservation and development | 1,079 | 2,936 | 759,018 | 6,210,680 | |
| Debt service | | | | | |
| Principal | <u> </u> | | 1,476,748 | 2,046,341 | |
| Interest and fiscal charges | | · · · · · · · | 126,077 | 174,781 | |
| Total expenditures | 1,079 | 2,936 | 15,647,864 | 15,866,356 | |
| Excess of revenues over (under) expenditures | (1,079) | (2,936) | (3,641,661) | (4,972,203) | |
| OTHER FINANCING SOURCES (USES) | | | | | |
| | | | 7,005,000 | 5,230,000 | |
| Long-term debt issued | - | | 3,471,089 | 665,361 | |
| Transfers in | | | | (985,897) | |
| Transfers out | | | (3,721,427) | (905,091) | |
| Total other financing sources (uses) | | | 6,754,662 | 4,909,464 | |
| Net change in fund balances | (1,079) | (2,936) | 3,113,001 | (62,739) | |
| Fund balances - January 1 | | ·———— | 3,276,147 | 3,338,886 | |
| Fund balances - December 31 | \$ (1,079) | \$ (2,936) | \$ 6,389,148 | \$ 3,276,147 | |

ROOM TAX SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | Budgeted Amounts | | | | | | Variance with Final Budget - Positive | |
|--------------------------------------|------------------|-----------|----|-----------|----------|-----------|---|----------|
| | | Original | | Final | | Actual | (Negative) | |
| REVENUES | Φ. | 000 000 | Φ. | 500 500 | r. | 574 004 | æ | (07.400) |
| Taxes | \$ | 600,000 | \$ | 598,500 | \$ | 571,301 | \$ | (27,199) |
| Miscellaneous | | - | | - | | 8,541 | - | 8,541 |
| Total revenues | - | 600,000 | | 598,500 | | 579,842 | | (18,658) |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | 476,280 | | 477,780 | .— | 423,907 | - | 53,873 |
| Excess of revenues over expenditures | - | 123,720 | | 120,720 | | 155,935 | | 35,215 |
| OTHER FINANCING USES | | | | | | | | |
| Transfers out | | (123,720) | | (123,720) | _ | (122,825) | _ | 895 |
| Net change in fund balance | | 140 | | (3,000) | | 33,110 | | 36,110 |
| Fund balance - January 1 | · | 400,001 | - | 400,001 | <u>-</u> | 400,001 | | * |
| Fund balance - December 31 | \$ | 400,001 | \$ | 397,001 | _\$_ | 433,111_ | \$ | 36,110 |

MANDATORY RECYCLING SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | Budgeted Amounts | | | | | | Variance with Final Budget - Positive | |
|--|------------------|-----------|-------|-----------|--------|-----------|---|-----------|
| | Original | | Final | | Actual | | (Negative) | |
| REVENUES | | | | | | | | |
| Intergovernmental | \$ | 216,000 | \$ | 216,000 | \$ | 216,482 | \$ | 482 |
| Intergovernmental charges for services | 9, | 117,096 | _ | 117,096 | _ | 117,096 | | <u>13</u> |
| Total revenues | | 333,096 | | 333,096 | _ | 333,578 | | 482 |
| EXPENDITURES | | | | | | | | |
| Current Public works | | 144,000 | | 144,000 | | 148,560 | | (4,560) |
| 2 | | | - | | | | | |
| Excess of revenues over expenditures | , | 189,096 | | 189,096 | | 185,018 | | (4,078) |
| OTHER FINANCING USES | | | | | | | | |
| Transfers out | | (189,096) | _ | (189,096) | | (185,018) | | 4,078 |
| Net change in fund balance | | = | | :t=: | | - | | * |
| Fund balance - January 1 | | | | TW. | ÷ | <u> </u> | | <u></u> |
| Fund balance - December 31 | \$ | | \$ | | _\$_ | | \$ | (4) |

TAX INCREMENT DISTRICT NO. 7 SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | I Amounts | | Variance with Final Budget - Positive | |
|-----------------------------|-----------|-----------|-----------|---|--|
| | Original | Final | Actual | (Negative) | |
| REVENUES | | | | | |
| Total revenues | | \$ - | \$ - | \$ - | |
| EXPENDITURES | | | | | |
| Debt service | | | | | |
| Principal | 25,000 | 25,000 | 25,000 | - | |
| Interest and fiscal charges | 1,200 | 1,200 | 1,200 | | |
| Total expenditures | 26,200 | 26,200 | 26,200 | <u> </u> | |
| Net change in fund balance | (26,200) | (26,200) | (26,200) | | |
| Fund balance - January 1 | 69,235_ | 69,235 | 69,235 | | |
| Fund balance - December 31 | \$ 43,035 | \$ 43,035 | \$ 43,035 | \$ | |

TRANSIT CAPITAL GRANT SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | d Amounts | Variance with Final Budget - Positive | | |
|--|------------|------------|---|------------|--|
| | Original | Final | Actual | (Negative) | |
| REVENUES | | | | | |
| Intergovernmental | \$ - | | \$ - | \$ - | |
| EXPENDITURES Current | | | | | |
| Public works | 237,400 | 237,400 | <u> </u> | 237,400 | |
| Excess of revenues under expenditures | (237,400) | (237,400) | | 237,400 | |
| OTHER FINANCING SOURCES Long-term debt issued | 237,400 | 237,400 | 237,400 | | |
| Net change in fund balance | 2 | ¥ | 273,300 | 273,300 | |
| Fund balance - January 1 | 487,161 | 487,161 | 487,161 | | |
| Fund balance - December 31 | \$ 487,161 | \$ 487,161 | \$ 760,461 | \$ 273,300 | |

LIBRARY SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | Budgeted | Amounts | | Variance with Final Budget - Positive | | |
|--------------------------------------|--------------|--------------|--------------|---|--|--|
| | Original | Final | Actual | (Negative) | | |
| REVENUES | | - | | | | |
| Taxes | \$ 1,587,209 | \$ 1,587,209 | \$ 1,587,209 | \$ - | | |
| Intergovernmental | 504,128 | 504,128 | 509,243 | 5,115 | | |
| Public charges for services | 45,000 | 45,000 | 46,015 | 1,015 | | |
| Miscellaneous | 7,000 | 120,901 | 120,407 | (494) | | |
| Total revenues | 2,143,337 | 2,257,238 | 2,262,874 | 5,636 | | |
| EXPENDITURES Current | | | | | | |
| Culture and recreation | 2,124,525 | 2,322,967 | 2,145,613 | 177,354 | | |
| Excess of revenues over (under) | | | | | | |
| expenditures | 18,812 | (65,729) | 117,261 | 182,990 | | |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Transfers in | 20,000 | 20,000 | <u>~</u>). | (20,000) | | |
| Transfers out | (38,812) | (38,812) | (38,812) | | | |
| Total other financing sources (uses) | (18,812) | (18,812) | (38,812) | (20,000) | | |
| Net change in fund balance | ¥ | (84,541) | 78,449 | 162,990 | | |
| Fund balance - January 1 | 203,637 | 203,637 | 203,637 | | | |
| Fund balance - December 31 | \$ 203,637 | \$ 119,096 | \$ 282,086 | \$ 162,990 | | |

AQUATIC CENTER SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amo | unts | | | Final | ance with Budget - ositive |
|---|----------|----------|-------|----------|-----------|----------|------------|----------------------------------|
| | Original | | Final | | Actual | | (Negative) | |
| REVENUES | | | | - | 2 | | | - |
| Taxes | \$ | 108,500 | \$ | 108,500 | \$ | 108,500 | \$ | <u>=</u> |
| Fines and forfeits | | | | - | | 5,488 | | 5,488 |
| Public charges for services | | 158,500 | | 158,500 | | 164,623 | | 6,123 |
| Total revenues | | 267,000 | | 267,000 | | 278,611 | | 11,611 |
| EXPENDITURES Current | | | | | | | | |
| Culture and recreation | | 267,000 | | 267,000 | - | 318,417 | | (51,417) |
| Deficiency of revenues under expenditures | | - 3 | | J.S. | - | (39,806) | | (39,806) |
| OTHER FINANCING SOURCES | | | | | | | | |
| Transfers in | - | | | | | 159,418 | | 159,418 |
| Net change in fund balance | | - | | ~ | | 119,612 | | 119,612 |
| Fund balance - January 1 | | (96,318) | - | (96,318) | v <u></u> | (96,318) | | * |
| Fund balance - December 31 | _\$ | (96,318) | \$ | (96,318) | \$ | 23,294 | _\$ | 119,612 |

DEBT SERVICE FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amo | unts | | | Fina | riance with al Budget - Positive | | |
|--|-----------|-----------|-----|-----------|--------|-------------|------|--|--|--|
| | | Original | _ | Final | Actual | | | (Negative) | | |
| REVENUES | -7 | | | | | | | | | |
| Taxes | \$ | 6,086,014 | \$ | 6,086,014 | \$ | 6,086,014 | \$ | :;₩(: | | |
| Special assessments | | 150,000 | | 150,000 | | 379,154 | | 229,154 | | |
| Miscellaneous | | 108,706 | | 108,706 | | 115,288 | | 6,582 | | |
| Total revenues | | 6,344,720 | _ | 6,344,720 | | 6,580,456 | | 235,736 | | |
| EXPENDITURES | | | | | | | | | | |
| Debt service | | | | | | | | | | |
| Principal | | 5,515,000 | | 5,515,000 | | 5,515,000 | | 9.5 | | |
| Interest and fiscal charges | 3 | 1,223,432 | | 1,223,432 | | 1,510,093 | | (286,661) | | |
| Total expenditures | | 6,738,432 | - | 6,738,432 | | 7,025,093 | | (286,661) | | |
| Excess of revenues over under expenditures | | (393,712) | | (393,712) | | (444,637) | | (50,925) | | |
| OTHER FINANCING SOURCES | | | | | | | | | | |
| Long-term debt issued | | · 😅 | | ₩. | | 8,730,000 | | 8,730,000 | | |
| Premium on debt issued | | 16 | | 2 | | 423,208 | | 423,208 | | |
| Payment to current noteholder | | <u> =</u> | | <u>=</u> | | (7,700,000) | | (7,700,000) | | |
| Transfers in | _ | 63,272 | | 63,272 | _ | 63,272 | G | | | |
| Total other financing sources | 7 | 63,272 | _ | 63,272 | | 1,516,480 | (1) | 1,453,208 | | |
| Net change in fund balance | | (330,440) | | (330,440) | | 1,071,843 | | 1,402,283 | | |
| Fund balance - January 1 | 50- | 650,342 | _ | 650,342 | | 650,342 | | | | |
| Fund balance - December 31 | <u>\$</u> | 319,902 | \$ | 319,902 | _\$_ | 1,722,185 | \$ | 1,402,283 | | |

SANITARY AND STORM SEWERS CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amo | unts | | | Fina | ance with I Budget - Positive |
|--|-----|-----------|---------|------------|--------|----------------------|------------|-------------------------------------|
| | - | Original | 7 11110 | Final | Actual | | (Negative) | |
| REVENUES | - | <u> </u> | | | | | | |
| Intergovernmental | \$ | 5.5 | \$ | 3 5 | \$ | 26,659 | \$ | 26,659 |
| Public charges for services |) | <u></u> | | - | | 4,758 | .9 | 4,758 |
| Total revenues | | | | Œ, | | 31,417 | | 31,417 |
| EXPENDITURES Current | | | | | | | | |
| Public works | | 198,000 | | 198,000 | | 138,723 | | 59,277 |
| Excess of revenues under expenditures | - | (198,000) | - | (198,000) | | (107,306) | | 90,694 |
| OTHER FINANCING SOURCES (USES) Long-term debt issued Transfers out | | 198,000 | n | 198,000 | | 198,000 (171,112) | | (171,112) |
| Total other financing sources (uses) | | 198,000 | : | 198,000 | | 26,888 | | (171,112) |
| Net change in fund balance | | - | | * | | (80,418) | | (80,418) |
| Fund balance - January 1 | 0.— | 205,958 | | 205,958 | | 205,958 | Ni. | |
| Fund balance - December 31 | \$ | 205,958 | \$ | 205,958 | \$ | 125,540 | \$ | (80,418) |

STREETS CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amo | | | | Fina | iance with al Budget - Positive |
|---------------------------------------|----|-------------|-------|-------------|--------|-------------|------|---------------------------------------|
| | | Original | Final | | Actual | | (1 | legative) |
| REVENUES | | | | | | | | |
| Taxes | \$ | 194,635 | \$ | 194,635 | \$ | 194,635 | \$ | - |
| Special assessments | | (€ | | 100 | | 125 | | 125 |
| Intergovernmental | | 5# | | - | | 34,453 | | 34,453 |
| Public charges for services | | | | <u> </u> | | 135,126 | | 135,126 |
| Total revenues | _ | 194,635 | _ | 194,635 | _ | 364,339 | | 169,704 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Public works | | 4,425,775 | | 4,425,775 | | 4,161,776 | | 263,999 |
| Debt service | | .,, | | .,, | | .,, | | 200,000 |
| Interest and fiscal charges | | 194,635 | | 194,635 | | <u> </u> | | 194,635 |
| | | | | | | | | <u> </u> |
| Total expenditures | | 4,620,410 | , | 4,620,410 | | 4,161,776 | | 458,634 |
| | | | | | | | | |
| Excess of revenues under expenditures | | (4,425,775) | _ | (4,425,775) | | (3,797,437) | | 628,338 |
| OTHER FINANCING COURSES (HOES) | | | | | | | | |
| OTHER FINANCING SOURCES (USES) | | 4 405 775 | | 4 405 775 | | 4 405 775 | | |
| Long-term debt issued Transfers in | | 4,425,775 | | 4,425,775 | | 4,425,775 | | - |
| | | - | | - | | 532,695 | | 532,695 |
| Transfers out | | | - | | - | (1,187,381) | - | (1,187,381) |
| Total other financing sources (uses) | | 4,425,775 | - | 4,425,775 | , | 3,771,089 | - | (654,686) |
| Net change in fund balance | | | | | | (26,348) | | (26,348) |
| Fund balance - January 1 | | (1,047,604) | _ | (1,047,604) | _ | (1,047,604) | _ | <u> </u> |
| Fund balance - December 31 | \$ | (1,047,604) | _\$_ | (1,047,604) | _\$_ | (1,073,952) | _\$_ | (26,348) |

CAPITAL EQUIPMENT CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | Budget | ed Amounts | | Variance with Final Budget - Positive |
|---|-----------|---------------------------------------|------------|---|
| | Original | Final | Actual | (Negative) |
| REVENUES | | | | |
| Miscellaneous | \$ | - \$ - | \$ 13,500 | \$ 13,500 |
| EXPENDITURES | | | | |
| Current | | | | MATCHES TRACKS |
| General government | 294,800 | · · · · · · · · · · · · · · · · · · · | 36,668 | 258,132 |
| Public safety | 185,634 | , | 122,387 | 63,247 |
| Public works | 314,200 | 314,200 | 504,139 | (189,939) |
| Culture and recreation | 105,000 | 105,000 | 244,684 | (139,684) |
| Total expenditures | 899,634 | 899,634 | 907,878 | (8,244) |
| Deficiency of revenues under expenditures | (899,634 | (899,634) | (894,378) | 5,256 |
| OTHER FINANCING SOURCES (USES) | | | | |
| Long-term debt issued | 899,634 | 4 899,634 | 903,425 | 3,791 |
| Transfers in | | | 989,477 | 989,477 |
| Transfers out | | <u> </u> | (567,792) | (567,792) |
| Total other financing sources (uses) | 899,63 | 4 899,634 | 1,325,110 | 425,476 |
| Net change in fund balance | | E E | 430,732 | 430,732 |
| Fund balance - January 1 | 471,679 | 9 471,679 | 471,679 | |
| Fund balance - December 31 | \$ 471,67 | 9 \$ 471,679 | \$ 902,411 | \$ 430,732 |

ENVIRONMENTAL REMEDIATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | Budgeted | Amounts | | Variance with Final Budget - Positive | | |
|--|------------|------------|------------|---|--|--|
| | Original | Final | Actual | (Negative) | | |
| REVENUES | | | | | | |
| Intergovernmental charges for services | \$ - | \$ - | \$ 1 | \$ 1 | | |
| Miscellaneous | | | 683,250 | 683,250 | | |
| | | | 000.054 | 000.054 | | |
| Total revenues | | | 683,251 | 683,251 | | |
| EXPENDITURES | | | | | | |
| Current | 110 400 | | 222 272 | (00.000) | | |
| Public works | 587,487 | 587,487 | 623,870 | (36,383) | | |
| Debt service | | 23 | 26,748 | (26,748) | | |
| Principal | | | 20,740 | (20,140) | | |
| Total expenditures | 587,487 | 587,487 | 650,618 | (63,131) | | |
| · | | | ·· | 0.3 | | |
| Excess of revenues over (under) expenditures | (587,487) | (587,487) | 32,633 | 620,120 | | |
| OTHER FINANCING COURCES | | | | | | |
| OTHER FINANCING SOURCES | 557,000 | 557,000 | 557,000 | | | |
| Long-term debt issued | 337,000 | 307,000 | 001,000 | · · · · · · · · · · · · · · · · · · · | | |
| Net change in fund balance | (30,487) | (30,487) | 589,633 | 620,120 | | |
| Fund balance - January 1 | 329,812 | 329,812 | 329,812 | | | |
| Fund balance - December 31 | \$ 299,325 | \$ 299,325 | \$ 919,445 | \$ 620,120 | | |

BUILDINGS AND OTHER IMPROVEMENTS CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amou | | | | Fina F | iance with I Budget - Positive |
|---------------------------------------|------|----------------|------|-----------|-----------|-----------|------------|--------------------------------------|
| | | Original | | Final | | Actual | (Negative) | |
| REVENUES | | | | | | | | |
| Taxes | \$ | 184,000 | \$ | 184,000 | \$ | 184,000 | \$ | 3 |
| Intergovernmental | | - | | - | | 100,293 | | 100,293 |
| Miscellaneous | | | _ | | - | 5,983 | | 5,983 |
| Total revenues | - | 184,000 | | 184,000 | | 290,276 | ÷ | 106,276 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| General government | | 184,000 | | 184,000 | | 47,408 | | 136,592 |
| Public safety | | | | | | 8,830 | | (8,830) |
| Public works | | 318,500 | | 318,500 | | 208,874 | | 109,626 |
| Culture and recreation | | 364,900 | | 364,900 | | 406,781 | | (41,881) |
| Conservation and development | | | | | | 4,778 | | (4,778) |
| Total expenditures | 4 | 867,400 | | 867,400 | | 676,671 | | 190,729 |
| Excess of revenues under expenditures | | (683,400) | ¥ | (683,400) | | (386,395) | | 297,005 |
| OTUED FINANCING COURCES (USES) | | | | | | | | |
| OTHER FINANCING SOURCES (USES) | | 683,400 | | 683,400 | | 683,400 | | 025 |
| Long-term debt issued Transfers in | | 003,400 | | 003,400 | | 111,344 | | 111.344 |
| Transfers in | | - | | | | (356,630) | | (356,630) |
| Transfers out |) | | - | | | (330,030) | K | (330,030) |
| Total other financing sources (uses) | : | 683,400 | | 683,400 | | 438,114 | | (245,286) |
| Net change in fund balance | | : - | | - | | 51,719 | | 51,719 |
| Fund balance - January 1 | 1 | 427,261 | (0 | 427,261 | | 427,261 | (0) | <u></u> |
| Fund balance - December 31 | _\$_ | 427,261 | _\$ | 427,261 | <u>\$</u> | 478,980 | <u>\$</u> | 51,719 |

TAX INCREMENT DISTRICT NO. 9 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amou | ınts | | | Fina | iance with Il Budget - Positive |
|------------------------------|-------|--------------|--------|--------------|-----|---------|---------------|---------------------------------------|
| | 0 | riginal | | Final | | Actual | (N | legative) |
| REVENUES | | | | | | | | |
| Taxes | \$ | 16,852 | \$ | 16,852 | \$ | 228,594 | \$ | 211,742 |
| Intergovernmental | _ | 4,398 | 1. | 4,398 | | 4,462 | | 64_ |
| Total revenues | | 21,250 | | 21,250 | | 233,056 | | 211,806 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Public works | | * | | } | | 2,292 | | (2,292) |
| Conservation and development | | © ≅ : | | 8 2 | | 150 | | (150) |
| Debt service | | | | | | | | |
| Principal | | 20,000 | | 20,000 | | 20,000 | | 37 |
| Interest and fiscal charges | 7) | 1,250 | - | 1,250 | | 1,250 | : | (B) |
| Total expenditures | ===== | 21,250 | _ | 21,250 | | 23,692 | · | (2,442) |
| Net change in fund balance | | :: | | ÷ | | 209,364 | | 209,364 |
| Fund balance - January 1 | | 18,168 | ×:==== | 18,168 | 0.9 | 18,168 | n==== | T |
| Fund balance - December 31 | _\$ | 18,168 | _\$ | 18,168 | \$ | 227,532 | _\$_ | 209,364 |

TAX INCREMENT DISTRICT NO. 10 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amou | | | Variance with Final Budget - Positive | | |
|------------------------------|---------------|---------------|------|--------|-----|---|---------------|----------|
| | | riginal | | Final | | Actual | (N | egative) |
| REVENUES | | | | | | | | |
| Taxes | \$ | 35,797 | \$ | 35,797 | \$ | 105,014 | \$ | 69,217 |
| Intergovernmental | | 2,278 | | 2,278 | | 2,311 | | 33 |
| Total revenues | - | 38,075 | | 38,075 | 10: | 107,325 | | 69,250 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | S(=) | | 920 | | 1,305 | | (1,305) |
| Debt service | | | | | | | | |
| Principal | | 35,000 | | 35,000 | | 35,000 | | 1,50 |
| Interest and fiscal charges | - | 3,075 | | 3,075 | | 3,075 | s | |
| Total expenditures | - | 38,075 | | 38,075 | _ | 39,380 | £ | (1,305) |
| Net change in fund balance | | | | := | | 67,945 | | 67,945 |
| Fund balance - January 1 | . | 45,728 | £ | 45,728 | 10 | 45,728 | | <u> </u> |
| Fund balance - December 31 | _\$ | 45,728 | \$ | 45,728 | \$ | 113,673 | \$ | 67,945 |

TAX INCREMENT DISTRICT NO. 11 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | l A mou | ints | | | Final | ance with Budget - ositive |
|------------------------------|---------------|----------|----------------|--------|----|--------|-------|----------------------------------|
| | Oi | riginal | | Final | | Actual | (N | egative) |
| REVENUES | - | | - | | | | | |
| Taxes | \$ | 39,989 | \$ | 39,989 | \$ | 74,726 | \$ | 34,737 |
| Intergovernmental | - | 13,561 | | 13,561 | | 13,761 | _ | 200 |
| Total revenues | - | 53,550 | - | 53,550 | - | 88,487 | | 34,937 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | - | | - | | 2,500 | | (2,500) |
| Debt service | | | | | | | | |
| Principal | | 50,000 | | 50,000 | | 50,000 | | o # : |
| Interest and fiscal charges | - | 3,550 | y <u></u> | 3,550 | - | 3,550 | | |
| Total expenditures | | 53,550 | | 53,550 | | 56,050 | | (2,500) |
| Net change in fund balance | | := | | (#) | | 32,437 | | 32,437 |
| Fund balance - January 1 | { | 53,092 | | 53,092 | | 53,092 | 122 | |
| Fund balance - December 31 | \$ | 53,092 | \$ | 53,092 | \$ | 85,529 | \$ | 32,437 |

TAX INCREMENT DISTRICT NO. 12 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amou | unts | | | Fina | ance with I Budget - Positive |
|------------------------------|-----|----------|------|---------|--------|----------|------|-------------------------------------|
| | | Driginal | | Final | Actual | | (N | egative) |
| REVENUES | | | | | | | | |
| Taxes | \$ | 208,362 | \$ | 208,362 | \$ | 184,251 | \$ | (24,111) |
| Intergovernmental | - | 1,965 | - | 1,965 | - | 1,993 | - | 28 |
| Total revenues | | 210,327 | _ | 210,327 | | 186,244 | | (24,083) |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | 2 | | 5 | | 2,553 | | (2,553) |
| Debt service | | | | | | | | |
| Principal | | 195,000 | | 195,000 | | 195,000 | | |
| Interest and fiscal charges | | 15,327 | _ | 15,327 | - | 15,327 | | - |
| Total expenditures | | 210,327 | | 210,327 | | 212,880 | | (2,553) |
| Net change in fund balance | | 9 | | 81 | | (26,636) | | (26,636) |
| Fund balance - January 1 | 2 | 9,953 | | 9,953 | | 9,953 | | == |
| Fund balance - December 31 | _\$ | 9,953 | \$ | 9,953 | \$ | (16,683) | \$ | (26,636) |

TAX INCREMENT DISTRICT NO. 13 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | ,, | Budgeted | Amo | unts | | | Fina | ance with I Budget - Positive |
|--------------------------------------|----------------|----------|-----|---------|----|-----------|------------|-------------------------------------|
| | Original Final | | | Final | | Actual | (Negative) | |
| REVENUES | | | | | | | | |
| Taxes | \$ | 163,782 | \$ | 163,782 | \$ | 160,257 | \$ | (3,525) |
| Intergovernmental | - | 104,659 | | 104,659 | - | 106,198 | - | 1,539 |
| Total revenues | - | 268,441 | | 268,441 | | 266,455 | 1 | (1,986) |
| EXPENDITURES | | | | | | | | |
| Current Conservation and development | | 268,441 | | 268,441 | | 2,500 | | 265,941 |
| Excess of revenues over expenditures | | :#: | | (€ | | 263,955 | | 263,955 |
| OTHER FINANCING USES | | | | | | | | |
| Transfers out | | | 8 | | 35 | (268,455) | | (268,455) |
| Net change in fund balance | | 2 | | - | | (4,500) | | (4,500) |
| Fund balance - January 1 | 3 | 4,500 | 13) | 4,500 | 0 | 4,500 | - | |
| Fund balance - December 31 | _\$ | 4,500 | _\$ | 4,500 | \$ | | _\$ | (4,500) |

TAX INCREMENT DISTRICT NO. 14 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amoi | unts | | | Fina | iance with Il Budget - Positive |
|---------------------------------------|-------|-----------|-------|-------------|--------|-----------|----------|---------------------------------------|
| | | Original | Final | | Actual | | (N | legative) |
| REVENUES | | | | | - | | | |
| Taxes | \$ | 13,604 | \$ | 13,604 | \$ | - | \$ | (13,604) |
| Intergovernmental | | 2,596 | | 2,596 | | 2,636 | | 40 |
| Total revenues | 15 | 16,200 | | 16,200 | | 2,636 | | (13,564) |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | = | | - | | 150 | | (150) |
| Debt service | | | | | | | | |
| Principal | | 15,000 | | 15,000 | | 15,000 | | = |
| Interest and fiscal charges | - | 1,200 | ·— | 1,200 | | 1,200 | <u>a</u> | |
| Total expenditures | | 16,200 | | 16,200 | - | 16,350 | <u></u> | (150) |
| Excess of revenues under expenditures | 8==== | <u> </u> | | <u>8_</u> _ | | (13,714) | | (13,714) |
| OTHER FINANCING SOURCES | | | | | | | | |
| Transfers in | N- | | | | | 761,000 | _ | 761,000 |
| Net change in fund balance | | - | | · | | 747,286 | | 747,286 |
| Fund balance - January 1 | _ | (707,449) | | (707,449) | | (707,449) | - | |
| Fund balance - December 31 | _\$ | (707,449) | \$ | (707,449) | \$ | 39,837 | _\$ | 747,286 |

TAX INCREMENT DISTRICT NO. 15 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amoi | unts | | | Fina | ance with I Budget - Positive |
|--------------------------------------|----|-----------------|---------------|----------|-------|-----------|------|-------------------------------------|
| | | Original | | Final | | Actual | (N | legative) |
| REVENUES | • | | - | | - | | | |
| Taxes | \$ | 785,726 | \$ | 785,726 | \$ | 1,478,108 | \$ | 692,382 |
| Intergovernmental | | 28,674 | | 28,674 | | 29,095 | | 421 |
| Total revenues | _ | 814,400 | | 814,400 | ÷ = = | 1,507,203 | | 692,803 |
| EXPENDITURES Current | | | | | | | | |
| Conservation and development | | 6 51 | | В | | 5,485 | | (5,485) |
| Debt service | | | | | | | | |
| Principal | | 800,000 | | 800,000 | | 800,000 | | • |
| Interest and fiscal charges | | 14,400 | | 14,400 | ·— | 14,400 | _ | |
| Total expenditures | · | 814,400 | , | 814,400 | | 819,885 | | (5,485) |
| Excess of revenues over expenditures | | ¥. | <u>.</u> | <u> </u> | | 687,318 | | 687,318 |
| OTHER FINANCING USES | | | | | | | | |
| Transfers out | - | | 77 | | | (761,000) | | (761,000) |
| Net change in fund balance | | | | ä | | (73,682) | | (73,682) |
| Fund balance - January 1 | | 112,456 | ý | 112,456 | | 112,456 | _ | |
| Fund balance - December 31 | \$ | 112,456 | \$ | 112,456 | _\$_ | 38,774 | _\$ | (73,682) |

TAX INCREMENT DISTRICT NO. 16 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amo | unts | | | Final | ance with Budget - ositive |
|------------------------------|-----|-------------|------|-------------|------|-------------|-------|----------------------------------|
| | | Original | ., | Final | | Actual | (N | egative) |
| REVENUES | - | | | | | | | |
| Taxes | \$ | 286,537 | \$ | 286,537 | \$ | 297,594 | \$ | 11,057 |
| Intergovernmental | yr | 30,729 | _ | 30,729 | _ | 31,181 | - | 452 |
| Total revenues | | 317,266 | | 317,266 | _ | 328,775 | | 11,509 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | - | | • | | 150 | | (150) |
| Debt service | | | | | | | | |
| Principal | | 240,000 | | 240,000 | | 240,000 | | ; (; |
| Interest and fiscal charges | 9 | 77,266 | - | 77,266 | | 77,266 | - | |
| Total expenditures | 4. | 317,266 | 1 | 317,266 | | 317,416 | | (150) |
| Net change in fund balance | | œ | | :** | | 11,359 | | 11,359 |
| Fund balance - January 1 | | (1,619,550) | - | (1,619,550) | | (1,619,550) | | |
| Fund balance - December 31 | _\$ | (1,619,550) | _\$_ | (1,619,550) | _\$_ | (1,608,191) | \$ | 11,359 |

TAX INCREMENT DISTRICT NO. 17 CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL DECEMBER 31. 2018

| | | Budgeted | Amou | ınts | | | Fina | ance with I Budget - Positive |
|------------------------------|-----|---------------|------|---------|-----|---------|----------------|-------------------------------------|
| | | riginal | | Final | | Actual | (N | egative) |
| REVENUES | : | | | | | | 00 | |
| Taxes | \$ | 65,201 | \$ | 65,201 | \$ | 182,086 | \$ | 116,885 |
| Intergovernmental | | 13,608 | - | 13,608 | : | 13,808_ | () | 200 |
| Total revenues | 1 | 78,809 | | 78,809 | 8 | 195,894 | :15 | 117,085 |
| EXPENDITURES | | | | | | | | |
| Current | | | | | | | | |
| Conservation and development | | = | | # | | 150 | | (150) |
| Debt service | | 70.000 | | 70.000 | | 70.000 | | |
| Principal | | 70,000 | | 70,000 | | 70,000 | | * |
| Interest and fiscal charges | 8= | 8,809 | | 8,809 | 1.7 | 8,809 | - | <u></u> : |
| Total expenditures | 9 | 78,809 | | 78,809 | _ | 78,959 | | (150) |
| Net change in fund balance | | 2 | | = | | 116,935 | | 116,935 |
| Fund balance - January 1 | 10 | 120,838 | | 120,838 | | 120,838 | | |
| Fund balance - December 31 | _\$ | 120,838 | \$ | 120,838 | \$ | 237,773 | \$ | 116,935 |

COMBINING STATEMENT OF NET POSITION INTERNAL SERVICE FUNDS DECEMBER 31. 2018

| ASSETS | | Data ocessing | Health Self Insurance | | kers Comp Insurance | Liability Self Insurance | Total |
|---|----|------------------|--------------------------|----------------|------------------------|-----------------------------|--------------|
| Current assets | | | | | | | |
| Cash and investments | \$ | 74,397 | \$ 1,189,295 | \$ | 534,619 | \$ | \$ 1,798,311 |
| Receivables | * | , | + 1,100,000 | • | , | Ŧ | + .,, |
| Accounts | | 43,230 | 58 | | _ | 2 | 43,288 |
| Inventories and prepaid items | | 2,086 | | | 1921 | = | 2,086 |
| inventories and prepaid items | | 2,000 | | V | | | |
| Total current assets | | 119,713 | 1,189,353 | :(| 534,619 | | 1,843,685 |
| Noncurrent assets Restricted assets | | | | | | | |
| Deposit with CVMIC | | | | | 72 | 1,111,426_ | 1,111,426_ |
| Other assets | | | | | | | |
| Other assets | | 78,433 | | | <u>:=:</u> _ | | 78,433 |
| Capital assets Nondepreciable | | 8,264 | 2 | | | 2 | 8,264 |
| Nondopresidate | | 0,201 | | - | | | 0,201 |
| Total assets | | 206,410 | 1,189,353 | | 534,619 | 1,111,426 | 3,041,808 |
| LIABILITIES | | | | | | | |
| Current liabilities | | | | | | | |
| Accounts payable | | 7,702 | 15,740 | | 330 | _ | 23,772 |
| Accrued and other current liabilities | | 25,176 | 10,740 | | 000 | 20 | 25,176 |
| Insurance claims payable | | 20,170 | 516,653 | | 334,623 | 5 | 851,276 |
| insurance claims payable | • | | 310,003 | - | 334,023 | | 031,270 |
| Total current liabilities | | 32,878 | 532,393 | | 334,953 | | 900,224 |
| Long-term obligations, less current portion | | | | | | | |
| Compensated absences | | 173,532 | | | 2 | | 173,532 |
| Compensated absences | _ | 110,002 | | - | | S | 170,002 |
| Total liabilities | | 206,410 | 532,393 | _ | 334,953 | | 1,073,756 |
| NET POSITION | | | | | | | |
| Net investment in capital assets | | 8,264 | | | - | S=0: | 8,264 |
| Unrestricted | | (8,264) | 656,960 | | 199,666 | 1,111,426 | 1,959,788 |
| Oniostrictod | | (0,204) | | - | 100,000 | 1,111,420 | 1,000,700 |
| Total net position | | | \$ 656,960 | _\$_ | 199,666 | \$ 1,111,426 | \$ 1,968,052 |

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION INTERNAL SERVICE FUNDS DECEMBER 31. 2018

| | Data Processing | Health Self Insurance | Workers Comp Self Insurance | Liability Self Insurance | Total |
|--|------------------------|--------------------------|--------------------------------|-----------------------------|----------------------------------|
| OPERATING REVENUES Charges for services | \$ 775,314 | \$ 3,754,870 | \$ 438,386 | \$ - | \$ 4,968,570 |
| OPERATING EXPENSES Operation and maintenance Insurance premiums, claims and adjustments Taxes | 745,798 - 29,516 | 3,949,374 | 491,158 72,738 | - | 1,236,956 4,022,112 29,516 |
| Total operating expenses | 775,314 | 3,949,374 | 563,896 | | 5,288,584 |
| Operating loss | | (194,504) | (125,510) | | (320,014) |
| NONOPERATING REVENUES Interest income | | | 25 | <u>=</u> _ | 25 |
| Change in net position | - | (194,504) | (125,485) | - | (319,989) |
| Net position - January 1 | | 851,464 | 325,151 | 1,111,426 | 2,288,041 |
| Net position - December 31 | \$ - | \$ 656,960 | \$ 199,666 | \$ 1,111,426 | \$ 1,968,052 |

COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS DECEMBER 31. 2018

| | Data Processing | Health Self Insurance | Workers Comp Self Insurance | Liability Self Insurance | Total |
|---|---|-----------------------------|--------------------------------|--|---|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | | • | |
| Cash received from customers | \$ 760,651 | \$ 3,755,727 | \$ 438,386 | \$ | \$ 4,954,764 |
| Cash paid for employee wages and benefits | (528,121) | - | - | 3 . 2 | (528,121) |
| Cash paid to suppliers | (258,009) | (3,932,770) | (325,687) | ; =)_ | (4,516,466) |
| Net cash provided (used) by operating | · · · · · · · · · · · · · · · · · · · | | | | |
| activities | (25,479) | (177,043) | 112,699 | | (89,823) |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES | 2.496 | | | | 2.496 |
| Acquisition of capital assets | 2,486 | | | | 2,486 |
| CASH FLOWS FROM INVESTING ACTIVITIES Interest received | <u> </u> | <u>.</u> | 25 | | 25_ |
| Change in cash and cash equivalents | (22,993) | (177,043) | 112,724 | ~ | (87,312) |
| Cash and cash equivalents - January 1 | 97,390 | 1,366,338 | 421,895 | <u> </u> | 1,885,623 |
| Cash and cash equivalents - December 31 | \$ 74,397 | \$ 1,189,295 | \$ 534,619 | <u>\$</u> | \$ 1,798,311 |
| RECONCILIATION OF OPERATING LOSS TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES Operating loss Adjustments to reconcile operating loss to net cash provided (used) by operating activities | \$ - | \$ (194,504) | \$ (125,510) | \$ - | \$ (320,014) |
| Change in operating assets and liabilities Accounts receivables Inventories and prepaid items Accounts payable Accrued and other current liabilities Other assets Compensated absences | (14,663) 57,212 (11,134) 11,695 (78,433) 9,844 | 857 5,451 11,153 - | 330 237,879 | 2 - - - - - - - - - - - - - - - - - - - | (13,806) 57,212 (5,353) 260,727 (78,433) 9,844 |
| Net cash provided (used) by operating activities | \$ (25,479) | \$ (177,043) | \$ 112,699 | \$ - | \$ (89,823) |
| Reconciliation of cash and cash equivalents to the statement of net position Cash and cash equivalents in current assets | \$ 74,397 | \$ 1,189,295 | \$ 534,619 | \$ - | \$ 1,798,311 |

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS COMPARATIVE SCHEDULES BY SOURCE DECEMBER 31, 2018 AND 2017

| | 2018 | 2017 |
|--|----------------|----------------|
| Capital Assets | | |
| Land | \$ 7,270,518 | \$ 7,270,518 |
| Buildings | 29,478,238 | 29,069,214 |
| Machinery and equipment | 31,851,062 | 30,290,532 |
| Infrastructure | 176,422,952 | 173,094,706 |
| Total Governmental Funds Capital Assets | \$ 245,022,770 | \$ 239,724,970 |
| | 2 | |
| Investments in Governmental Funds Capital Assets By Source | | |
| General fund | \$ 25,290,975 | \$ 24,691,908 |
| Federal, state and local grants | 10,028,875 | 10,028,875 |
| Capital projects funds | | |
| General obligation debt | 209,702,920 | 205,004,187 |
| Total Governmental Funds Capital Assets | \$ 245,022,770 | \$ 239,724,970 |

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net position.

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS SCHEDULE BY FUNCTION DECEMBER 31, 2018

| | Total | Land | Buildings | Machinery and Equipment | Inf | rastructure |
|---------------------------|-------------------|-----------------|------------------|-------------------------------|-----|--------------|
| Function | | | | | | |
| General government | \$ 13,979,963 | \$ 5,730,665 | \$ 7,501,175 | \$ 748,123 | \$ | - |
| Public safety | 11,374,644 | 347,400 | 4,609,317 | 6,417,927 | | |
| Public works | 194,849,943 | 392,240 | 4,669,902 | 13,364,849 | • | 176,422,952 |
| Health and human services | 397,985 | ÷ | 117,711 | 280,274 | | * |
| Culture and recreation | 23,741,496 | 800,213 | 12,122,704 | 10,818,579 | | - |
| Conservation and | | | | | | |
| development | 678,739 | | 457,429 | 221,310 | | - |
| Total General Capital | | | | _ | | |
| Assets | \$ 245,022,770 | \$ 7,270,518 | \$ 29,478,238 | \$ 31,851,062 | \$ | 176,422,952 |

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net position.

CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS SCHEDULE OF CHANGES BY FUNCTION FOR THE YEAR ENDED DECEMBER 31, 2018

| | Governmental Funds Capital Assets 1/1/18 | A | dditions | Re | tirements | | overnmental unds Capital Assets 12/31/18 |
|------------------------------|---|----|-----------|----|-----------|----|---|
| Function | | | | | | | |
| General government | \$ 13,966,499 | \$ | 25,339 | \$ | 11,875 | \$ | 13,979,963 |
| Public safety | 10,826,144 | | 933,437 | | 384,937 | | 11,374,644 |
| Public works | 190,575,102 | | 4,539,510 | | 264,669 | | 194,849,943 |
| Health and human services | 308,468 | | 112,538 | | 23,021 | | 397,985 |
| Culture and recreation | 23,380,677 | | 641,419 | | 280,600 | | 23,741,496 |
| Conservation and development | 668,080 | | 22,670 | | 12,011 | | 678,739 |
| Total Governmental Funds | | (1 | | | | 12 | |
| Capital Assets | \$ 239,724,970 | \$ | 6,274,913 | \$ | 977,113 | \$ | 245,022,770 |

This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. Generally, the capital assets of internal service funds are included as governmental activities in the statement of net position.

STATISTICAL SECTION

This part of the City of Manitowoc's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about Manitowoc's overall financial health.

| Contents | Pag |
|---|-----|
| Financial Trends These schedules contain trend information to help the reader understand how Manitowoc's financial performance and well-being have changed over time. | 134 |
| Revenue Capacity These schedules contain information to help the reader assess Manitowoc's most significant local revenue source, the property tax. | 139 |
| Debt Capacity These schedules present information to help the reader assess the affordability of Manitowoc's current levels of outstanding debt and Manitowoc's ability to issue additional debt in the future. | 144 |
| Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which Manitowoc's financial activities take place. | 151 |
| Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in Manitowoc's financial report relates to the services Manitowoc provides and the activities it performs. | 154 |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (accrual basis of accounting)

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 |
|---|---|---|---|---|---|--|------|---|---|---|---|
| Governmental activities Invested in capital assets, net of related debt Restricted Unrestricted (deficit) | \$ 82,397,585 (7,338,552) | \$ 78,408,781 - (11,370,850) | \$ 82,948,335 3,318,623 (15,749,380) | 81,463,401 3,350,548 (13,165,749) | \$ 84,679,258 8,114,185 (16,824,269) | \$ 86,185,510 \$ 8,831,574 (15,151,084) | | 87,127,517 16,759,931 13,384,218) | \$ 85,515,744 8,585,097 (2,849,835) | \$ 86,580,090 9,763,543 (3,722,459) | \$ 86,087,963 15,709,974 (4,220,334) |
| Total governmental activities net position | \$ 75,059,033 | \$ 67,037,931 | \$ 70,517,578 | \$ 71,648,200 | \$ 75,969,174 | \$ 79,866,000 \$ | \$ | 90,503,230 | \$ 91,251,006 | \$ 92,621,174 | \$ 97,577,603 |
| Business-type activities Invested in capital assets, net of related debt Restricted Unrestricted | \$ 100,181,138 13,872,760 49,214,832 | \$ 94,937,833 14,068,192 52,275,971 | \$ 93,859,889 50,428,742 21,780,335 | \$ 96,411,771 44,375,746 34,352,072 | \$ 95,999,724 55,160,265 33,987,853 | \$ 133,959,504 \$ 32,885,180 25,695,980 | | 34,976,967 20,111,754 48,885,676 | \$ 135,802,072 17,987,944 60,149,784 | \$ 136,566,376 18,032,424 66,832,954 | \$ 137,184,269 20,514,696 71,769,068 |
| Total business-type activities net position | \$ 163,268,730 | \$ 161,281,996 | \$ 166,068,966 | \$ 175,139,589 | \$ 185,147,842 | \$ 192,540,664 | \$ 2 | 03,974,397 | \$ 213,939,800 | \$ 221,431,754 | \$ 229,468,033 |
| Primary government Invested in capital assets, net of related debt Restricted Unrestricted | \$ 182,578,723 13,872,760 41,876,280 | \$ 173,346,614 14,068,192 40,905,121 | \$ 176,808,224 53,747,365 6,030,955 | \$ 177,875,172 47,726,294 21,186,323 | \$ 180,678,982 63,274,450 17,163,584 | \$ 220,145,014 \$ 41,716,754 10,544,896 | | 22,104,484 36,871,685 35,501,458 | \$ 221,317,816 26,573,041 57,299,949 | \$ 223,146,466 27,795,967 63,110,495 | \$ 223,272,232 36,224,670 67,548,734 |
| Total primary government net position | \$ 238,327,763 | \$ 228,319,927 | \$ 236,586,544 | \$ 246,787,789 | \$ 261,117,016 | \$ 272,406,664 | \$ 2 | 94,477,627 | \$ 305,190,806 | \$ 314,052,928 | \$ 327,045,636 |

CHANGES IN NET POSITION LAST TEN FISCAL YEARS (accrual basis of accounting)

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|---|--------------|--------------------|--------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | 1 22.15 | 1 | | | | | | | |
| Expenses | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | A 0.007.007 |
| General government | \$ 4,295,6 | - , , , | | | | | \$ 4,579,437 | | | |
| Public safety | 15,299,8 | | | 14,445,022 | 14,380,253 | 13,803,232 | 13,822,068 | 14,860,338 | 15,044,477 | 15,536,143 |
| Public works | 14,624,4 | | | 11,045,943 | 7,123,677 | 7,532,419 | 8,508,822 | 11,197,464 | 9,164,479 | 11,182,663 |
| Health and human services | 505,4 | | | 271,019 | 337,553 | 297,093 | 296,567 | 295,955 | 316,126 | 272,956 |
| Culture and recreation | 6,410,6 | | | 4,922,559 | 4,726,866 | 5,582,966 | 4,805,376 | 4,645,661 | 5,123,117 | 5,215,026 |
| Development | 2,578,1 | 43 1,871,549 | | 1,572,350 | 1,760,407 | 1,438,342 | 1,257,001 | 2,481,357 | 6,234,364 | 1,249,704 |
| Interest on debt | 2,989,6 | | | | 2,499,847 | 1,920,612 | 1,848,490 | 1,586,893 | 1,406,328 | 1,570,770 |
| Total governmental activities expenses | 46,703,7 | 29 48,071,48 | 40,406,188 | 38,463,289 | 34,439,821 | 34,967,994 | 35,117,761 | 38,824,488 | 40,772,962 | 38,694,929 |
| Business-type activities: | | | | | | | | | | |
| Water utility | 5,976,4 | 64 5,822,531 | 5,750,971 | 5,468,625 | 5,504,372 | 5,888,571 | 5,553,603 | 5,647,073 | 5,868,468 | 5,965,299 |
| Electric utility | 44,287,8 | 45 46,581,595 | 49,737,531 | 58,697,745 | 59,503,436 | 60,741,021 | 57,984,007 | 59,882,201 | 62,046,053 | 59,921,858 |
| Steam utility | 3,441,9 | 73 2,692,941 | 1,895,580 | 285,953 | 374,930 | 392,270 | 1,015,963 | 1,067,757 | 1,335,955 | 1,381,402 |
| Broadband utility | 99,4 | 84 100,286 | 58,713 | 73,837 | 76,631 | 84,069 | 72,257 | 88,570 | 102,834 | 134,898 |
| Wastewater treatment plant | 6,775,6 | 26 5,843,812 | 4,729,671 | 4,433,388 | 4,889,792 | 4,944,513 | 5,753,536 | 5,132,411 | 5,127,168 | 5,104,513 |
| Transit system | 2,304,9 | 46 2,458,989 | 2,474,960 | 2,306,296 | 2,228,542 | 2,346,301 | 2,056,301 | 2,093,261 | 2,094,961 | 2,069,946 |
| Total business-type activities expenses | 62,886,3 | | | 71,265,844 | 72,577,703 | 74,396,745 | 72,435,667 | 73,911,273 | 76,575,439 | 74,577,916 |
| Total primary government expenses | \$ 109,590,0 | 67 \$ 111,571,635 | \$ 105,053,614 | \$ 109,729,133 | \$ 107,017,524 | \$ 109,364,739 | \$ 107,553,428 | \$ 112,735,761 | \$ 117,348,401 | \$ 113,272,845 |
| | | | | | | | | | | |
| Program Revenues | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Charges for services: | | | | | | | | | | |
| General government | \$ 361.4 | 86 \$ 354,642 | 2 \$ 470,516 | \$ 495,393 | \$ 461,920 | \$ 478,564 | \$ 430,816 | \$ 447,580 | \$ 433,160 | |
| Public safety | 2,470,1 | 62 2,456,433 | 2,332,256 | 2,375,809 | 3,054,210 | 2,859,135 | 2,456,088 | 2,936,106 | 3,235,182 | 3,345,613 |
| Culture and recreation | 202,6 | | 1,084,730 | 1,030,925 | 1,000,494 | 910,375 | 1,051,483 | 905,539 | 924,102 | 946,966 |
| Other activities | 1,222,6 | | | 1,331,898 | 1,034,074 | 1,046,487 | 1,223,598 | 2,316,319 | 2,144,488 | 1,668,245 |
| Operating grants and contributions | 3,811,7 | | | 4,640,641 | 3,637,937 | 3,287,156 | 3,188,897 | 3,366,820 | 3,983,776 | 3,178,876 |
| Capital grants and contributions | 4,569,5 | | THE PART AND DESCRIPTION | 1,467,078 | 1,256,237 | 1,265,411 | 426,099 | 330,927 | 2,018,462 | 3,258,133 |
| Total governmental activities program revenues | 12,638,2 | | | 11,341,744 | 10,444,872 | 9,847,128 | 8,776,981 | 10,303,291 | 12,739,170 | 12,836,109 |
| Business-type activities: | | | | | | | | | | |
| Charges for services: | | | | | | | | | | |
| Water utility | 6,623,1 | 24 5,953,586 | 5.907.447 | 6,901,030 | 6,688,886 | 6,598,666 | 6,898,509 | 6,997,341 | 7,033,484 | 6,904,307 |
| Electric utility | 49,875,2 | | 57,313,333 | 65,957,316 | 66,281,306 | 67,610,280 | 66,275,163 | 67,645,114 | 67,251,673 | 66,165,482 |
| Steam utility | 3,985,7 | | | 477,640 | 544,992 | 687,092 | 1,217,714 | 1,456,383 | 1,847,247 | 1,880,760 |
| Broadband utility | 145.9 | | | 152,309 | 176,815 | 169,901 | 222,710 | 517,327 | 289,424 | 242,520 |
| Wastewater treatment plant | 6,181,0 | | 5,250,862 | 6,028,570 | 6,466,960 | 6,718,041 | 7,178,115 | 7,083,022 | 7,352,531 | 7,195,415 |
| Transit system | 208.4 | | | 185,298 | 193,404 | 199,353 | 195,708 | 198,613 | 207,160 | 177,473 |
| Operating grants and contributions | 1,948,8 | | | 1,807,210 | 1,621,962 | 1,756,616 | 1,749,317 | 1,744,673 | 1,684,403 | 1,442,798 |
| Capital grants and contributions | 609,6 | | | | 173,697 | 279,266 | 227,594 | 695,920 | 794,910 | 201,761 |
| Total business-type activities program revenues | 69,578,0 | | | 83,008,572 | 82,148,022 | 84,019,215 | 83,964,830 | 86,338,393 | 86,460,832 | 84,210,516 |
| Total primary government program revenues | \$ 82,216,2 | | | | | | \$ 92,741,811 | \$ 96,641,684 | \$ 99,200,002 | \$ 97,046,625 |
| Total primary government program revenues | 0.0012.012 | | | | | | | | | |
| Net (expense)/revenue | | | | | | | | | | |
| Governmental activities | \$ (34,065,5 | 18) \$ (36,509,726 | s) \$ (25.946.656) | \$ (27 121 545) | \$ (23,994,949) | \$ (25.120.866) | \$ (26.340.780) | \$ (28,521,197) | \$ (28.033.792) | \$ (25.858.820) |
| Business-type activities | 6,691,7 | | | 11.742.728 | 9,570,319 | 9.622.470 | 11,529,163 | 12,427,120 | 9,885,393 | 9,632,600 |
| Total primary government net expense | \$ (27 373 7 | 94) \$ (31,051,344 | 1) \$ (17.914.054) | | | | | | | |
| Total primary government het expense | - (E1,010,1 | 0.1/ V (0.1/001/04 | 7 4 (11)01 (1004) | + (1010.01011) | + (| 11-11-11-11 | N. Managara | | | |

(Continued)

CHANGES IN NET POSITION LAST TEN FISCAL YEARS (accrual basis of accounting)

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|---|----------------|--------------------|-------------|---------------|---------------|---------------|---------------|------------------|---------------------------|---------------------------|
| | 10 | | | | | | | | | |
| General Revenues and Other Changes in Net Assets | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Taxes | | | | | | | | | | |
| Property taxes | \$ 14,265,247 | \$ 15,286,914 \$ | 15,687,287 | 17,145,312 | \$ 16,896,523 | \$ 16,894,243 | 17,244,016 | \$ 17,315,579 \$ | 17,658,112 \$ | 17,774,496 |
| Other taxes | 533,298 | 470,540 | 418,429 | 415,842 | 770,332 | 689,520 | 784,813 | 769,755 | 779,999 | 774,533 |
| Unrestricted state and federal aids | 6,667,779 | 6,609,782 | 6,490,811 | 6,038,857 | 6,124,673 | 6,114,432 | 6,138,197 | 6,191,646 | 6,182,381 | 6,203,045 |
| Interest earnings | 1,449,891 | 619,090 | 275,315 | 184,573 | 55,869 | 240,795 | 177,411 | 412,264 | 393,666 | 738,236 |
| Miscellaneous | 869,195 | 675,787 | 305,173 | 658,504 | 620,353 | 1,164,659 | 1,471,129 | 595,696 | 442,735 | 1,228,897 |
| Transfers | 5,122,330 | 4,826,511 | 4,371,291 | 3,772,312 | 3,884,940 | 3,914,043 | 3,992,080 | 3,984,033 | 3,947,067 | 3,989,181 |
| Total governmental activities | 28,907,740 | 28,488,624 | 27,548,306 | 28,215,400 | 28,352,690 | 29,017,692 | 29,807,646 | 29,268,973 | 29,403,960 | 30,708,388 |
| Business-type activities: | | | | | | | | | | |
| Interest earnings | 797,429 | 810,460 | 1,078,616 | 1,159,912 | 1,197,317 | 1,401,893 | 791,851 | 1,192,509 | 1,506,731 | 2,048,830 |
| Miscellaneous | 7.5 | | 47,043 | 286,959 | 274,808 | 282,502 | 329,616 | 332,531 | 46,897 | 94,508 |
| Other | 340 | ÷- | | | 17 | | | | - | 263,916 |
| Special item-gain/(loss) sale of asset | 723 | 12 | | (346,664) | 140000000000 | | | (2,724) | (0.047.007) | /0.000 404V |
| Transfers | (5,122,330) | (4,826,511) | (4,371,291) | (3,772,312) | (3,884,940) | (3,914,043) | (3,992,080) | (3,984,033) | (3,947,067) | (3,989,181) |
| Total business-type activities | (4,324,901) | (4,016,051) | (3,245,632) | (2,672,105) | (2,412,815) | (2,229,648) | (2,870,613) | (2,461,717) | (2,393,439) 27,010,521 \$ | (1,581,927) 29,126,461 |
| Total primary government | \$ 24,582,839 | \$ 24,472,573 | 24,302,674 | \$ 25,543,295 | \$ 25,939,875 | \$ 26,788,044 | \$ 26,937,033 | \$ 26,807,256 \$ | 27,010,521 \$ | 29,120,401 |
| | | | | | | | | | | |
| Change in Net Assets | | | | | | | | | 4.070.400 | 4 0 40 500 |
| Governmental activities | \$ (5,157,778) | \$ (8,021,102) \$ | | | | | 3,466,866 | | | .,,. |
| Business-type activities | 2,366,823 | 1,442,331 | 4,786,970 | 9,070,623 | 7,157,504 | 7,392,822 | 8,658,550 | 9,965,403 | 7,491,954 | 8,050,673 |
| Special Item (disposal of plant) | (<u>*</u>) | (3,429,065) | - | | | | - 40 405 440 | - 40 742 470 6 | 8,862,122 \$ | 12,900,241 |
| Total primary government | \$ (2,790,955) | \$ (10,007,836) \$ | 6,388,620 | 10,164,478 | \$ 11,515,245 | \$ 11,289,648 | 12,125,416 | \$ 10,713,179 \$ | 0,002,122 \$ | 12,500,241 |

FUND BALANCES OF GOVERNMENTAL FUNDS LAST SEVEN FISCAL YEARS*

(modified accrual basis of accounting)

| | | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|---|----|-----------------------------------|-----------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|-----------------------------------|-------------------------------------|
| General fund Nonspendable Inventories and prepaid items Long term accounts and interfund receivables | \$ | 545,077 3,610,186 | \$ 572,952 3,568,735 | \$ 534,358 3,781,606 | \$ 561,424 \$ 4,267,385 | 606,445 \$ 3,329,843 | 463,418 2,991,145 | \$ 618,758 3,076,822 | \$ 472,440 1,687,285 |
| Committed for future spending | | æ | 266,698 | ĕ | • | = | 12 | 320 | = |
| Assigned | | · 1400 | (4) | 53,708 | 91,312 | 292,984 | 349,349 | 723,240 | 1,632,877 |
| Unassigned | | 1,205,370 | 1,332,914 | 1,184,321 | 1,416,511 | 2,753,249 | 3,887,739 | 3,989,407 | 5,305,163 |
| Total general fund | | 5,360,633 | 5,741,299 | 5,553,993 | 6,336,632 | 6,982,521 | 7,691,651 | 8,408,227 | 9,097,765 |
| All other governmental funds Nonspendable Inventories and prepaid items Long term accounts and interfund receivables | \$ | 1,289,965 | \$ | \$ 2 | \$ - \$ | - \$ | 170,472 - | \$ 144,279 | \$ 121,692 |
| Restricted Debt service Future loans Future spending | | 2,327,586 2,164,446 416,399 | 1,348,597 2,882,921 464,648 | 942,429 3,635,768 487,692 | 617,396 2,829,007 517,965 | 1,301,231 2,085,089 626,294 | 529,865 1,700,186 838,248 | 650,342 2,111,509 1,925,055 | 1,722,185 2,587,239 2,908,002 |
| Committed for future spending | | 1,501,423 | 1,173,265 | 1,028,596 | 766,976 | 1,170,026 | 1,214,441 | 970,795 | 1,077,917 |
| Assigned | | 391,119 | 1,085,561 | 1,148,479 | 1,778,090 | 1,738,367 | 4,032,041 | 1,606,166 | 2,414,166 |
| Unassigned | (1 | 1,377,555) | (8,327,541) | (7,592,115) | (7,125,200) | (6,091,899) | (4,616,502) | (3,481,657) | (2,719,868) |
| Total all other governmental funds | (| (3,286,617) | (1,372,549) | (349,151) | (615,766) | 829,108 | 3,868,751 | 3,926,489 | 8,111,333 |
| Total governmental funds | \$ | 2,074,016 | \$ 4,368,750 | \$ 5,204,842 | \$ 5,720,866 \$ | 7,811,629 \$ | 11,560,402 | \$ 12,334,716 | \$ 17,209,098 |

^{*} Not practical to restate fund balances for years prior to 2011 before implementation of GASB #54.

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|--|----------------|------------------|---|---------------|---------------|---------------|---------------|---------------|---|---------------|
| Revenues | | 20.0 | | | | | | | | |
| Taxes | \$ 12.601.435 | \$ 14,974,094 \$ | 15,157,110 | \$ 17,561,154 | \$ 17,666,855 | \$ 17,583,763 | \$ 18,028,829 | \$ 18,085,334 | \$ 18,438,111 | \$ 18,549,029 |
| Special assessments | 2,894,588 | 2,267,061 | 1,099,443 | 1.081.192 | 554,246 | 435,522 | 454,205 | 412,259 | 589,165 | 674,363 |
| Intergovernmental | 10,595,513 | 10,997,650 | 13,555,901 | 11,646,390 | 10,389,688 | 9,696,271 | 9,571,207 | 9,594,720 | 10,030,478 | 12,324,238 |
| Licenses and permits | 744,236 | 786,147 | 682,477 | 752,161 | 1,084,365 | 806,819 | 752,756 | 777,447 | 968,868 | 967,096 |
| Fines and forfeitures | 398,766 | 446,068 | 510,663 | 509,517 | 550,145 | 535,228 | 520,381 | 509,504 | 568,025 | 570,184 |
| Public charges for services | 2,789,478 | 3,146,325 | 2,535,498 | 2,342,459 | 2,640,547 | 2,733,070 | 2,480,040 | 2,854,378 | 3,209,363 | 3,349,296 |
| | 2,769,476 | 234,356 | 314,421 | 340,357 | 322,161 | 328,261 | 304,313 | 338,751 | 710,537 | 329,746 |
| Intergovernmental charges for services | 3,840,958 | 2,513,141 | 3,344,680 | 1,671,131 | 1,634,872 | 1,748,152 | 994,523 | 609,031 | 688,477 | 773,087 |
| Interdepartmental charges for services | 4,522,006 | 1,987,947 | 3,389,654 | 2,108,026 | 2.231.690 | 2,234,957 | 2.463,773 | 2,212,207 | 2,595,823 | 3,069,402 |
| Miscellaneous | | | 40,589,847 | 38,012,387 | 37,074,569 | 36,102,043 | 35,570,027 | 35,393,631 | 37,798,847 | 40,606,441 |
| Total revenues | 38,604,622 | 37,352,789 | 40,009,047 | 30,012,307 | 37,074,009 | 30,102,043 | 00,010,021 | 00,000,001 | 01,100,011 | 10,000,111 |
| <i>2</i> | | | | | | | | | | |
| Expenditures | | | | | | | | | 0.007.040 | 0.000.000 |
| General government | 3,759,301 | 3,524,745 | 3,322,766 | 3,018,867 | 2,896,866 | 3,636,882 | 4,418,386 | 3,521,149 | 3,207,646 | 3,088,388 |
| Public safety | 15,331,451 | 14,991,505 | 15,115,462 | 14,051,845 | 14,097,392 | 13,431,241 | 13,225,047 | 13,907,696 | 14,323,678 | 14,918,131 |
| Public works | 14,135,590 | 13,024,767 | 15,046,265 | 8,765,962 | 7,604,324 | 7,432,696 | 6,243,187 | 9,564,238 | 8,455,644 | 15,323,225 |
| Health and human services | 535,988 | 511,120 | 516,530 | 271,483 | 319,724 | 307,683 | 309,802 | 255,984 | 284,586 | 295,279 |
| Culture and recreation | 9,135,278 | 6,291,765 | 5,855,832 | 4,731,538 | 4,944,686 | 4,574,163 | 4,436,399 | 4,204,657 | 4,919,553 | 5,019,190 |
| Conservation and development | 2,875,858 | 2,734,168 | 3,508,398 | 1,442,368 | 2,283,727 | 2,746,436 | 2,316,244 | 2,278,827 | 6,584,648 | 1,134,974 |
| Debt service | _,, | , , | | | | | | | | |
| Principal retirement | 6,072,116 | 6,826,840 | 8,295,000 | 7,695,000 | 8,020,000 | 8,165,000 | 8,115,000 | 8,460,000 | 7,442,106 | 7,046,439 |
| Interest and fiscal charges | 3,071,264 | 3,085,792 | 2,990,159 | 2,400,933 | 2,314,712 | 1,937,065 | 1,902,926 | 1,533,764 | 1,565,703 | 1,639,144 |
| Bond issuance costs | 42,559 | 172,179 | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | : •: | - | | | | 340 | |
| Total Expenditures | 54,959,405 | 51,162,881 | 54,650,412 | 42,377,996 | 42,481,431 | 42,231,166 | 40,966,991 | 43,726,315 | 46,783,564 | 48,464,770 |
| Total Experiditures | 04,000,400 | 01,102,001 | 0.1,000,1.12 | | | | | | | |
| Excess of revenues over | | | | | | | | (0.000.004) | (0.004.747) | (7.050.000) |
| (under) expenditures | (16,354,783) | (13,810,092) | (14,060,565) | (4,365,609) | (5,406,862) | (6,129,123) | (5,396,964) | (8,332,684) | (8,984,717) | (7,858,329) |
| Other financing sources (uses) | | | | | | | | | | |
| General obligation debt issued | 9,180,000 | 16,465,000 | 11,575,569 | 7,934,930 | 9,995,000 | 4,374,000 | 9,510,000 | 7,882,444 | 6,005,000 | 15,735,000 |
| Capital lease issued | * | 2 | 75.0 | 200 | 2 | - | * | | 313,745 | 285,322 |
| Note premium | | | 1971 | | 232,041 | 144,652 | 487,953 | 214,980 | 256,043 | 423,208 |
| General obligation bond premium | 226,302 | 267,933 | (+) | | - | - | | 9 | | - |
| Payment to refunding bond escrow agent | (1,591,362) | (10,912,927) | (6,112,782) | (5,046,899) | (8,084,027) | (1,787,549) | (6,502,306) | | (762,824) | (7,700,000) |
| Sale of Capital Assets | (.,00.,000_) | (*-,- :-,, | - /1 | | 215,000 | | ¥ | | (in the state of | * |
| Transfers in | 13,269,987 | 12,843,835 | 14.988.448 | 6,481,304 | 4,742,008 | 4,780,422 | 4,766,104 | 5,597,970 | 4,980,925 | 7,806,926 |
| Transfers out | (8,144,079) | (8,715,442) | (10,407,229) | (2.708,992) | (857,068) | (866, 379) | (774,024) | (1,613,937) | (1,033,858) | (3.817.745) |
| Total other financing sources (uses) | 12,940,848 | 9,948,399 | 10,044,006 | 6,660,343 | 6,242,954 | 6,645,146 | 7,487,727 | 12,081,457 | 9,759,031 | 12,732,711 |
| Total other infancing sources (uses) | 12,040,040 | 0,010,000 | 1010 111000 | | | | | | | |
| Net change in fund balances | \$ (3,413,935) | \$ (3,861,693) | (4,016,559) | \$ 2,294,734 | \$ 836,092 | \$ 516,023 | \$ 2,090,763 | \$ 3,748,773 | \$ 774,314 | \$ 4,874,382 |
| Debt service as a percentage of noncapital | | | | | | | | | | 00.55 |
| expenditures | 19.9% | 21.3% | 23.9% | 24.9% | 27.5% | 26.0% | 25.9% | 24.6% | 22.5% | 22.7% |
| | | | | | | | | | | |

GENERAL GOVERNMENTAL TAX REVENUES BY SOURCE LAST TEN FISCAL YEARS

(modified accrual basis of accounting)

| Fiscal Year | | Property Tax | C | occupational Tax | Mobile Home Tax | Tax Exempt Tax | Room Tax | Other Tax (1) | Total |
|----------------|----|-----------------|----|--|--------------------|-------------------|---------------|------------------|------------------|
| 2009 | \$ | 12,002,377 | \$ | 7,684 | \$ 46,205 | \$ 133,198 | \$ 344,599 | \$ 67,412 | \$ 12,601,475 |
| 2010 | • | 14,417,637 | | 8,561 | 61,842 | 24,457 | 366,098 | 95,499 | 14,974,094 |
| 2011 | | 14,594,734 | | 4,388 | 22,732 | 52,568 | 394,224 | 88,464 | 15,157,110 |
| 2012 | | 16,992,173 | | 3,567 | 47,609 | 40,230 | 368,104 | 109,471 | 17,561,154 |
| 2013 | | 16.896.523 | | 1,499 | 43,145 | 42,681 | 536,051 | 146,956 | 17,666,855 |
| 2014 | | 16.894,243 | | i i | 42,522 | 43,372 | 537,718 | 65,908 | 17,583,763 |
| 2015 | | 17,244,016 | | * | 37,965 | 44,256 | 638,281 | 64,311 | 18,028,829 |
| 2016 | | 17,315,579 | | | 36,887 | 45,275 | 615,234 | 72,359 | 18,085,334 |
| 2017 | | 17,667,385 | | and the same of th | 35,572 | 45,608 | 624,733 | 64,813 | 18,438,111 |
| 2018 | | 17,854,571 | | - | 33,863 | 46,336 | 491,226 | 123,033 | 18,549,029 |

⁽¹⁾ Other tax consists of omitted, tax roll over (under), retained sales, interest and closeout of TID (2013).

2018 Taxes are overstated by \$80,075 from the Statement of Revenues, Expenses and Changes in Fund Balances due to TIF Developer Agreements

ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

| Fiscal | | Real Property | | Personal | Pro | perty | Total | Total | Estimated | Assessed |
|-------------|-----------------|----------------|---------------|------------------|-----|------------|------------------|---------|-----------------|---------------|
| Year | | Commercial | | Machinery | | | Taxable | Direct | Actual | Value as a |
| Ended | Residential | and | | and | | | Assessed | Tax | Taxable | Percentage of |
| December 31 | | Manufacturing | Other | Equipment | | Other | Valuation | Rate | Valuation | Actual Value |
| | | | | | | | | | | |
| 2009 | \$1,310,653,200 | \$ 579,190,900 | \$ 371,800 | \$ 64,307,600 | \$ | 14,394,400 | \$ 1,968,917,900 | \$ 7 | \$2,057,147,400 | 95.71% |
| 2010 | 1,314,301,200 | 587,046,100 | 317,500 | 69,633,200 | | 15,545,900 | 1,986,843,900 | 6.7569 | 1,991,325,300 | 99.77% |
| 2011 | 1,318,841,800 | 591,628,600 | 271,000 | 64,441,600 | | 14,166,100 | 1,989,349,100 | 6.8616 | 1,976,679,300 | 100.64% |
| 2012 | 1,317,694,400 | 591,216,200 | 275,300 | 64,862,200 | | 14,877,600 | 1,988,925,700 | 7.5931 | 1,914,413,300 | 103.89% |
| 2013 | 1.319.280.000 | 595,276,200 | 288,000 | 63,199,700 | | 15,796,700 | 1,993,840,600 | 7.5931 | 1,868,987,700 | 106.68% |
| 2014 | 1.320.252.500 | 597,197,100 | 290,900 | 58,870,400 | | 16,456,600 | 1,993,067,500 | 7.7251 | 1,893,849,200 | 105.24% |
| 2015 | 1,322,213,000 | 602,928,100 | 291,100 | 62,349,000 | | 15,974,400 | 2,003,755,600 | 7.8993 | 1,911,750,600 | 104.81% |
| 2016 | 1.326.139.200 | 609,217,500 | 288,500 | 58,474,700 | | 12,515,600 | 2,006,635,500 | 8.0103 | 1,915,217,400 | 104.77% |
| 2017 | 1,327,940,900 | 613,037,200 | 294,200 | 55,889,800 | | 10,892,500 | 2,008,054,600 | 8.0391 | 1,873,663,200 | 107.17% |
| 2018 | 1,333,275,000 | 619,055,400 | 293,900 | 42,098,000 | | 10,289,200 | 2,005,011,500 | 8.1457 | 1,951,266,200 | 102.75% |

Information obtained from Statistical Reports of Property Values, Bureau of Property Tax, Wisconsin Department of Revenue.

Wisconsin State Statute 70.05 (5) (b) requires each taxation district to assess property at full value at least once in every 5-year period.

In 1999, a City-wide revaluation was completed in-house.

In 2006, the City contracted with Cole-Layer-Trumble for a City-wide revaluation to be completed by 2007 fiscal year end.

PROPERTY TAX RATES
DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS

| | | City of Ma | anitowoc | | | | | 0.785.3.0000 | | | | | Total |
|-------------|-----------|------------|----------|----------|------------|-----------|--------|--------------|-----------|----------|----------------|----------------|-------------|
| | | General | | Percent | 01.1.514 | r | - | | ing Rates | District | Lakeshore Tecl | anical College | Direct & |
| Fiscal | Operating | Obligation | Total | of Total | State of W | /isconsin | Cou | nty | School | | | | Overlapping |
| Budget Year | Rate | Debt Rate | Rate | Tax Bill | Rate | Percent | Rate | Percent | Rate | Percent | Rate | Percent | Rates |
| | | | | | | | | | | | | | |
| 2009 | 4.2039 | 2.5530 | 6.7569 | 31.7% | 0.1714 | 0.8% | 5.3174 | 24.9% | 7.5824 | 35.7% | 1.4875 | 7.0% | 21.3156 |
| 2010 | 4.0212 | 2.7357 | 6.7569 | 31.1% | 0.1773 | 0.8% | 5.3768 | 24.7% | 7.8641 | 36.3% | 1.5577 | 7.2% | 21.7328 |
| 2011 | 3.9576 | 2.9040 | 6.8616 | 31.2% | 0.1701 | 0.8% | 5.2887 | 24.0% | 8.1439 | 37.1% | 1.5611 | 7.1% | 22.0254 |
| 2012 | 4.5054 | 3.0877 | 7.5931 | 33.2% | 0.1686 | 0.7% | 5.2668 | 23.1% | 8.2650 | 36.3% | 1.5530 | 6.8% | 22.8465 |
| 2013 | 4.1773 | 3.4158 | 7.5931 | 33.2% | 0.1633 | 0.7% | 5.3199 | 23.2% | 8.2650 | 36.2% | 1.5463 | 6.8% | 22.8876 |
| 2014 | 4.3177 | 3.4074 | 7.7251 | 34.6% | 0.1591 | 0.7% | 5.2678 | 23.6% | 7.6340 | 34.3% | 1.5350 | 6.9% | 22.3210 |
| 2015 | 4.4905 | 3.4087 | 7.8993 | 35.7% | 0.1613 | 0.7% | 5.3360 | 24.1% | 7.9593 | 36.1% | 0.7404 | 3.4% | 22.0962 |
| 2016 | 4.8398 | 3.1705 | 8.0103 | 37.3% | 0.1619 | 0.8% | 5.3557 | 25.0% | 7.1635 | 33.5% | 0.7646 | 3.6% | 21.4561 |
| 2017 | 4.9938 | 3.0453 | 8.0391 | 38.4% | 0.1620 | 0.8% | 5.3352 | 25.5% | 6.6566 | 31.9% | 0.7679 | 3.7% | 20.9608 |
| 2018 | 5.1149 | 3.0308 | 8.1457 | 40.4% | <u> </u> | 0.0% | 5.2341 | 26.0% | 6.0198 | 29.9% | 0.7677 | 3.8% | 20.1673 |

Property tax rates are per thousand dollar of assessed valuation.

The 2008 property tax rates reflect the total revaluation of the entire City.

A reduction for the School Tax Credit is reflected in the School District rate.

2017 Levy for Fiscal Year 2018 - State of Wisconsin no longer levies for the Forestation state tax.

PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND 10 YEARS PRIOR

| | | 2017 Tax b | oill for 2018 | 3 Collection | | 2009 | |
|----------------------------------|--|----------------|---------------|---------------|----------------|------|---------------|
| | | | | Percentage of | | | Percentage of |
| | | Taxable | | Total Taxable | Taxable | | Total Taxable |
| | | Assessed | | Assessed | Assessed | D 1 | Assessed |
| <u>Taxpayer</u> | Type of Business | Valuation | Rank | Valuation* | Valuation | Rank | Valuation** |
| | | | | | | | |
| Manitowoc Public Utilities | Power, water, steam, broadband utility | \$ 242,299,040 | * | | \$ 216,243,079 | ** | |
| Manitowoc Cranes | Mfg cranes | 15,436,500 | 1 | 0.77% | 32,157,700 | 1 | 1.63% |
| Holy Family Memorial, Inc. | Health care provider | 13,700,100 | 2 | 0.68% | 27,776,200 | 2 | 1.41% |
| Wal-Mart Stores, Inc. | Discount retail | 9,995,000 | 3 | 0.50% | 12,294,800 | 3 | 0.62% |
| Jagemann Stamping Co. | Component manufacturing | 7,355,500 | 4 | 0.37% | | | |
| Menards | Home improvement retail | 7,200,000 | 5 | 0.36% | 10,456,500 | 4 | 0.53% |
| Northern Labs Ind | Health care products | 6,877,100 | 6 | 0.34% | | | |
| Manitowoc FSG Operations | Mfg ice machines | 6,810,500 | 7 | 0.34% | | | |
| Zetley Real Estate Co LLC | Lodging-Holiday Inn | 6,299,700 | 8 | 0.31% | | | |
| Manitowoc Health Care Properties | Aging Health Care facility | 6,179,000 | 9 | 0.31% | | | |
| Mills Fleet Farm | Agriculture and Home retailer | 5,951,200 | 10 | 0.30% | | | |
| Dewey Properties LLC | Retail Shopping Center | | | | 10,363,500 | 5 | |
| PBJ Fest - Festival Foods | Grocery Store | | | | 10,061,400 | 6 | |
| Lowe's | Home improvement retail | | | | 9,890,600 | 7 | 0.50% |
| Lakeside Foods Inc | Mfg canned vegetables and sauces | | | | 8,663,700 | 8 | 0.44% |
| Busch Agricultural Resources | Malting plant | | | | 8,632,400 | 9 | 0.44% |
| Southbrook Apartments | Residential Housing | | | | 7,972,000 | 10 | 0.40% |
| Totals | | \$ 328,103,640 | | 4.28% | \$ 354,511,879 | | 5.99% |
| * 2018 Assessed Valuation | \$2,005,011,500 | | | | | | |

Note: The Manitowoc Public Utilities (MPU) is not among the largest taxpayers as their payment is considered a payment in lieu of taxes and not a property tax payment. MPU is assessed the payment similarly to a taxable entity in such that their asset value is used to determine the payment. MPU's 2017 valuation is \$225,960,082; the 2018 payment in lieu of taxes is \$3,964,722.

Source: Tax System report and prior CAFR

\$1,968,917,900

** 2009 Assessed Valuation

PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| Statement | Fiscal | Total Tax | | ted within the | | | | |
|-----------|-------------|---------------|---------------|--------------------|-----|----------------|---------------|--------------------|
| of | Year Ended | Levy for | Fiscal Y | ear of the Levy | С | ollections in | Total Col | lections to Date |
| Taxes | December 31 | Fiscal Year | Amount | Percentage of Levy | Sub | sequent Years | Amount | Percentage of Levy |
| | | | | | | | | |
| 2009 | 2010 | \$ 42,790,100 | \$ 42,646,587 | 99.66% | \$ | 11,735 | \$ 42,658,322 | 99.69% |
| 2010 | 2011 | 43,761,031 | 43,596,285 | 99.62% | \$ | 18,501 | 43,614,786 | 99.67% |
| 2011 | 2012 | 45,449,669 | 45,349,870 | 99.78% | \$ | 15,227 | 45,365,097 | 99.81% |
| 2012 | 2013 | 45,521,769 | 45,469,731 | 99.89% | \$ | 25,796 | 45,495,527 | 99.94% |
| 2013 | 2014 | 44,504,564 | 44,433,212 | 99.84% | \$ | 27,760 | 44,460,972 | 99.90% |
| 2014 | 2015 | 44,039,172 | 43,958,606 | 99.82% | \$ | 14,320 | 43,972,926 | 99.85% |
| 2015 | 2016 | 45,677,130 | 45,655,079 | 99.95% | \$ | 6,526 | 45,661,605 | 99.97% |
| 2016 | 2017 | 44,745,929 | 44,729,110 | 99.96% | \$ | 3,538 | 44,732,648 | 99.97% |
| 2017 | 2018 | 43,469,762 | 43,459,767 | 99.98% | \$ | = 2 | 43,459,767 | 99.98% |

For each fiscal period that appears the tax levy represents the prior year and the levy is collected in the fiscal period that is identified.

In August of each year, the City settles with the County Treasurer for 100% of all real property taxes.

For each fiscal period listed unpaid City special assessments are turned over to the County for collection and unpaid personal property taxes remain the responsibility of the City.

RATIOS OF OUTSTANDING DEBT BY TYPE FOR GOVERNMENTAL ACTIVITES LAST TEN FISCAL YEARS

| | | | Governmen | tal Activities | | | | | | | |
|--------|---------------|---------------|--------------|----------------|--------------|------------------|------------|-----------|---------------|---------------|------------|
| | General | TIF General | General | TIF General | Note | State Trust | | | Total | Percentage | |
| Fiscal | Obligation | Obligation | Obligation | Obligation | Anticipation | Fund | Capital | Bond | Primary | of Assessed | Per |
| Year | Bonds | Bonds | Notes | Notes | Notes | Loan | Leases | Premium | Government | Valuation (1) | Capita (2) |
| | | | | | | | | | | | |
| 2009 | \$ 47,963,049 | \$ 17,161,951 | \$ 7,836,839 | \$ 2,675,000 | \$ 1,005,000 | \$ | \$ | \$ - | \$ 76,641,839 | 3.89% | 2,209 |
| 2010 | 49.694.668 | 16,320,332 | 6,223,203 | 2,741,797 | 1,005,000 | (20) | 3€3 | | 75,985,000 | 3.82% | 2,183 |
| 2011 | 49,460,000 | 14.630,000 | 6,693,328 | 2,346,672 | ; = 5 | 300 | 363 | 9€3 | 73,130,000 | 3.68% | 2,169 |
| 2012 | 43,555,000 | 10,580,000 | 9,751,520 | 4,843,480 | 360 | (=) | | | 68,730,000 | 3.46% | 2,036 |
| 2013 | 33,565,000 | 6,635,000 | 16,220,000 | 6,675,000 | 2,64 | ē . ≡ē | | 214,638 | 63,309,638 | 3.18% | 1,879 |
| 2014 | 29.595,000 | 5,450,000 | 16,395,000 | 5,715,000 | | 409,000 | | 327,487 | 57,891,487 | 2.90% | 1,720 |
| 2015 | 26,610,000 | 4,435,000 | 16,790,000 | 4,645,000 | 9 | 409,000 | : <u>*</u> | 769,529 | 53,658,529 | 2.68% | 1,592 |
| 2016 | 24,485,000 | 1,005,000 | 25,407,444 | 1.045.000 | 9 | 369,000 | - | 887,348 | 53,198,792 | 2.65% | 1,612 |
| 2017 | 20,705,000 | 945,000 | 27,081,103 | 1,075,000 | (¥) | 324,000 | 302.980 | 1,021,769 | 51,454,852 | 2.56% | 1,562 |
| 2018 | 26,880,000 | 325,000 | 22,664,355 | 1,125,000 | ** | 179,000 | 533,611 | 1,309,800 | 53,016,766 | 2.64% | 1,625 |

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

⁽¹⁾ See the schedule of Assessed Value and Estimated Actual Value of Taxable property for property value data.

⁽²⁾ See the schedule of Demographic Statistics for population data.

RATIOS OF OUTSTANDING DEBT FOR BUSINESS-TYPE ACTIVITIES LAST TEN FISCAL YEARS

| | Bus | iness-Type Activ | vities | |] | | |
|--------|--------------|------------------|---------------------------------------|--------------|---------------|---------------|------------|
| | Water | Electric and | Wastewater | | Total | Percentage | |
| Fiscal | Utility | Steam Utility | Plant Clean | Bond | Primary | of Assessed | Per |
| Year | Bonds | Bonds | Water Loan | Premium | Government | Valuation (1) | Capita (2) |
| | | | · · · · · · · · · · · · · · · · · · · | | | | |
| 2009 | \$ 3,710,000 | \$ 74,275,000 | \$ 12,577,654 | \$ 4,200,074 | \$ 94,762,728 | 4.81% | 2,731 |
| 2010 | 3,325,000 | 70,755,000 | 11,393,967 | 3,974,313 | 89,448,280 | 4.50% | 2,570 |
| 2011 | 2,915,000 | 67,265,000 | 11,131,794 | 3,747,818 | 85,059,612 | 4.28% | 2,522 |
| 2012 | 2,485,000 | 63,640,000 | 9,829,360 | 3,519,118 | 79,473,478 | 4.00% | 2,355 |
| 2013 | 2,030,000 | 59,870,000 | 8,485,376 | 3,290,417 | 73,675,793 | 3.70% | 2,187 |
| 2014 | 1,555,000 | 18,330,000 | 7,098,512 | 996,897 | 27,980,409 | 1.40% | 832 |
| 2015 | 1,060,000 | 15,955,000 | 5,667,395 | 863,550 | 23,545,945 | 1.18% | 699 |
| 2016 | 540,000 | 13,500,000 | 4,190,606 | 730,203 | 18,960,809 | 0.94% | 574 |
| 2017 | = | 10,945,000 | 7,512,581 | 596,857 | 19,054,438 | 0.95% | 579 |
| 2018 | ŝ | 8,275,000 | 10,163,656 | 463,509 | 18,902,165 | 0.94% | 579 |

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

⁽¹⁾ See the schedule of Assessed Value and Estimated Actual Value of Taxable property for property value data.

⁽²⁾ See the schedule of Demographic Statistics for population data.

RATIOS OF NET GENERAL OBLIGATION DEBT OUTSTANDING LAST TEN FISCAL YEARS

| Fiscal | General Obligation | TIF General Obligation | General Obligation | TIF General Obligation | Capital | Bond Premium | Less Amounts Available in Debt | Less TIF District | Net General Obligation Bonded | Percentage of Net Bonded Debt to Estimated | Net Bonded Debt Per |
|--------------|-----------------------------|-----------------------------|---------------------------|---------------------------|---------|-----------------|-----------------------------------|-----------------------------|--|---|------------------------|
| Year | Bonds | Bonds | Notes | Notes | Lease | | Service Fund | Revenues | Debt | Actual Value (1) | Capita (2) |
| 2009 2010 | \$ 47,963,049 49.694.668 | \$ 17,161,951 16,320,332 | \$ 7,836,839 6,223,203 | | \$ - | \$ - | \$ | \$ 19,836,951 19,062,129 | \$ 55,799,888 55,917,871 | 2.83% 2.81% | 1,608 1,607 |
| 2011 | 49,460,000 | 14.630.000 | 6,693,328 | | - | 585 | 2,235,989 | 16,976,672 | 53,917,339 | 2.71% | 1,599 |
| 2012 | 43,555,000 | 10,580,000 | 9,751,520 | | 5 | 377 | 1,345,618 | 15,423,480 | 51,960,902 | 2.61% | 1,540 |
| 2013 | 33,565,000 | 6,635,000 | 16,220,000 | 6,675,000 | 1 2 | 214,638 | 942,429 | 13,310,000 | 49,057,209 | 2.46% | 1,456 |
| 2014 | 29.595,000 | 5,450,000 | 16,804,000 | 5,715,000 | - | 327,487 | 617,396 | 11,165,000 | 46,109,091 | 2.31% | 1,370 |
| 2015 | 26,610,000 | 4,435,000 | 17,199,000 | 4,645,000 | 5 | 769,529 | 1,301,231 | 9,080,000 | 43,277,298 | 2.13% | 1,284 |
| 2016 | 24,485,000 | 1,005,000 | 25,776,444 | 1,045,000 | 5 | 887,348 | 529,865 | 2,050,000 | 50,618,927 | 2.52% | 1,533 |
| 2017 | 20,705,000 | 945,000 | 27,405,103 | 1,075,000 | 302,980 | 1,021,769 | 650,342 | 2,020,000 | 48,784,510 | | 1,481 |
| 2018 | 26,880,000 | 325,000 | 22,664,355 | 1,125,000 | 533,611 | 1,309,800 | 1,722,185 | 1,450,000 | 49,665,581 | 2.48% | 1,522 |

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

(1) See the schedule of Assessed Value and Estimated Actual Value of Taxable property for property value data.

⁽²⁾ See the schedule of Demographic Statistics for population data.

DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2018

| | General | Percentage | Amount |
|-----------------------------------|----------------|------------|---------------|
| | Obligation | Applicable | Applicable |
| | Debt | to | to |
| Governmental Unit | Outstanding | Government | Government |
| Direct Debt: | | | |
| General Obligation Debt | \$ 51,173,355 | 100.000% | \$ 51,173,355 |
| Capital lease | 533,611 | 0.000% | 533,611 |
| Bond Premium | 1,309,800 | 100.000% | 1,309,800 |
| | 53,016,766 | | 53,016,766 |
| Overlapping Debt: | | 3 | |
| Manitowoc School | 8,338,000 | 76.255% | 6,358,142 |
| Manitowoc County | 25,530,000 | 35.007% | 8,937,287 |
| VTAE District | 30,040,000 | 12.410% | 3,727,814 |
| T. 10 1 1 5 1 | | | |
| Total Overlapping Debt | 63,908,000 | | 19,023,243_ |
| Total Direct and Overlapping Debt | \$ 116,924,766 | | \$ 72,040,009 |
| | 7 | | <u> </u> |

Source: Information on overlapping debt was obtained from financial consultant, Robert W. Baird & Co., Inc. The City share percentage was obtained from each jurisdictions tax levy reports as allocated by estimated actual valuations.

LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|--|----------------|------------------|---------------|------------|------------|------------|---------------|---------------|---------------|------------|
| Debt limit | \$ 102,857,370 | \$ 99,566,265 \$ | 98,833,965 \$ | 95,720,665 | 93,449,385 | 94,692,460 | 95,587,530 \$ | 95,760,870 \$ | 93,683,160 \$ | 97,563,310 |
| Total net debt applicable to limit | 75,636,839 | 74,980,000 | 70,894,011 | 67,384,382 | 62,152,571 | 56,946,604 | 51,587,769 | 51,781,579 | 49,479,761 | 49,451,170 |
| Legal debt margin | \$ 27,220,531 | \$ 24,586,265 \$ | 27,939,954 \$ | 28,336,283 | 31,296,814 | 37,745,856 | 43,999,761 \$ | 43,979,291 \$ | 44,203,399 \$ | 48,112,140 |
| Total net debt applicable to the limit as a percentage of debt limit | 73.54% | 75.31% | 71.73% | 70.40% | 66.51% | 60.14% | 53.97% | 54.07% | 52.82% | 50.69% |

Computation of Legal Debt Margin 12/31/2018

Debt limitation - 5 percent of total equalized value
Debt applicable to limitation
Total outstanding general debt
Less: Amount available in debt service fund
Total debt applicable to limitation

Total debt applicable to limitation

49,451,170

Legal Debt Margin

\$ 1,951,266,200

\$ 97,563,310

\$ 51,173,355
(1,722,185)
(1,722,185)
49,451,170

Note: Under state finance law, the City of Manitowoc's outstanding debt should not exceed 5% of the total equalized valuation.

WATER MORTGAGE REVENUE BOND COVERAGE LAST TEN FISCAL YEARS

| Fiscal | Gross | (1) | ١ | let Revenue Available for Debt | | D | ebt Service R | eau | irements | (2) |
|--------|--------------|--------------|----|--------------------------------------|---------------|----|---------------|-----|------------------|----------|
| Year | Revenue | Expenses | | Service | Principal | | Interest | , | Total | Coverage |
| | • | | _ | | | | | | | |
| 2009 | \$ 6,609,237 | \$ 4,178,637 | \$ | 2,430,600 | \$ 690,000 | \$ | 165,316 | \$ | 855,316 | 2.84 |
| 2010 | 5,914,048 | 3,826,381 | | 2,087,667 | 385,000 | | 143,535 | | 528,535 | 3.95 |
| 2011 | 5,896,990 | 3,878,375 | | 2,018,615 | 410,000 | | 126,388 | | 536,388 | 3.76 |
| 2012 | 6,894,375 | 3,645,038 | | 3,249,337 | 430,000 | | 108,538 | | 538,538 | 6.03 |
| 2013 | 6,692,272 | 3,671,060 | | 3,021,212 | 455,000 | | 90,300 | | 545,300 | 5.54 |
| 2014 | 6,583,528 | 4,145,772 | | 2,437,756 | 495,000 | | 52,300 | | 547,300 | 4.45 |
| 2015 | 6,868,999 | 3,765,206 | | 3,103,793 | 520,000 | | 32,000 | | 552,000 | 5.62 |
| 2016 | 6,999,885 | 3,781,576 | | 3,218,309 | 540,000 | | 10,800 | | 550,800 | 5.84 |
| 2017 | 6,947,444 | 4,058,377 | | 2,889,067 | - | | (4) | | | (6) |
| 2018 | 6,895,612 | 4,164,599 | | 2,731,013 | 5. | | | | ± = 1 | (5) |

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

⁽¹⁾ Total operating expenses exclusive of depreciation.

⁽²⁾ Ratio of net revenue available for debt service to total requirements.

ELECTRIC POWER SYSTEM MORTGAGE REVENUE BOND COVERAGE LAST TEN FISCAL YEARS

| | | | Net Revenue Available | | D.1.0 : 5 | 16 | (2) |
|--------|---------------|---------------|--------------------------|--------------|----------------|--------------|----------|
| Fiscal | Gross | (1) | for Debt | | Debt Service F | Requirements | |
| Year | Revenue | Expenses | Service | Principal | Interest | Total | Coverage |
| | | | | | | | |
| 2009 | \$ 49,751,603 | \$ 35,430,629 | \$ 14,320,974 | \$ 2,370,000 | \$ 3,904,563 | \$ 6,274,563 | 2.28 |
| 2010 | 52,489,003 | 38,317,392 | 14,171,611 | 3,520,000 | 3,399,928 | 6,919,928 | 2.05 |
| 2011 | 57,052,023 | 41,440,217 | 15,611,806 | 3,490,000 | 3,428,475 | 6,918,475 | 2.26 |
| 2012 | 65,908,750 | 50,019,043 | 15,889,707 | 3,625,000 | 3,292,000 | 6,917,000 | 2.30 |
| 2013 | 66,257,828 | 50,897,543 | 15,360,285 | 3,770,000 | 3,149,400 | 6,919,400 | 2.22 |
| 2014 | 67,582,752 | 52,534,959 | 15,047,793 | 2,375,000 | 733,661 | 3,108,661 | 4.84 |
| 2015 | 66,307,789 | 52,104,973 | 14,202,816 | 2,455,000 | 657,755 | 3,112,755 | 4.56 |
| 2016 | 67,561,888 | 53,656,728 | 13,905,160 | 2,555,000 | 555,655 | 3,110,655 | 4.47 |
| 2017 | 67,134,625 | 55,796,147 | 11,338,478 | 2,670,000 | 443,643 | 3,113,643 | 3.64 |
| 2018 | 66,063,724 | 53,744,851 | 12,318,873 | 2,643,300 | 447,127 | 3,090,427 | 3.99 |

Note: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

⁽¹⁾ Total operating expenses exclusive of depreciation.

⁽²⁾ Ratio of net revenue available for debt service to total requirements.

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| | | (2) | | | | |
|--------|------------|--------------------|-----------------|--------------|--------|------------|
| | | Personal Income | (2) | (2) | (3) | |
| Fiscal | (1) | (amounts expressed | Per Capita | Unemployment | Median | School |
| Year | Population | in thousands) | Personal Income | Rate | Age | Enrollment |
| | | | | | | |
| 2009 | 34,700 | \$ 1,363,779 | \$ 39,302 | 11.7% | 40.6 | 5,551 |
| 2010 | 33,736 | 1,381,219 | 40,942 | 9.2% | 40.3 | 5,452 |
| 2011 | 33,721 | 1,439,212 | 42,680 | 8.3% | 41.7 | 5,310 |
| 2012 | 33,750 | 1,485,338 | 44,010 | 8.6% | 41.5 | 5,335 |
| 2013 | 33,685 | 1,471,024 | 43,670 | 7.6% | 41.7 | 5,210 |
| 2014 | 33,649 | 1,527,665 | 45,400 | 5.4% | 43.3 | 5,179 |
| 2015 | 33,703 | 1,403,831 | 41,653 | 4.9% | 43.6 | 5,331 |
| 2016 | 33,010 | 1,400,185 | 42,417 | 3.2% | 43.4 | 5,155 |
| 2017 | 32,936 | 1,374,419 | 41,730 | 3.7% | 44.2 | 5,195 |
| 2018 | 32,627 | 1,493,240 | 45,767 | 2.9% | 44.5 | 5,094 |

⁽¹⁾ Wisconsin Department of Administration, Demographic Services Center.

⁽²⁾ Wisconsin Department of Workforce Development.

⁽³⁾ City of Manitowoc Planning Department

PRINCIPAL EMPLOYERS CURRENT YEAR AND TEN YEARS AGO

2018

| 1 | _ | | ٠. |
|---|----|----|----|
| L | .a | 14 | ıе |

| Employers with 250 or more employers |
|--------------------------------------|
|--------------------------------------|

| Employers with 200 of more employees | |
|--------------------------------------|---------------|
| Lakeside Foods | 1,000 - 4,999 |
| Holy Family Memorial | 500 - 999 |
| Franciscan Sisters - Christian | 500 - 999 |
| Manitowoc Ice Machine | 250 - 499 |
| Jagemann Stamping Company | 250 - 499 |
| Parker Hannifin - HPD | 250 - 499 |
| Wisconsin Aluminum Foundry | 250 - 499 |
| Federal-Mogul Corp. | 250 - 499 |
| St. Mary's at Felician Village | 250 - 499 |
| Walmart Supercenter | 250 - 499 |
| Holiday House of Mtwc. County | 250 - 499 |
| Felician Village | 250 - 499 |
| Manitowoc Tool & Machine | 250 - 499 |
| Northern Labs Inc. | 250 - 499 |
| Americollect | 250 - 499 |
| KI Inc. | 250 - 499 |
| Eck Industries, Inc. | 250 - 499 |

2009

| Employer | Employees | Rank |
|-------------------------------------|-----------|------|
| Holy Family Memorial Medical Center | 1,294 | 1 |
| The Manitowoc Co (cranes & ice) | 950 | 2 |
| Aurora Medical Group | 862 | 3 |
| Manitowoc Public School District | 697 | 4 |
| Federal-Mogul Powertrain Systems | 650 | 5 |
| City of Manitowoc/Public Utilities | 640 | 6 |
| Manitowoc County | 587 | 7 |
| Lakeside Foods Inc. | 441 | 8 |
| Parker-Hannifin | 414 | 9 |
| Wisconsin Aluminum Foundry Co. | 400 | 10 |

The actual number of employees for each employer is not readily available.

Ranges are used on the State's system as the State has given employers confidentiality with respect to releasing that information.

For further information regarding the City of Manitowoc's largest employers, please visit the State of Wisconsin's web site at: http://worknet.wisconsin.gov/worknet.

The current Wisconsin web site lists the large employers in no particular order, and only includes businesses. Governments and other tax supported agencies are not included in their listing.

City of Manitowoc, Wisconsin

FULL-TIME EQUIVALENT CITY OF MANITOWOC EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------------------------|--------|--------|---------|--------|--------|--------|-------|--------|--------|-------|
| Function | | | <u></u> | | | | | | | |
| General Government | | | | | | | | | | |
| Assessor | 3.00 | 3.00 | 3.00 | 1.00 | 1.00 | 1 | 1 | 0 | 0 | 0 |
| Attorney/Personnel | 6.00 | 6.00 | 6.00 | 4.50 | 4.50 | 3.73 | 3.75 | 4 | 5 | 5 |
| City Clerk | 3.93 | 3.93 | 4.00 | 3.50 | 3.50 | 3.5 | 4 | 4 | 4 | 4 |
| Finance/Payroll/Treasury | 7.25 | 7.25 | 7.18 | 5.50 | 5.50 | 5.5 | 5 | 5 | 5 | 5 |
| Planning | 5.00 | 5.00 | 5.00 | 3.50 | 2.50 | 3 | 3 | 3 | 3 | 4 |
| Mayor | 2.00 | 2.00 | 2.00 | 1.50 | 1.50 | 2 | 2 | 2 | 2 | 2 |
| Municipal Court | 1.25 | 1.25 | 1.25 | 1.10 | 1.10 | 1.25 | 1.25 | 1.25 | 1.25 | 1.25 |
| Buildings & Grounds | 6.30 | 6.30 | 8.60 | 4.45 | 4.45 | 4.45 | 4 | 4 | 5 | 6 |
| Public Safety | | | | | | | | | | |
| Police/Crossing Guards | 81.00 | 81.00 | 81.60 | 78.25 | 78.25 | 73.5 | 76.5 | 76.5 | 76.5 | 76.5 |
| Fire | 59.30 | 60.30 | 61.30 | 58.00 | 60.00 | 56 | 56 | 57 | 57 | 54 |
| Building Inspection | 6.00 | 6.00 | 6.00 | 2.50 | 2.50 | 3.5 | 3.5 | 3.5 | 4 | 5 |
| Public Works | | | | | | | | | | |
| Engineering/DPW | 76.52 | 76.52 | 74.10 | 39.30 | 39.30 | 38.1 | 34.25 | 34.25 | 34.25 | 40.5 |
| Transit | 19.49 | 19.49 | 19.70 | 19.35 | 19.35 | 18.18 | 18 | 18 | 18 | 18.2 |
| Culture and Recreation | | 3 | | | | | | | | |
| Park/Recreation | 30.20 | 23.50 | 21.50 | 12.35 | 12.35 | 12.35 | 11 | 12.5 | 12.5 | 13 |
| Rahr-West Art Museum | 5.25 | 5.25 | 5.75 | 4.30 | 4.30 | 3.8 | 3.8 | 3.8 | 3.8 | 3.8 |
| Public Library | 34.20 | 34.20 | 34.20 | 31.70 | 31.70 | 32.8 | 33.5 | 33.65 | 33.65 | 33.65 |
| Wastewater Treatment Plant | 15.30 | 15.30 | 15.30 | 15.30 | 15.30 | 14.3 | 15.25 | 15.3 | 15.3 | 15.3 |
| Public Utilities | 95.00 | 90.00 | 84.00 | 84.00 | 84.00 | 82.00 | 82.00 | 82.00 | 83.00 | 86.10 |
| | | | | | | | | | | |
| Total | 456.99 | 446.29 | 440.48 | 370.10 | 371.10 | 358.96 | 357.8 | 359.75 | 363.25 | 373.3 |

Source: City of Manitowoc Annual Budget & MPU Annual Report

OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

| | | Fiscal ` | Year | | | | | | | |
|--|---------|----------|---------|---------|---------|---------|---------|---------|---------|---------|
| Function | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| General Government | | | | | | | | | | |
| Square miles | 18.279 | 18.279 | 18.302 | 18.330 | 18.330 | 18.339 | 18.340 | 18.341 | 18.341 | 18.341 |
| Registered voters | 18,907 | 18,776 | 18,805 | 20,230 | 18,082 | 18,068 | 18,252 | 17,623 | 19,064 | 15,978 |
| Dog licenses issued | 2,290 | 2,277 | 2,332 | 2,187 | 2,110 | 1,987 | 1,998 | 1,922 | 1,861 | 1,931 |
| Police | 2,200 | _, | _,00_ | _, | _, | ., | ., | ., | , | |
| Physical arrests | 2,274 | 1,917 | 2,317 | 2,296 | 2,013 | 2,639 | 2,490 | 2,633 | 2,936 | 2,092 |
| Parking violations | 3,721 | 8,305 | 6,990 | 7,079 | 6,380 | 5,125 | 6,470 | 6,501 | 5,919 | 5,289 |
| Traffic contacts/stops | 6,276 | 7,773 | 10,245 | 8,857 | 5,865 | 7,951 | 4,884 | 5,188 | 6,821 | 6,625 |
| Fire | 5,2. 5 | 1911 | , | -, | -, | , | , | , | | |
| Number of structural fires | 28 | 52 | 33 | 54 | 70 | 27 | 33 | 34 | 29 | 24 |
| Number of inspections | 2174 | 1518 | 2046 | 2,328 | 1,900 | 1,303 | 1,619 | 1,530 | 1,485 | 1,494 |
| Emergency medical service calls | 4,175 | 4,238 | 4,611 | 4,421 | 4,708 | 4,515 | 4,712 | 5,070 | 5,199 | 5,122 |
| Highways and streets | | | | | | | | | | |
| Recycled materials (tons) | 2,916 | 2,958 | 2,727 | 2,830 | 2,766 | 2,721 | 2,629 | 2,658 | 2,510 | 2,418 |
| Yard waste (tons) | 11,685 | 10,872 | 10,722 | 11,088 | 11,044 | 11,494 | 11,206 | 11,208 | 11,103 | 11,312 |
| Solid waste to landfill (tons) | 10,039 | 8,538 | 8,186 | 7,613 | 7,442 | 7,459 | 7,391 | 7,406 | 7,464 | 7,399 |
| Culture and recreation | | | | | | | | | | |
| Fieldhouse/cabin reservations | 383 | 303 | 330 | 371 | 372 | 338 | 239 | 230 | 222 | 291 |
| Zoo admissions | 50,224 | 50,949 | 48,906 | 49,208 | 41,179 | 64,531 | 53,541 | 61,977 | 42,475 | 40,038 |
| Aquatic center admissions | N/A | 51,140 | 34,927 | 32,116 | 27,241 | 21,420 | 24,385 | 24,541 | 22,998 | 27,207 |
| Mini Golf admissions | N/A | N/A | N/A | N/A | N/A | N/A | 7,658 | 6,581 | 6,979 | 7,378 |
| Electric | | | | | | | | | | |
| Total avg. number of customers | 17,777 | 17,785 | 17,793 | 17,787 | 17,521 | 17,888 | 17,925 | 17,952 | 17,956 | 18,062 |
| Annual sales (megawatt hours) | 679,101 | 686,166 | 659,154 | 597,874 | 634,857 | 682,615 | 646,895 | 670,565 | 695,016 | 685,411 |
| Peak demand (megawatts) | 99.5 | 100.0 | 115.5 | 117.2 | 115.3 | 105.0 | 105.1 | 109.0 | 101.6 | 105.4 |
| Water | | | | | | | | | | |
| Total avg. number of customers | 13,902 | 13,836 | 13,858 | 13,820 | 13,825 | 13,870 | 13,668 | 13,715 | 13,739 | 13,773 |
| Annual sales (billions of gallons) | 4.702 | 4.093 | 4.069 | 4.325 | 4.087 | 4.011 | 4.082 | 4.009 | 3.995 | 4.099 |
| Wastewater | | | | | | | | | | |
| Annual treatment (in billions of gals) | 2.676 | 2.564 | 2.371 | 2.083 | 2.302 | 2.376 | 2.291 | 2.684 | 2.65 | 2.5 |
| Avg gals per day (in millions of gals) | 7.332 | 7.025 | 6.496 | 5.690 | 6.309 | 6.512 | 6.279 | 7.353 | 7.262 | 6.86 |

Sources: Various government departments.

CAPITAL ASSET STATISTICS BY FUNCTION LAST TEN FISCAL YEARS

| | | Fiscal ` | Year | | | 111 | | | | |
|----------------------------|--------|----------|--------|--------|--------|--------|--------|--------|--------|--------|
| Function | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| Public Safety | | | | | | | | | | |
| Police Stations | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Patrol Units | 10 | 10 | 10 | 10 | 11 | 11 | 13 | 13 | 13 | 13 |
| Fire Stations | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Highways and streets | | | | | | | | | | |
| Street (miles) | 188.2 | 188.2 | 188.6 | 190.0 | 190.0 | 190.04 | 193.97 | 194.06 | 194.06 | 194.06 |
| Traffic Signals | 36 | 36 | 36 | 37 | 37 | 37 | 37 | 37 | 37 | 37 |
| Public Transportation | | | | | | | | | | |
| Fixed route coaches | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Human service vehicles | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 7 | 7 | 7 |
| Culture and recreation | | | | | | | | | | |
| Developed park acreage | 570.91 | 517.62 | 517.62 | 517.62 | 517.62 | 522.81 | 522.81 | 522.81 | 522.81 | 522.81 |
| Parks | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 | 37 |
| Tennis Courts (city owned) | 20 | 20 | 17 | 17 | 16 | 16 | 16 | 16 | 16 | 16 |
| Water | | | | | | | | | | |
| Water mains (miles) | 184.0 | 184.5 | 185.0 | 185.0 | 185.0 | 185.0 | 185.4 | 187.0 | 187.0 | 186.0 |
| Fire Hydrants | 1,345 | 1,345 | 1,347 | 1,349 | 1,349 | 1,361 | 1,364 | 1,378 | 1,381 | 1,378 |
| Sewers | | | | | | | | | | |
| Sanitary (miles) | 189.6 | 189.6 | 189.6 | 189.8 | 189.8 | 189.6 | 189.6 | 189.6 | 189.6 | 189.6 |
| Lift Stations | 16 | 16 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 13 |
| Storm (miles) | 149.5 | 150.5 | 150.6 | 150.8 | 150.8 | 150.6 | 150.7 | 151.7 | 150.5 | 150.5 |
| Electric | | | | | | | | | | |
| Substations | 6 | 6 | 6 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| Distribution Line miles | 255.0 | 226.0 | 225.0 | 227.0 | 227.0 | 230.0 | 234.0 | 233.0 | 235.0 | 234.0 |
| Streetlights | 4,813 | 4,810 | 4,815 | 4,819 | 4,819 | 4,850 | 4,848 | 4,848 | 4,848 | 4,858 |

Sources: Various government departments.

CITY ATTORNEY

The mission of the City Attorney's Office is to provide preventative and proactive legal services and representation to the municipal corporation, consisting of the Mayor, the Common Council, and the departments of the City, Manitowoc Public Utilities and the Manitowoc Public Library.

The City Attorney's Office renders legal opinions, drafts ordinances, resolutions, and makes revisions and additions to the Municipal Code. The office also prepares pleadings, contracts, briefs for litigation and represents the City and officials in administrative hearings, civil court proceedings, small claims, ordinance trials and appeals. This Department assists in administration and investigation of municipal liability claims. Additionally, the office negotiates, acquires and sells real estate on behalf of the City and prosecutes Municipal Code violations. The Office administers the City's property and liability insurance coverage and assists Human Resources with workers' compensation coverage. The City Attorney serves as a member of the City's bargaining team. The City Attorney also serves as the Council parliamentarian. The Office also ensures compliance with federal, state, and local laws.

STAFFING AND WORKLOAD

In 2018, our office was staffed with a full-time City Attorney, Assistant City Attorney, and paralegal. In 2018, the office completed 365 requests for legal services from City departments and officials, handled 138 litigation matters (ranging from dog bites to federal lawsuits), and prosecuted 806 municipal citations.

LIABILITY INSURANCE

The Department handles the City's General Liability Insurance which has been administered through Cities and Villages Mutual Insurance Company (CVMIC) since 1988. The deductible is set at \$50,000 with an aggregate of \$200,000 per year. The premium cost for 2018 was \$80,174. Total claims paid out by CVMIC for the year 2018 were \$0 for general liability claims. Claims reports were filed quarterly with the City's Finance Department.

The City also purchases Employment Practice Liability Insurance, Excess Public Entity Liability Insurance, Volunteer Insurance, and Crime Insurance through CVMIC to ensure coverage should any incidents occur.

PROPERTY INSURANCE

The Municipal Property Insurance Company has been the City's property insurance carrier since 2016. The total property and floater premium for 2018 was \$96,286.

AUTO LIABILITY / AUTO PROPERTY DAMAGE

The City Attorney handles the Auto Liability through CVMIC. The premium for 2018 was \$25,463. No claims were paid out in 2018.

RISK MANAGEMENT DIVISION – INSURANCE / SAFETY

The City has not reached its deductible with regard to liability claims paid in any one year for the last three years. The Human Resources Department arranges annual training for City staff to reduce exposure to liability.

WORKERS' COMPENSATION

The City's workers compensation program transitioned to a self-insured workers' compensation program administered by CVMIC on January 1, 2016. The total cost for excess coverage and third-party administration was \$30,915 in 2018. The self-insured fund is managed by Human Resources and Finance.

STATE AND NATIONAL MEMBERSHIPS

The City Attorney and Assistant City Attorney are members of the Wisconsin State Bar, the League of Wisconsin Municipalities, the International Municipal Lawyers Association, and the Manitowoc County Bar Association. Both attorneys are admitted to practice before all Wisconsin State Courts and the United States District Court for the Eastern District of Wisconsin.

FINANCE DEPARTMENT CITY CLERK'S DIVISION

The basic areas of responsibility of the City Clerk's office are general government, elections, licensing, and other duties.

The City Clerk is responsible for care and custody of the Corporate Seal of the City of Manitowoc and acts as the Corporate Secretary for the City organization. In this role as Secretary, the City Clerk signs contracts, agreements and other official documents as directed by the Common Council. The Clerk acts as Secretary to the Common Council as well as serving as Recording Secretary for Board of Public Works, Board of Review and Committee of the Whole. The Clerk also serves as a member of the Board of Review and Board of Public Works. The Clerk keeps the official record of all Council proceedings, deeds, contracts, and documents, which have been approved by Council, and retains copies of minutes for all city committees. The Clerk administers the Oath of Office to all appointed City officials and elected officials.

The City Clerk's office maintains updated insurance certificates for all contracts with the City and as required for various permits and special events. The Clerk's office keeps permanent city insurance policies and updates various equipment records and property inventories as required.

All aspects of elections are administered by the Clerk's office. This includes publication of legal election notices, arranging for polling places, selecting election equipment, taking voter registrations, arranging for nursing home voting, training poll workers, hiring election custodians, and election inspectors. The Clerk prepares ballots for city elections, conducts absentee voting, takes election returns, conducts the canvass of election, assists with school board elections, and maintains all official election records for the City as required by State Statute. The City Clerk's office maintains the Statewide Wis Vote System for City of Manitowoc voters.

Another area of responsibility for the clerk's office is licensing. The City licenses all taverns, liquor stores, mini marts, bartenders, taxi drivers, taxi companies, theaters and garbage trucks. Other types of licenses issued are cigarette, bowling alley, adult entertainment, Christmas tree, well operation permits, pawnbrokers, mobile home parks, direct sellers, weights and measures, circus, and permits for racing as well as the keeping of chickens and honeybees.

The Clerk's office is responsible for outgoing mail and distribution of mail received to departments. Various special assessments are calculated and billed by this office. The City Clerk's office responds to inquiries from the public regarding special assessment payoffs and prepares special assessment letters for title companies and attorneys as requested. The Clerk's office enters online the Statement of Assessment, Tax Exempt Property, Cigarette and Alcohol reports.

The Clerk's office serves as a liaison between the City and the public in many instances. Information for the Common Council is forwarded to the Clerk for placement on the agenda and distribution to proper committees. The Clerk's office publishes legal notices for public hearings and posts and distributes weekly meeting notices to the media and the public.

The City Clerk's office maintains membership in the Wisconsin Municipal Clerk's Association.

The Clerk's Division is also the Customer Service area for City Hall assisting customers with all facets of City business. We have merged with the Treasurer's office and are able to take in real estate taxes, dog and cat licensing, parking, speeding and other tickets as well as Court fines.

FINANCE DEPARTMENT

The mission of the department is to account for all financial transactions of the City of Manitowoc in accordance with State of Wisconsin Statutes, Generally Accepted Accounting Principles, Government Finance Officers Association Standards, and recommendations from Auditors of an Independent Certified Public Accounting firm.

FINANCE OFFICE

The Finance Office processes and produces the accounts payable and payroll functions on a weekly and biweekly basis respectively.

The Finance Office provides accurate financial information to all city departments, officials, and outside financial institutions. The office coordinates the preparation of the annual budget, annual borrowing requirements, comprehensive annual financial report, the annual update to the 5-year capital improvement plan and all State and Federal financial reporting requirements.

The Finance Office is comprised of 4 full-time equivalent positions and holds memberships in the national Government Finance Officers Association and the Wisconsin Government Finance Officers Association.

This office is responsible for the financial software including but not limited to the security, upgrades, functionability, enhancement requests, submittal of work order for non-functioning processes to support, uploading of service packs and training.

TREASURER'S OFFICE

The office collects real and personal property taxes, utility bills, room taxes, license fees, ambulance fees and all general receipts and revenues. Receipts are deposited intact daily into a public depository, and records of all transactions are maintained by the office. Bank accounts are reconciled and citywide accounts receivable schedules are maintained. Additionally, the office issues dog and cat licenses.

It is the policy of the City to invest public funds in a manner that will provide the highest investment return with the maximum safety of principal and interest while meeting the daily cash flow needs of the City. Institutional Capital Management is the City's investment advisor and investment decisions are made in accordance with state statute.

The Treasurer's Office is a division of the Finance Department, with one full-time equivalent position.

HUMAN RESOURCES

MISSON

It is the mission of Human Resources Department to support promote and recruit the best, qualified people, recognize and encourage the value of diversity in the workplace; provide a competitive salary and benefits package; develop the full potential of our workforce by providing training and development for career enhancement; provide a work atmosphere that is safe, healthy, and secure; and establish, administer and effectively communicate sound policies and practices that treat employees equally.

HEALTH INSURANCE & WELLNESS

The City's health plan continues to be administered by Anthem and the prescription drug vendor is Express Scripts and Accredo Prescription Services. The City continues to focus on wellness and encouraging employees to focus on their health. Each year, employees are able to participate in a health risk assessment/biometric screening to promote preventative care and early diagnosis of critical illnesses. An employee clinic is available to employees to defer costs and prevent and manage illnesses, along with numerous wellness activities and challenges for employees to participate in. Go365, an online wellness portal, was implemented in 2017 and continues to be well-received.

COMPENSATION PLAN

The Human Resources Department launched a compensation analysis in 2013 to establish a single pay structure for the City positions consistent with the marketplace, which was implemented in 2014. An updated compensation structure, developed in 2017, went into effect on July 1, 2018. Compensation guidelines were established for managers to follow for employee increases and the Common Council committed to an annual review of the structure to maintain consistency with the marketplace.

EMPLOYEE RELATIONS

The Human Resources Department bargained with one employee union group in 2018. The City of Manitowoc Firefighters Local 368 agreement is not yet settled. At the end of 2018, bargaining continued and it appears may go to arbitration.

ORGANIZATION DEVELOPMENT & TRAINING

The Human Resources Department has been focusing on performance management for all employees. In 2019, we hope to implement an electronic performance management system, which will streamline the process. Supervisory training is scheduled annually and is provided by our liability carrier, Cities and Villages Mutual Insurance Company (CVMIC).

EMPLOYEE RECRUITMENT, DEVELOPMENT, & RETENTION

The Human Resources Department continues to use an online application system since eliminating paper applications in 2015. The tuition reimbursement program has been well-received and participation continues each year. In 2018, a new years-of-service and retirement recognition program was introduced.

RISK MANAGEMENT AND SAFETY

The Safety committee has been conducting inspections and drills throughout City departments and completed the conversion of all MSDS sheets into an online database, MSDS Online. Safety training was provided to employees including Confined Space Entry, Forklift, Hearing Conservation, Hazard Communications, PPE and Respiratory Protection. The Safety Committee has introduced numerous safety topics and activities for employees to participate in throughout the year.

MUNICIPAL COURT

There were 4,848 new Municipal Court citations filed with the Court in 2018, as opposed to 4,906 in 2017. The Court disposed of 4,948 cases in 2018, as compared to 4,805 cases in 2017. Total revenues for 2018 were \$598,050.37, as compared to \$582,043.05 in 2017. Forfeitures collected in 2018 were \$314,317.07 compared to \$303,407.83 in 2017. Court costs collected in 2018 were \$93,740.02, as compared to \$92,663.33 in 2017.

We continue to hold monthly indigency hearings, the last step before jailing someone for non-payment of a non-traffic ordinance fine, which helps to enhance consistent collection. The threat of jail is stronger than the threat of a driver's license suspension. The suspension of a driver's license is still used as an alternate penalty for non-payment in traffic and juvenile ordinance citations.

Revenue is a by-product of the Municipal Court Justice system, not the driving force. For the most part in Municipal Court, the penalty imposed upon conviction is an order to pay a money amount, known as a forfeiture. Accordingly, since a forfeiture is the primary penalty, collection of that forfeiture is important as that is what creates the deterrent affect for ordinance violations.

OFFICE OF THE MAYOR

The City of Manitowoc employs a Mayor/Common Council form of government. The Mayor of the City of Manitowoc serves as both the Chief Elected Official and the Chief Executive Officer. The Mayor is elected at-large by the entire city for a four-year term. There are no term-limits for Mayor. An Assistant to the Mayor (Stacey Groll) staffs the Office of the Mayor, answers phone/e-mail requests from constituents, prepares the Mayor's daily schedule and serves as the Mayor's personal secretary. The Mayor's position is full-time; the ten (10) Common Council members are part-time. The Common Council elects a President once a year who serves as the Interim Mayor in the Mayor's absence. The Common Council is elected to two-year terms and meet once a month. The Common Council is responsible for adopting laws/policy for the City of Manitowoc. The Mayor is responsible for signing those actions into law (or vetoing) and implementing them.

While elected the City of Manitowoc's youngest Mayor at the age of twenty-two, Mayor Nickels is not unlike the community he was elected to lead. Both Mayor Nickels and the City of Manitowoc are vibrant, energetic, forward thinking and have a tremendous amount of community pride that is rooted in the understanding of Manitowoc's deep history and tradition.

Like most of Manitowoc's citizens, Mayor Nickels grew up in a working class family with an affinity for helping those around them. Mayor Nickels saw the venue of government and public discourse - with its capacity for neighbors and strangers to come together for the collective benefit of everyone - as the perfect place to continue acting on this affinity.

This led Mayor Nickels to enter politics and government at a young age - working on campaigns and debating public policy since the age of nine. In 2005, at the age of eighteen and still in high school, Mayor Nickels beat the odds and defied the critics when he was elected to serve on the Common Council, defeating a sixteen year incumbent to represent Manitowoc's Second Aldermanic District.

During Mayor Nickels' time on the Council, he remained steadfast in his commitment to listen first and act second to ensure he was acting according to the will of those he represented - a commitment that he has brought with him to the Mayor's office. Mayor Nickels served as the Council's leading advocate for fiscal responsibility, with the mantra that, "We must prioritize our needs over our wants," a mantra that he has also brought with him to the Mayor's office.

On the Council, Mayor Nickels served on numerous committees, including Finance, as well as Personnel, where he served four years as Chairperson. Mayor Nickels served as City Council President from April 2007 through April 2008. He was re-elected to the Council in 2007 and 2009.

On April 7, 2009, Justin M. Nickels was elected Manitowoc's twenty-seventh Mayor - its youngest Mayor ever, succeeding Manitowoc's longest serving mayor, Kevin Crawford.

On April 2, 2013, Mayor Nickels was re-elected to a second term with 84% of the vote.

On April 4, 2017, Mayor Nickels was re-elected to a third term with 65% of the vote.

Function of the Mayor

The Mayor is the chief executive officer and the chief elected official of the City and is responsible for the administration and management of the City. The Mayor appoints and supervises department heads; appoints members to boards and committees; provides legislative research support; addresses constituents concerns; prepares and submits the annual City budget to the Common Council for review and approval; represents the interests of the City at the local, state and federal level; and promotes the City through professional representation at community events.

Mayor's Office Responsibilities:

MANAGEMENT:

- Responsible for supervising a work force of approximately 350 city officers and employees
- Management of city government functions such as the City Charter Law, Municipal Borrowing, Taxation, Health, Traffic, Open Meeting Law, Police, Fire, Public Works, Zoning, Housing, Redevelopment, Manitowoc Public Utilities, Planning, etc
- Overseeing the City of Manitowoc Common Council meetings the 3rd Monday of every month

ECONOMIC DEVELOPMENT:

- o Provides leadership to further city development and growth
- o Administers programs for city development

BUDGET:

Responsible for \$75 million dollar budget and all fiscal matters in connection with taxation and operation.

PUBLIC RELATIONS COORDINATION:

- o Prepares and delivers proclamations, recognitions, and other ceremonial functions
- Resolves constituent complaints
- Organizes employee events

APPOINTMENTS:

Appoints various members to City Boards, Commission, and Committees

o Appoints members to Standing Committees of the City Council

The Mayor's Office is located on the second floor of City Hall (900 Quay Street). Mayor Nickels can be reached by email at inickels@manitowoc.org or by calling his office at (920) 686-6980.

CAFR - Community Development (January 1, 2018 through December 31, 2018)

(Includes Planning, Economic Development, Assessor, and related Building Inspection/Permitting activities)

Building Permits

| Year | Permits | Value | Value of All |
|------|------------------|-------------------------------|----------------|
| | (buildings only) | (buildings only) ^a | Construction b |
| 2018 | 614 | \$53,022,141 | \$69,724,937 |
| 2017 | 739 | \$43,458,271 | \$61,159,675 |
| 2016 | 597 | \$23,073,677 | \$35,279,050 |
| 2015 | 689 | \$25,714,973 | \$31,886,106 |
| 2014 | 1,650 | \$33,770,527 | \$27,357,290 |

^a Includes hail damage repairs (2014, 2015)

Planning, Housing and Economic Development

The City completed zero (0) annexations in 2018 for a total of 0.00 acres. There were no residents residing in the annexation area. Since 1990, the City has annexed 3.483 square miles of area. The total area of the City as of January 1, 2019 is 18.341 square miles. There have been no new residential subdivisions added to the City's housing inventory since 2013.

The Community Development Department (the "Department") received, reviewed, and approved site plans for 10 development projects in 2018, compared to 14 development projects in 2017. A listing of some of the larger developments can be found in the section below.

The Department reviewed and approved 21 Certified Survey Maps ("CSMs") in 2018 (compared to 16 CSMs reviewed in 2017). Additionally, the Department facilitated the completion of four (4) change in zoning map requests, one (1) zoning code text amendment, seven (7) conditional use or special use permits, one (1) amendment to the official map, one (1) street vacation, as well as 13 other miscellaneous projects ranging from releasing easements to accepting or issuing Quit Claim Deeds. The Department also administered two (2) land sales, two (3) rights of first refusal and three (3) land inquiries for property in the City's Industrial Park. The Department also completed two (2) planning studies: a downtown parking study and downtown master plan.

In 2018 the Department partnered with the S.S. Badger Lake Michigan Car Ferry in administering a WisDOT Harbor Assistance Program Grant to repair the failing ferry dock wall and fender system. A grant amount of \$2,000,000 was awarded to City and Badger with construction of the dock wall completed prior to the sailing season began in the spring of 2019.

The Department applied for and received two grants to construct a transient dock along the Manitowoc River: i) Coastal Management Grant in the amount of \$56,000 and ii) Wis. DNR Recreational Boating Grant in the amount of \$69,944. The dock is planned to be constructed in 2019.

In 2018, the Department continued to partner with the owners of the Schuette Building, a prominent three-story historic downtown property, to assist with financing the renovation of this long vacant building. In addition to a \$250,000 Community Development Investment grant from the Wisconsin Economic Development Corporation, the City also approved \$900,000 in TIF assistance toward the project. The funds will be used to reimburse the property owner for completing certain renovation activities as part of a total \$6 million project.

The Department continued to address the community's most prominent blighted property and brownfield, 1512 Washington Street, or the former Mirro Plant 9 manufacturing facility. In 2018, the City and its Community Development Authority collaborated to oversee the work of contractors who completed the abatement of hazardous materials and the structural demolition of the buildings down to their foundations. The Department administered additional site assessment grant funds to complete the subsurface investigation of potential legacy contaminants still residing in the soil and groundwater beneath the former manufacturing buildings. The foundations will remain in place as a cap, but will be removed prior to redevelopment.

^b Includes construction, plumbing, electrical, HVAC, and signs. Excludes "hail damage" permits.

In 2018, the Department closed out its 2015 EPA Community-Wide Assessment grant which supported environmental assessment activities at hazardous substance and petroleum brownfield sites throughout the City. The Mirro Plant 9 cleanup previously mentioned was the focus of most EPA-funded efforts in 2018, including post-demolition planning, continued brownfield investigation, and post demolition reporting. The 2015 EPA grant funds have been expended, so the City also requested additional EPA site assessment funds. The Department continues to administer a 2018 awarded Community-Wide Assessment grant in the amount of \$300,000 and a \$200,000 Site Specific Assessment grant which will continue subsurface investigation at the former Mirro Plant 9 site.

In 2018, the Department continued to administer its EPA Revolving Loan Fund program. Over \$200,000 of funds have been loaned out and subsequently paid back which can then be applied to future remediation projects.

The Department continued to transition management of the City's farmers market to an independent contractor and non-profit agency involved in various aspects of local agricultural and food systems. This transition was completed for the 2018 season contract for management services. This transition will ensure the long term sustainability of the farmers market as a popular downtown event by providing management with the right expertise and industry connections.

In addition to providing economic support and direct financing, the Department works to support the environment for business growth and entrepreneurship through planning efforts. In 2018, the Department completed several efforts aimed at creating positive momentum in the City's downtown. The Department completed a Downtown Parking Analysis and a new Downtown Master Plan.

The Department also led the process of creating a new Downtown TIF #19 district to help provide gap financing for new projects. The department also created TIF #20 to help a local business with their \$22 million dollar plant expansion in addition, TIF #21 was created in the City's Industrial Park to provide financial assistance to a business constructing new in the park. To allow for the creation of TIF #21 an older TIF district, #12 had to be amended.

In 2018, the positions of Director of Community Development and Associate Planner / GIS Coordinator were filled with new employees. The position of Associate Planner / Business & Housing Development was created in 2018 and subsequently filled in 2019.

Residential/Commercial/Industrial Development

2018 new residential construction in the City added a total of (17) new residential structures, creating (76) dwelling units. The estimated new residential construction cost for 2018 was \$7.3 Million.

| 1 - Family | Structures: 10 | Units: 10 |
|--------------------|----------------|-----------|
| 2 - Family | Structures: 03 | Units: 06 |
| 3 & 4 - Family | Structures: 01 | Units: 04 |
| 5 or More - Family | Structures: 03 | Units: 45 |

2017 new residential construction in the City added a total of (24) new residential structures, creating (77) dwelling units. The estimated new residential construction cost for 2017 was \$ 8.2 Million.

| 1 - Family | Structures: 13 | Units: 13 |
|--------------------|----------------|-----------|
| 2 - Family | Structures: 06 | Units: 12 |
| 3 & 4 - Family | Structures: 00 | Units: 00 |
| 5 or More - Family | Structures: 05 | Units: 52 |

2018 Commercial Construction Permits - Building Only

| Permits: 145 | Value (\$) 37,537,500 |
|--------------|-----------------------|
| | |

2017 Commercial Construction Permits – Building Only

| Permits: 108 | Value (\$) 28,023,940 |
|--------------|-----------------------|
| Femilis. 100 | Value (ψ) 20,023,940 |

2018 and 2017 major commercial development projects are listed below:

| 2018 Top Commercial & Multi-Family Projects | | | 2017 Top Comme | rcial & Multi-Family | Projects |
|---|---|-----------------------|----------------------------------|---------------------------------------|--------------------|
| <u>Project</u> | <u>Type</u> | Construction Value | Project | Type | Construction Value |
| Lakeside Foods | 116,664 SF Addition / Alteration | \$22,000,000 | Kerry Red Arrow | 65,000 SF Addition & Dock Areas | \$6,000,000 |
| Angelus of Manitowoc | 64,206 SF 52 UNIT RCAC | \$3,700,000 | Briess Industries | 24,028 SF New Structure | \$4,175,000 |
| Doneff's Schuette Building | 50,739 SF Alteration | \$3,320,000 | Aurora | 18,240 SF New Clinic | \$3,166,594 |
| Kerry Red Arrow | 19,706 SF Interior Build Out | \$1,850,000 | UW Manitowoc | Alteration to Campus | \$1,700,000 |
| Manitowoc Pattern | 10,800 SF Addition | \$1,544,000 | YMCA | 20,770 SF Alteration | \$1,582,000 |
| Capitol Civic Centre | 15,050 SF Alteration | \$1,242,775 | Tramontina | 7,560 SF Alteration/ Addition | \$1,096.000 |
| Lake Breeze Apartments | 23,100 SF 22 Unit Apt #11 | \$1,210,000 | Color Craft Graphics | 41,400 SF Addition & Dock Areas | \$1,083,000 |
| Lake Breeze Apartments | 23,100 SF 22 Unit Apt #12 | \$1,210,000 | Davita Dialysis | 5,718 SF Alteration | \$990,000 |
| Wisconsin Aluminum Foundry | 23,595 SF Addition | \$1,052,000 | Skana Aluminum | 21,560 SF Addition | \$935,000 |
| Menards | Millwork Mezzanine Expansion | \$800,000 | Lakeshore Community Health | 14,000 SF Alteration | \$850,000 |
| Panera Bread | 4,300 SF Building Shell | \$683,125 | Wal-Mart | Interior Alteration | \$540,900 |
| Menards | 26,500 SF Addition Storage Building | \$600,000 | мтм | 20,800 SF Addition | \$516,600 |
| Panera Bread | 4,281 SF Tenant Build Out | \$600,000 | Manitowoc County Expo | 16,000 SF New Ag Building | \$303,553 |

Geographic Information System (GIS/CAD)/Website

The City's overall Geographic Information System (GIS) is maintained by the Department. The Department in coordination with the Engineering Department updates the City's zoning, Official Map, aldermanic districts, and annexation maps as changes occur.

GIS layers that are linked to the City's Ascent database are regularly used by several departments. These layers are used continuously to query fields in the database and to create mailing lists for the Community Development, Public Infrastructure, Parks & Recreation, Assessors, Building Inspection, Public Works, Police, and Fire Departments and Divisions, as well as Manitowoc Public Utilities (MPU).

All GIS software and maintenance agreements were upgraded by the Department to the latest upgrade available. One Department staff and two Public Infrastructure staff used the software on a daily basis in 2018. In 2018 the Department continued to maintain and improve its own GIS Server to evolve the online mapping presence of the City. The server allows for the City to create useful applications to be posted on the city web page for the use of the public, as well as internal web maps used by various City departments. The Department continues its partnership with Manitowoc County to provide mapping and assessment information on the internet via ESRI's ArcGIS Server software. The City and County began working with new apps and maps available on the ArcGIS Online website.

The Department completed several mapping and graphic arts projects for use by the Department and the City's Plan Commission, as well as the City Council, Mayor, Public Infrastructure, Assessor, Cemetery, Parks, Police, Fire, Building Inspection, Clerk, Rahr-West, Maritime Metro, and Finance Departments.

The City's property address system is a Department function. The staff coordinates with Manitowoc County's E-911 system on maintaining all City addresses for the purpose of dispatch. The addresses are also a part of the City's GIS geodatabase.

As part of the Department's mapping, it annually reviews and updates Chapter One 1 of the Municipal Code entitled "Boundaries", and updates the legal description of the City limits based on annexations.

Marketing

The Department works closely with the county-wide economic development organization, Progress Lakeshore, and the regional economic development organization, NEW North, to market the Manitowoc community to prospective businesses and residents. The Department lists its available industrial park properties on the *Loopnet* commercial real estate website. In additional, the Department maintains partnerships with the Manitowoc Area Visitor and Convention Bureau and the Manitowoc Area Chamber of Commerce toward overall marketing of the community.

Assessor's Office

Accurate Appraisal, a national appraisal company, is currently the statutory assessor for the City. Consultants from Accurate Appraisal provides two days of onsite service for local inquiries and conduct the remainder of their work remotely. They also provide additional local field work in order to fulfill the property valuation responsibilities of their contract. The combination of City staff and consultant assistance provides the right balance of local customer service and quality professional service at a reasonable cost.

POLICE DEPARTMENT

In 2018 the Manitowoc Police Department remained busy hiring new officers and training, creating a Safe Exchange Zone in the Police Department lot, adding a 16' X 20' shooting range storage building, and adding new equipment to help keep the public safe.

Additionally in 2018, the police department's proactive enforcement philosophy resulted in the lowest amount of traffic accidents in the last three years. In 2018 compared to 2016, there were 252 less traffic crashes in the City of Manitowoc. That amounts to an18% reduction.

After 30 years with the Manitowoc Police Department, Crime Prevention Sergeant Bruce Jacobs retired in 2018. Detective Andy Trilling was promoted to Crime Prevention Sergeant as a result. Officer Pete McGinty was promoted to Detective to fill the void left by Sgt. Trilling. As a result of retirements in 2018, the police department hired three (3) officers. All three (3) hires had local ties to the Manitowoc community.

The City of Manitowoc added an additional 360 degree camera in its upper parking lot off of Jay St. This added the needed surveillance coverage to develop the parking lot as a safe exchange zone for internet purchases and child custody exchanges. We added a sign indicating it was a safe exchange zone and notified the community through various channels, including social media.

In 2018 we were able to secure the funds for a newly built storage building at our outdoor shooting range to replace the old, undersized, and dilapidated shed. We were able to utilize the existing foundation to construct the building on, as it was in good shape. This building will help maintain our steel targets, barricades, and other needed equipment while also providing shelter for training during inclement weather.

One of our biggest complaints from citizens in years past has been speeding. In addition to increasing enforcement in reported infraction areas, the police department purchased two (2) additional electronic speed display radar boards (powered by solar energy). These boards can be put into stealth mode without displaying speeds in order to accurately collect speed data. In regular mode the boards display the speed of the vehicles and a message to slow down or a thank you message for obeying the speed limit.

We received a \$90,000 Wisconsin Department of Justice Grant to help combat drugs and human trafficking in our community in 2018. We used this grant to add extra proactive enforcement for drug interdiction deployments and human trafficking stings. In addition to removing drugs off the street, this grant assisted us in making 73 arrests for human trafficking. We also identified 15 high risk victims; three (3) of which accepted services to better their lives. Human Trafficking stings resulted in \$185,832 worth of forfeitures issued to offenders.

Our officers and employees of the police department were involved in several volunteer and fundraising efforts throughout the year. Some examples include Shop with a Cop, Stuff the Squad, Citizen's Academy, Police Lights of Christmas, and the Ten Most Wanted Food Drive to fundraise for Peter's Pantry.

The Manitowoc Police Department continues to strive each and every day to provide the kind of service that our community deserves. We are committed to providing excellent police service and an unrelenting pursuit of justice, while maintaining order and securing a safe environment for everyone. Our Facebook page continues to add followers and is used like never before to share valuable information, give tips, and solve crime. Engaging the community to improve quality of life and safety remains a priority for the Manitowoc Police Department.

The 2018 Annual Report will give you a brief explanation of the activities and actions of the city and your police department. There will be more information available on the portion of the city website dedicated to the police department. Feel free to contact us if you have any questions or concerns!

FIRE/RESCUE DEPARTMENT

The primary mission of the Manitowoc Fire Rescue Department is to provide a range of programs designed to protect the lives and property of the citizens in the City of Manitowoc. This is accomplished through four specific divisions within the Manitowoc Fire Department.

The Administration Services Division is responsible for all operations of the organization. Headed by the Chief of Department, the duties include preparation and control of the operating budget, administration of the fire data processing systems (NFIRS), recruitment and enlistment of new employees, the provision of in-service training and education, continued evaluation of the department and its programs and planning for future service needs. This division also administers an efficient, ongoing program for the maintenance, retention, disbursement, preservation of incident reports and other departmental records.

The Fire Administration staff includes the Chief of Department, Deputy Fire Chief of Life Safety & Neighborhood Services and Deputy Fire Chief of Professional Enrichment. In addition, the division includes the department's administrative assistant.

The Operations Division which is responsible for the delivery of fire suppression and Emergency Medical Services (EMS) for the members of the community and those who work or travel through the City. As we move forward we continue to look for opportunities to improve service delivery and control costs. Throughout the year personnel have made some significant fire stops to prevent further damage and provided the highest level of pre-hospital emergency medical care for field resuscitation of cardiac arrest patients. Fire suppression and emergency medical treatment requires highly skilled and dedicated employees. I am proud of the excellent work our personnel do every day. They don't hesitate to do what is best for the citizen.

The Operations Division is comprised of six (6) Captains, six (6) Lieutenants, fourteen (14) Motor Pump Operators and twenty-five (25) firefighter/paramedics. Professional enrichment is a very important component of our department operations. Properly trained a fire rescue department can control and contain almost any situation with minimal damage and loss of life. Training in fire tactics is important; however, a firefighter must be trained in other areas in order to control the situations that are encountered in day to day operations.

The Life Safety Neighborhood Services Division is composed of two disciplines. They are code enforcement and public education. The authority of code enforcement comes from the Wisconsin Department of Safety and Professional Services. We follow their codes along with local ordinance to ensure all public buildings are free from fire and life safety hazards. All buildings in Manitowoc (almost 1600), except one and two family dwellings get inspected on an annual basis. When violations are found we work with the building owner to bring the building into compliance. All new buildings are reviewed during the plan review process to make sure that they are equipped with the fire and life safety systems that the code requires.

The Manitowoc Fire Rescue Department is responsible for the leadership of our Building Inspection Department. Fire Code Enforcement and Building Inspection are dedicated to improving the quality of life and assuring the interests of life, health and safety in the City of Manitowoc. The combining of these Divisions accomplishes this goal through the implementation of codes and standards as they relate to construction, fire and life safety and property maintenance. It is the goal to serve the residents of Manitowoc with the highest level of professionalism, proficiency and customer service in the industry. The Life Safety & Neighborhood Services Divisions consists of three civilian credentialed inspectors, one code enforcement officer and an Administrative Assistant Professional.

Public education is a year round process that touches all age groups in the community. We get into all elementary schools on an annual basis. We give tours to youth groups; civic organizations and anyone who would like to see the fire rescue department and learn what we do. We put on safety presentations when requested and also provide Hands on fire extinguisher training using live fire. We also have our annual open house in October during Fire Prevention Week. We use the local newspaper, Facebook, and Twitter to get our safety messages out to the public.

In closing, it is the vision of the Manitowoc Fire Rescue Department to maintain a progressive and innovative fire rescue department that ensures a safe community.

DEPARTMENT OF PUBLIC INFRASTRUCTURE

The Department of Public Infrastructure plans, budgets, administers, and directs Public Infrastructure activities for the City of Manitowoc. This includes all phases of municipal engineering, public construction projects, and the operation and maintenance of any/all infrastructure within the public right-of-way as well as on City owned property within the City of Manitowoc. In 2011 the Department of Public Works & Engineering was merged with the Parks and Recreation Department. In January of 2012, Building and Grounds was also added to the Department. This allowed the City to realize cost efficiencies through consolidation of management and supervisory personnel. The division was renamed the Department of Public Infrastructure in December of 2012.

This department is multi-faceted with five (5) divisions consisting of a mix of technical, clerical, professional and skilled personnel. The four divisions are:

- 1. Engineering and Storm Water Management
- 2. Operations
 - Streets, lift station, sanitary and storm water maintenance
 - Parks / Cemetery
 - Buildings / Grounds
 - DPW / Fleet
 - Electricians
 - Bridges / Marina
- 3. Maritime Metro Transit / Building & Grounds
- 4. Recreation, Senior Center and Aquatic Center & Zoo
- 5. Business Management

ENGINEERING AND STORM WATER MANAGEMENT

The Engineering Division's responsibilities include preliminary and detailed engineering analysis of not only Public Infrastructure projects, but also the evaluation of many privately funded projects which affect the City such as review of new developments, building site plans, and proposed subdivisions. Engineering offers technical support to other city departments for projects in the conceptual and design phases. The Engineering Division also administers all capital project contracts from planning through construction and closeout.

On typical projects such as sewer and street construction, signal installation, or new and replaced sidewalks; the Division is involved in all aspects of field survey, design, contract document preparation and administration. In addition to the field work, the Division is involved in contractor coordination, construction surveying and inspection, preparation of contractor costs for payment, calculation of special assessments, and maintenance of as-built drawings.

Developmental tasks of the Division include the biennial bridge inspections, which is an in-depth look at our 11 bridges for the Wisconsin Dept. of Transportation (DOT). Underwater inspections are also completed on five (5) City bridges every five (5) years. The inspection of our bridges is a federally mandated requirement.

The Division monitors traffic movement through a continually changing city and the design and maintenance of the existing 34 signalized intersections. The Division also rates the condition of the roadway pavements each year in order to report bi-annually to the Wisconsin Department of Transportation using the PASER-WISLR systems.

The Division also manages and administers all solid waste (landfill) and recycling programs and issues. The Division is responsible for preparing and submitting all annual reports to the DNR.

The field survey crew establishes line and grade for all public infrastructure projects and other private development including new home construction. Historically, the Division has provided survey work for everything from topographic surveys for development of the zoo to a vertical alignment or trimming the top of trees on the Manitowoc County Airport's glide path.

The Engineering Division recommends the annual capital projects and also develops the 5-Year Capital Improvement Plan (CIP) for the City and seeks grant funding for them where available. The Division has been granted funds from the DOT for the 2019 / 2020 reconstruction of Waldo Blvd. from Memorial Drive to Fleetwood Dr. and asphalt resurfacing on Waldo Blvd. from Fleetwood Drive to N. Rapids Road. We have utilized Harbor Assistance Grants for the installation of a new dockwall at the City Centre property, Department of Commerce (CDBC) funds for reconstruction of 10th Street from Dewey to Madison St. and for the American Recovery and Reinvestment Act (ARRA) Stimulus Grant for the Federal Transit Administration (FTA) Bus Station. We continue to seek funds in support of the State mandated Municipal Storm Water Permit and have used the DNR Urban and Non-Point Source and Storm Water Grants for the construction of the storm water quality pond at Dewey & S. 35th St.

The City continues to operate under the Wisconsin Pollutant Discharge Elimination System (WPDES) Municipal Separate Storm Sewer System (MS4) Permit. The Engineering Division is responsible for the implementation and maintenance of all programs required under this permit. The following programs are required by this permit: Public Education and Outreach, Illicit Discharge Detection and Elimination System, Erosion Control, Storm Water Management and Pollution Prevention. An annual report is compiled and submitted to the WDNR each year summarizing the measureable goals achieved under this permit.

The Public Education and Outreach program requirements are met by staff coordinating and partnering with other entities such as the Wisconsin Maritime Museum, Woodland Dunes, Lakeshore Natural Resource Partnership (LNRP), and the Northeast Wisconsin Storm Water Consortium (NEWSC). These ongoing partnerships provide for educational materials, programs, presentations, workshops and activities such as storm drain stenciling.

The Illicit Discharge Detection and Elimination System program requires staff to perform annual dry weather testing on all of its 200 plus storm water outfalls. There is also an Illicit Discharge Ordinance which is enforced by this Division.

The Engineering Division is also responsible for the erosion control and storm water management as it relates to City projects as well as private projects. Staff enforces the requirements of the erosion control and storm water management ordinances on private projects. This requires permit review, approval, site inspection during construction, and on-going maintenance inspection of any post-construction storm water best management practices. Staff also designs, implements and inspects erosion control on City projects.

The requirements of the Pollution Prevention program are overseen by the Engineering Division. This requires assurance that City owned best management practices (ponds, biofilters, rain gardens, etc.) are properly maintained, as well as for the DPW and Parks Facilities. Staff oversees the best management practices conducted by the City such as street sweeping, catch basin cleaning, brush and leaf pickup as they relate to the requirements of the WPDES Municipal permit.

The Division is responsible for the cadastral mapping of the City of Manitowoc. The entire City including our three mile extraterritorial jurisdiction has been digitally mapped. The information includes parcel data, sanitary and storm sewers, and other items such as street right-of-way, water based features, manholes, pipes, lateral information, lot lines and dimensions, tax parcel numbers and addresses. All mapping has been adjusted using Global Positioning System data and referenced to the most current datum established (NAD_1983_HARN_WISCRS_Manitowoc_County). The Division continues to work with our digital planimetric and topographic map files. We are integrated with the GIS system under development by the City's Community Development Department and the County of Manitowoc. With the full featured implementation of the GIS system and the use of GEO databases, we are able to easily place a spatial component in any analysis of Department of Public Infrastructure activities. Aerial photos and planimetrics were updated in 2014.

The mapping work spearheaded by the Engineering Division is used heavily by all City departments. We continue to get financial support from entities such as MPU and other departments. In addition we supply the product to local engineering firms such as SMI as well as to developers, plumbers, and other real estate concerns.

OPERATIONS DIVISION

The Operations Division is the largest division in the Department, responsible for maintaining 190 miles of streets, 28 alleys and over 150 miles of mainline storm sewers, 190 miles of mainline sanitary sewers, 36 Parks, Manitowoc Marina, DPW and Parks Buildings and Grounds, Evergreen Cemetery, Lincoln Park Zoo, Fleet, and Bridges.

The streets of the city are plowed by the Division during the winter and swept an average of once every 5 days during the rest of the season. They also patch and restore over 300 concrete and asphalt pavement excavations; following up after service by the various utilities and plumbers. Annual crack sealing maintenance is performed, when crews are available, to extend the life of all city streets.

Prior to winter, they install winter equipment on the city trucks. They fill and place 140 sand barrels at various locations through the city, erect 1 mile of snow fence at 10 sites, and reconnoiter their plow routes. Equipment is prepared for mobilization on short notice for winter storms. The Division brings over 30 pieces of equipment (including hired equipment) to bear on snow removal and ice control to maintain 95 miles of salt routes and 190 miles of city streets.

They maintain 7,600 traffic signs; monitor 37 signalized intersections, snow removal on city sidewalks and city parking lots, weed cutting on city property, and the enforcement of the city's weed and sidewalk shoveling ordinances. The Division also provides two yard waste pick-ups per year-one spring cleanup in April and the other a fall cleanup in October. The Division also picks up fallen leaves as necessary during October and November of each year. Each year the Division installs all the city's holiday decorations and decorative banners. They also provide traffic control for road emergencies, public construction projects and special events.

Sanitary Sewers are cleaned annually as a preventative measure including new installation and repairs on sanitary and storm sewers. The lift stations and sewers are maintained through a regular program of inspection and cleaning throughout the year. In 1999 the Division took over responsibility for the maintenance of all sanitary sewer lift stations from WWTF. The Division currently maintains 13 sanitary lift stations. These lift station maintenance expenses are funded by the City's Waste Water Treatment Facility.

Maintenance of the City's 36 parks occupies the full time attention of the parks staff. They are augmented by seasonal help during the summer. Their mission is to keep the parks of the City well-manicured and ready to be enjoyed by all citizens. Parks personnel are responsible for maintaining all of the landscape of the city park system as well as the maintenance of the facilities and equipment within them, repairing constant vandalism as it occurs and maintaining all of the playground equipment to ADA standards. In addition, they are also responsible for maintaining the quality of the city's urban forest. The Parks labor force includes a City Forester. They devote some of their time to the pruning of tree limbs and removal of diseased or dead trees. The City of Manitowoc is in its 36th year of being named a Tree City.

The care and maintenance of Evergreen Cemetery is another important facet of the Operations Division. Evergreen Cemetery was founded on April 30, 1852 and consists of 79 acres of finely manicured lawn and gardens in the original section. Evergreen West consists of 27 acres of land available for additional development. We average 165 burials per year. Cremations presently account for 52% of that total, and the Cemetery has added two columbariums to accommodate the increasing popularity of this burial method. Evergreen Cemetery has nearly 5,000 spaces available for sale. The City anticipates continuing to use the main area of the existing 79 acre developed part of the cemetery for the next 30 years.

Evergreen Cemetery is staffed with 2 full-time employees augmented by 10 part-time staff in the summer. This represents a decline in both permanent and seasonal employment as budget pressures have forced us to reduce head count.

The beauty of the Cemetery is due in part to the more than 6,000 flowers planted annually by Cemetery workers. There are also 1,100 trees consisting of 40 different species. Some of the rarer varieties include the Japanese Ginkgo, Purple Beech, Camperdown Elm, Buckeye and Ironwood.

The cemetery is administered by a citizen commission in conjunction with city staff. A new fund was established in 2006 for perpetual care and a portion of the proceeds from plot sales are deposited within it to offset the on-going costs of maintaining the grounds of the cemetery.

The Lincoln Park Zoo remains a valued city attraction and is also cared for by the Operations & Recreation Divisions. Renewed interest in the exhibits and activism by the local Zoological Society has spurred a remodeling and updating of the Zoo's physical plant. In 2011 and 2012 a multitude of trip hazards were addressed through \$75,000 worth of reconstructed pathways. New exhibits are also being considered as the City of Manitowoc has been named a Bird City. Educational displays highlighting the migratory birds utilizing the wetlands surrounding the zoo are also under consideration. An exciting new addition in 2012 was Lights in Lincoln Park, open nightly from December 7th through December 31st. Lights in Lincoln Park was sponsored by the Zoological Society with all proceeds benefitting the zoo and zoo animals. The Cat Exhibit was renovated in 2014 and two cougars were added from the Species Survival Program. A new whitetail deer exhibit has also been created to make it a more natural setting for the deer. The purchase of a buck was added to provide visitors with a more realistic view of the family setting. Zoo keepers will be working on more educational activities in hopes of taking their show on the road. Social media has played an important role in getting the message out to the public to come and see our free "gem" in the City. In addition, ambitious planning efforts are underway to develop a new walk through bird exhibit in the area of the former deer exhibit. Interactive areas, including a wing span area near the birds of prey, and a cut jumping educational area near the cat exhibit, have been added to provide more interactive visits for children.

This Division also handles all the rolling assets and many of the fixed assets of the city. This includes all city-owned vehicles, DPW and Parks buildings and bridges. It also manages the day to day maintenance and operations of our port and harbor and has responsibility for the city's boat launch ramps and shorelines.

The mechanics operate as an Internal Service Fund (ISF). This fund is sometimes referred to as a Motor Pool. The goal is for this fund to balance by charging other divisions and departments for their services. This allows users of the ISF to be aware of and manage their costs for mechanized equipment. Organizations supported by include Manitowoc Public Utilities, the Manitowoc Public School System, Manitowoc Police and Fire Department vehicles. The city shop is currently staffed with four full time mechanics and remains on call for emergencies 24 hours a day.

Mechanics also supply backup support to all functions of the Streets Division for emergency work, and are the primary source for harbor and marina work. This Division also maintains the City Gravel Pit and works with the consultants engaged by the Engineering Division toward the environmental remediation of the area.

The Operations Division also maintains and operates the 8th and 10th street lift bridges utilizing four seasonal employees. The 8th street Bridge has two consoles – one for itself and another for the 10th street bridge which allows one operator to manage both bridges. The operator is connected to the 10th street Bridge by a network of cameras and fiber optic cable, allowing them to monitor the operation of the 10th street Bridge. The bridges are manned from 4:30 am until 10:30 pm 7 days a week from April 1st to October 31. Off hour operations are performed as needed by an operator on call. In addition off-season bridge operations are possible requiring 12 hour notice.

The operation of the Lift Bridges is nearly fully funded through the State Lift Bridge Aid program. The regulations describing the bridge operation are in the Federal Register. Maintenance of the channel extending through the Bridges is the responsibility of the US Army Corps of Engineers. The department also submits annual bridge lift reports to the D.O.T.

We are proud of the fact that with the reduction of 52% of the staff by the end of 2011, the Operations Division continues to maintain the city's infrastructure and the addition of mandated programs to the best of the Division's ability for the citizens of Manitowoc. This has been accomplished by constant shifting of staff between DPW, Parks, Mechanics and Cemetery crews as needed. We continue to pursue new efficiencies in our operations.

MARITIME METRO TRANSIT

Maritime Metro Transit (MMT) originated on January 1, 1978 when the City of Manitowoc took over the operation from a private operator. System funds are generated from four major sources – Federal and State Government Subsidies, grants, local property taxes, and fare box revenues. In its present form, the system consists of six (6) fixed bus routes with five (5) making 30 minute circuits and one (1) 60 minute circuit (service to Two Rivers). In addition, MMT coordinates the paratransit system serving both city and county residents. The paratransit service provides transportation for those elderly or disabled citizens who cannot use the bus or are not near a bus route. This latter group includes the County's rural transportation program.

MMT has instituted a pass system to reward regular riders. These changes, with an aggressive marketing stance, have resulted in a steadily increasing revenue stream from fares. All the changes have had little effect on the local property tax support as the increased volume has paid the "fare."

We continue to explore innovative means of reaching the elderly and disabled who need transportation assistance. MMT has partnered with Manitowoc County in several areas including providing service to the County's rural clients through the City's contract with its own provider for paratransit service. This allows a lower overall cost per ride, makes available state and federal assistance, and provides a single source for transportation to the target population.

The new 4,000 square foot intermodal transfer building was designed in 2011, with construction completed in October of 2012. This Transfer Center is energy efficient and completely ADA accessible.

BUILDING AND GROUNDS

We are responsible for the care and maintenance of all City owned buildings.

Custodial, HVAC, electrical, plumbing, security systems, grounds keeping, painting, and carpentry projects are undertaken to enhance the functionality, attractiveness, and safety of the Cities facilities.

AQUATICS, RECREATION AND SENIOR CENTER

Through the Senior Center and the Recreation Division, the City of Manitowoc strives to offer programs for its citizens no matter what their age. From Archery and Zumba, Youth and Adult Leagues to Arts Camps and Tai Chi, all of the city facilities are busy with all ages participating in programs.

The Recreation programs are funded through a combination of fees, tax levy, and community donations. With over 29,000 registrations, the cost of each individual program is kept low to be within the reach of all city families.

The Recreational programs offered through the City of Manitowoc attracted over 99,000 participants in 2015. Utilizing both the facilities of the City of Manitowoc and the Manitowoc Public School District, competition and instruction programs remain an important aspect of the quality of life for residents of the city. A new facility added to the Recreation area has been an 18 hole mini golf course, made possible by a \$325,000 donation by the Friends of the Aquatic Center.

The Manitowoc Senior Center is an important community element that serves the older population of the city and their families. The participation for the programs at the Manitowoc Senior Center exceeds 77,000. Sponsored activities include excursions locally and throughout the state, meetings, instructional and recreational programs, and communal meals. The Center is the recipient of over 20,000 community volunteer hours, enabling more services to be delivered than might be available through public means.

The City of Manitowoc's Recreation Division also maintains relations with over 70 community and sports clubs to provide facilities and equipment for their fundraising and program activities. We continue to work with all organizations that approach us with ideas for improving the quality of life in the City.

SUMMARY

In all, the Department of Public Infrastructure is a fast moving organization comprised of professionals with highly developed skills. These skills allow a flexible response to the challenges and opportunities facing the city while keeping costs and taxes as low as possible.

RAHR-WEST ART MUSEUM

The Rahr-West Art Museum is a City of Manitowoc Facility that preserves and enhances its collections and historic mansion. The museum's purpose is to engage the public in dynamic learning opportunities in the visual arts and enrich life in the area by serving as a cultural resource.

Vision Statement

Our goal as a public art museum is to care for and use our resources, including the collection and intellectual material, to engage our visitors in a dynamic informal learning opportunity in the arts. The Rahr West Art Museum exists to foster a sense of discovery in the arts.

<u> History</u>

The Rahr-West Art Museum was given to the City of Manitowoc in 1941 by its owner, Mrs. Clara Rahr, with a central purpose of being used as a museum and civic center. Since that time the facility has developed a dual nature. The 1891-93 Mansion is on the National Register of Historic Places. It also serves as contemporary gallery space for a growing permanent collection and showcase for temporary exhibitions. Additionally, it is a living, breathing space for thought, creative ideas and learning; with an offering of lectures, classes, and workshops.

The thirteen bedroom house was designed by Milwaukee architects George Ferry and Alfred Clas, for Joseph and Mary Vilas; one of Manitowoc's pioneering families. In 1910, the house became the residence of Reinhardt Rahr, president of the Rahr Malting Company, and his family. The mansion was open to the public immediately following the gift in 1941, but acquired its first director in 1950.

In 1975, a modern exhibition wing was added to the mansion with donations by John D. and Ruth West of Manitowoc, and the Rahr Foundation. An adjoining exhibition space was added, in 1986, to exhibit the permanent collection. These wings also added valuable meeting space to the lower level for public programming, as well as facilities for storage of the permanent collection.

Operations

The Rahr-West Art Museum operates as a department of the City of Manitowoc with a thirteen member board appointed by the Mayor. Operating support comes from the City of Manitowoc, with programming and educational support from the Ruth and John D. West Foundation, local businesses and private donors.

The museum is open Tuesdays through Sundays all year with two levels of the mansion on view and exhibitions that rotate throughout three galleries. Exhibitions feature thematic presentation of works from the museum's-2900 plus holdings or a variety of exhibits and media from different sources. This frequent rotation offers an exciting, dynamic viewpoint in a relaxed and comfortable atmosphere.

As with the entire City of Manitowoc, the Rahr-West Art Museum endured a great deal of The museum remains one of only 17 museums in Wisconsin accredited by the American Association of Museums – the benchmark for quality museum stewardship.

Annual exhibits including the spring Youth Art Series, the Members and County Artists Show, The Art of Table settings, and Christmas in the Mansion ensure community engagement and involvement.

The Rahr-West Art Museum has been more active in raising revenue through rentals of community and meeting rooms. Additionally, the museum rents out space for private functions. In 2018, the museum reported rental revenue of \$15.070.

Community Outreach

The Rahr-West Art Museum continued to expand on successful collaborations with other institutions and community outreach. These have strengthened the museum's presence in the community and extended its services. In 2018, the Rahr-West Art Museum collaborated with the Manitowoc Public District and other area schools in educating over 4000 students in the visual arts, we also provide teachers with the opportunity to receive lesson plans featuring pieces from our permanent collection. Youth Art Series exhibitions also take place from the beginning of March through the middle of May with children's workshops and many other events designed to encourage and support the necessity of art education in all areas of instruction.

In addition to the collaborative spirit the museum has worked to foster, the museum is moving forward to create a more dynamic presence in the community by serving as a strong resource for art preservation, art education, and tourism promotion. We were the fortunate recipient of a Helen Bader grant to create the SPARK! program, a specialized art therapy program for individuals with early-stage memory loss from Alzheimer's or Dementia.

Additionally, the museum partners with Manitowoc Public Library to provide digital art education for free through their DAP Program. In 2018, 23 local teens were given ipad pros and took a 12-week course to develop creatively using digital technology.

The Rahr-West continues to bring visual arts outside our doors and throughout our community. Off-site activities in 2017 included art education programming at Subfest and Owlfest.

A new initiative of the Rahr-West Art Museum, the museums Public Arts Committee has a vision to integrate visual art into the daily lives of Manitowoc residents by celebrating and building upon our City's creative culture and history, as well as encouraging artists and art enthusiasts to visit and live here.

The Committee's first project "Art Forward: Hop, Skip, Jump into our Future," will bridge our past and present by creating a professionally printed mesh fence cover featuring local youth artwork, which will be placed on a fence on Washington Street block of the former Mirro site between 15th and 16th Streets, giving our future generations ownership of the community. The project began in 2018, engaging local educators, designers, fabricators, and sponsors with a vested interest in public art. This collaborative art project will add energy, personalization, and inspiration to our downtown and larger community. Installation will take place in 2019.

The Rahr-West Art Museum was the driving force behind Sputnikfest. This celebration of the Sputnik/Manitowoc tie and that fun, sometimes frightening space age is the result of months of planning, fundraising and good, hard work. Sputnikfest 2018, which marks the anniversary of the crash landing of the Soviet Sputnik 4 spacecraft on Manitowoc's North 8th Street, mere steps from the Rahr-West Art Museum, was attended by approximately 3,000 people.

These on-going efforts have been recognized. In June, 2014 Time, Inc.'s travel magazine, Travel + Leisure, named the Rahr-West Art Museum 'One of America's Best Small Town Museums'.

A blend of public support and private contributions enables the Rahr-West Art Museum to offer a wide variety of programs and services. Among these is an ambitious schedule of annual exhibitions; rotating exhibitions of our permanent collection and temporary exhibits offering different types of art. This all takes place in a facility that is free and open to the public. Staffed by a director, clerk typist, assistant director and weekend security staff the Rahr-West is accredited by the American Association of Museums, we are members of the Wisconsin Federation of Museums, American Association of State and Local History, Association of Midwest Museums and we support local art groups; Water's Edge Artists and the ArtSlam public art initiative.

WASTEWATER TREATMENT FACILITY

The City of Manitowoc owns and operates its wastewater treatment facility located at 1015 S. Lakeview Drive. The current site has been utilized since 1939. Increased waste loadings, ageing equipment, and changing environmental regulations made plant upgrades necessary in 1959, 1974, and 1998 and 2017. National Pollution Discharge Elimination System (NPDES) permit WI-0024601 benchmarks the requirements for compliant effluent discharge to Lake Michigan. The WWTF protects the health, safety and welfare of the public by efficient operation and maintenance, maximizing the removal of pollutants both entering the facility and its discharge.

In order to accomplish this, the City of Manitowoc regulates the construction and use of all 189 miles of the sanitary sewers and the drains connected to the sanitary system. The Wastewater Facility is also the control authority for the mandated industrial pretreatment program, which limits the amount and type of pollutants that industries can discharge into the sanitary system. There are a total of 22 permitted industries that are required to sample and analyze their discharge for metals and other contaminants that have potential to harm the structures, equipment or the bacteria used in the treatment process. In 2018, the WWTF treated and discharged an average of 6.9 million gallons per day.

The City Ordinance governing the Wastewater Treatment Facility and the sanitary sewer system is found in Section 25 of the City of Manitowoc Municipal Code. The WWTF is staffed 24/7/365 with 15 employees that operate and maintain the processes and equipment at the facility. DPW staff jet and maintain the sanitary sewer system and check and maintain the 13 sewage lift stations.

Residuals remaining after the water purification process are beneficially reused to fertilize local agricultural lands. The City of Manitowoc is responsible for one of the largest biosolids land application programs in the State of Wisconsin. Each year more 500 acres of crop land receive the nutrient rich biosolids. Land application can only be done on soils deemed appropriate and certified by the Wisconsin DNR. The nutrient levels in the biosolids are analyzed and injected into the soil according to the agronomic rate for the crop that is to be planted. The application of biosolids completes the cycle and returns the nutrients and organic matter to the land. The reclaimed water is returned to Lake Michigan via an outfall located 500 feet out from the southeast corner of WWTF property.

MPL 2018 REVIEW

The mission of Manitowoc Public Library is to promote a culture of reading and to provide access to information. Through our services, we strive to foster an environment that meets the educational, recreational, and cultural needs of the community.

Manitowoc Public Library is located in the center of downtown Manitowoc and overlooks Lake Michigan and the Manitowoc River. The 52,000 square foot building, completed in 1998, was designed to meet the needs of the community in the 21st century.

In 2018, Manitowoc Public Library collaborated with Lester Public Library to support a "Libraries Build Strong Communities" campaign where we incentivized shopping local. By shopping local during National Library Week, the public received entries into raffle drawings at their local library. This helped to promote our businesses and all our community is proud to offer. In addition, we re-opened on Tuesdays; we are now open 7 days a week to our community. This was made possible by increased financial support from our local municipality.

Manitowoc Public Library continues to provide quality and innovative programming to citizens of all ages.

MANITOWOC PUBLIC UTILITIES

Manitowoc Public Utilities (MPU) is a municipality-owned electric and water utility serving approximately 18,000 electric accounts and 13,700 water accounts in the City of Manitowoc. In 2018 MPU generated approximately 27% of its system electric load natively and imports the remainder on an economic basis through wholesale suppliers or MISO energy market. MPU's water supply is taken primarily from Lake Michigan and is purified with a state-of-the-art micro- filtration treatment facility.

The main benefits of municipal ownership of the Utility are its tax contribution to the City. In 2018, MPU was the highest contributor to the City of Manitowoc's tax role with payments of \$3,704,900. MPU had operating revenues of \$75,855,000 in 2018, on an asset base of \$257,100,000. In addition, MPU made a payment of \$259,800 to the City of Manitowoc from the sale of water to the CBCWA.

The Utility has its roots going back to 1889 with the City of Manitowoc granting John Schuette permission to construct and operate an electric plant in the City. The electric plant was established in the building adjoining Mr. Schuette's flour and grist mill. The loads served were primarily street lighting, and later evolved into indoor and plant lighting. The utility provided a "turn-key" operation, including wiring, lamps, and switches. The initial customer operating time was from dusk to 9 p.m.; however, customer demand was growing steadily.

The Manitowoc Waterworks Company was also established in 1889 by brothers Eugene and T.W. Gray. The City purchased the waterworks company in 1911 and the electric plant in 1914. The two utilities were merged to form Manitowoc Public Utilities. Over the years, plant additions have been constructed, equipment has been improved and modernized, and technological advances have improved customer service to today's high standards. Electric power is supplied through 234 miles of electric distribution lines and 7 substations. Power generation assets include over 100 megawatts of capacity between the Municipal Power Plant facility on Columbus Street and the gas turbine/generator at the Custer Street Energy Center. Drinking water is supplied from a state-of-the-art microfiltration plant and two collector wells on the shore of Lake Michigan. Microfiltration uses membrane fibers to filter water, providing an absolute barrier against water borne viruses and bacteria such as cryptosporidium and giardia. In 2014 MPU celebrated 100 years of service to the community.

MPU is the largest of 81 municipally owned electric utilities in the State of Wisconsin. The water utility pumped about 2.0 billion gallons of water into its distribution system in 2018, while the electric utility delivered over 537 million kilowatt hours to customers. MPU also maintains approximately 5,600 street and security lights in the City.

MPU also provides steam and hot water to several end users. Steam from the MPU Power Plant is sold to several customers via a district-heating loop. This steam system can be supplied directly from one of MPU's solid fuel boilers, indirectly from one of MPU's turbines, or from one of three gas fired boilers, boiler 10 installed in 2012, and boilers 11 and 12 installed in 2016. These multiple sources allow flexibility for electrical power supply purposes and provide additional reliability for the steam system.

MPU also provides fiber optic cable services. The fiber optic network currently has 78 customer connection points.

An agreement was executed with Central Brown County Water Authority (CBCWA) to supply wholesale water to six communities in Brown County, north of Manitowoc County, beginning December 2006. The capital costs to meet the water needs were paid by the Authority. In 2018 approximately 2.5 billion gallons of water were delivered to the CBCWA.

MPU employs approximately 85 full-time employees and 1 part time employee. The Utility is run separately from City government and is managed by a CEO & General Manager. The CEO & General Manager reports to a Public Utility Commission, which is comprised of seven members: The Mayor of Manitowoc, one City Council member, and five appointed citizens. Activities of the Utility are regulated by the Public Service Commission of Wisconsin (PSCW).

In 2018, MPU and the City of Manitowoc entered into an intergovernmental agreement transferring management and oversight of the Wastewater Treatment Facility operations to MPU from the City. The contract is for a three year term and started on January 1, 2019.

UNIVERSITY OF WISCONSIN-GREEN BAY, MANITOWOC CAMPUS

LOCATION

Located in the southeast corner of Manitowoc between Viebahn Street and Silver Creek Park, the 40-acre campus of the University of Wisconsin-Manitowoc enjoys a shoreline view of Lake Michigan.

LEADERSHIP & STAFF

Dr. Martin Rudd is the Regional Executive Officer and Dean for the UW Colleges Northeast Region, which includes UW-Manitowoc, UW-Fox Valley and UW-Fond du Lac. Carla Rabe is the UW-Manitowoc Campus Administrator.

There are currently 50 employees at UW-Manitowoc; 30 are faculty and instructional staff. The majority of faculty members have a Ph.D. in their field of expertise. Most are published authors, several are major award winners and all are committed to the mission of teaching excellence and research.

HISTORY

The University of Wisconsin has been a part of the Manitowoc community since 1933 when a UW English course was offered at the Vocational School on Clark Street. In 1962, the present campus site was established with additions completed in 1986, 2001 and 2018. On July 1, 2018 the Manitowoc Campus joined UW-Green Bay along with Sheboygan and Marinette to become 1 University with 4 campuses, 1 staff, 1 faculty, 1 student body, 1 mission and 1 vision. In Manitowoc, we strive to ensure that both the educational and the physical resources of the University are available to area residents.

Part of the state-wide University of Wisconsin System, UW-Manitowoc is one of the 14 freshman/sophomore campuses of the UW Colleges. The campus land and buildings are owned by Manitowoc County. UW-Manitowoc completed a \$7 million renovation of the library, science and arts areas on campus during 2017-2018.

Accredited by The Higher Learning Commission, UW-Manitowoc offers its students the best of two worlds - the small classes and personal attention of a small college at a low public university cost. UW-Manitowoc, along with the other UW Colleges, offers the lowest tuition rate in the UW System.

STUDENTS

Students attending UW-Manitowoc are from Manitowoc and surrounding counties. The major feeder high schools include Lincoln, Two Rivers, Valders, Roncalli, Manitowoc Lutheran, Mishicot, Reedsville, Denmark, Kewaunee, Kiel and Luxemburg/Casco.

COURSES/PROGRAMS

UW-Manitowoc specializes in freshman/sophomore curriculum and transferring is at the heart of its mission. Students can choose from over 200 academic programs, along with an array of co-curricular activities including collegiate athletics. Traditional classroom, distance education and online courses are offered.

UW-Manitowoc offers an Associate of Arts and Science Degree, the foundation to a bachelor's degree and specialized professional and occupational degrees. And now as part of UW-Green Bay, Bachelor's degree completion programs will become available. A variety of certificate programs and emphases are also available to students.

Students can begin their education at UW-Manitowoc and participate in the Guaranteed Transfer Program, which offers students the opportunity to transfer to another UW System school as a junior with the same rights and privileges as those who began their education at the four-year institution. Credits earned at UW-Manitowoc transfer to virtually all public or private universities and colleges.

In addition to the college curriculum offered by UW-Manitowoc, a variety of non-credit courses are available through the Continuing Education program, including online courses in business, healthcare, social media, technology and law. Online certificate programs are also available.

COMMUNITY

UW-Manitowoc serves community needs for continuing education, cultural events and faculty expertise.

Community collaboration is evident in the performing arts groups at UW-Manitowoc, which are open to community members. Two UW-Manitowoc instrumental musical groups, the Lakeshore Wind Ensemble and the Lakeshore Big Band, perform at the Capitol Civic Centre. Campus and community theater productions are staged throughout the year in UW-Manitowoc's University Theatre. Through a collaboration with the Capitol Civic Centre Community Chorale, UW-Manitowoc students can receive credit for participation in this group. The Founder's Hall Art Gallery hosts several art exhibits throughout the year.

The campus is home for the local UW Sea Grant Office and the Manitowoc Public School District's Next Step UW program. Along with a \$3.15 million-dollar operating budget, UW-Manitowoc provides the local community with a valuable resource that not only addresses the educational needs of the students, but the needs of the community for continuing education, cultural events and expertise in everything from anthropology to zoology.

2017-18 HIGHLIGHTS

Major renovation project completed in 2018

Manitowoc County, which owns the campus buildings and land, invested \$7 million to a campus renovation project focusing on the library, science and art areas.

Student research highlighted during symposium

UW-Manitowoc hosted an Undergraduate Research and Creativity Symposium on May 2, 2017, funded through a UW System grant. The community was invited to attend as 60 UW-Manitowoc students presented posters, oral presentations and artwork. The event also included posters created by high school students from Valders, who collaborated with their teachers and UW-Manitowoc faculty on their research.

"UW-Manitowoc has become a leader in offering its freshman and sophomore students opportunities to pursue undergraduate research," said Professor Jessica Van Slooten. "This Symposium further enhances the research experience as students learn to present and explain their findings to others. Engaging students in research early in their college career can lead to many meaningful outcomes."

Scholarship grant received for nursing students

The Adam Steel Family Scholarship Fund of Lakeshore Community Foundation awarded a grant of nearly \$30,000 to the UW-Manitowoc Foundation, Inc. This grant will be used to provide scholarships to students enrolled in nursing, health care, or medical technology programs, with preference being given to nursing students.

Those studying for a Bachelor of Science in Nursing complete their first two years at UW-Manitowoc and then transfer to complete the nursing degree at a four-year program of their choice.

The Adam Steel Family Scholarship Fund was created by a gift from the Joseph and Marion Steel Giedemann estate. The fund is administered by the Lakeshore Community Foundation.

Bachelor's Degree in Human Services Leadership offered at UW-Manitowoc

The College of Education and Human Services at UW Oshkosh will offer Human Services Leadership degree courses at UW-Manitowoc via distance education and face-to-face learning. The HSL degree is both academic and field oriented. Students learn how to work with small businesses, nonprofit organizations, rural hospitals and other entities through unpaid internships.

Field experiences and internships at local agencies allow students to be actively engaged in the community where they live and gain experience for possible local jobs. The local sites benefit by having students work in their business or organization and potentially being able to hire experienced people they have worked with.

Lakeshore Water Institute

In 2014 the Lakeshore Water Institute was created to formalize the collaborative partnership between the University of Wisconsin-Manitowoc and the Lakeshore Natural Resource Partnership (LNRP). The Institute is housed at UW-Manitowoc and serves the lakeshore region as a tool for educating and engaging youth and for developing science-based decisions and leaders at the local government level.

This collaboration is coordinated by LNRP with the community-led Friends of Hika Bay, Friends of the Manitowoc River Watershed, Friends of the Branch River Watershed, Friends of the Twin Rivers (East & West), and the Little Manitowoc River Partnership. The ultimate goal is to cultivate a water ethic and, by doing so, enhance the quality and prosperity of our entire lakeshore region.

Professor Abler receives teaching excellence award

Rebecca Abler, Ph.D., biological sciences professor at UW-Manitowoc, was awarded the 2016 UW Colleges Chancellor's Award for Excellence in Teaching for Faculty.

The award recognizes her excellence in teaching, attention to scholarship, innovation in the classroom and leadership connecting students to service-learning opportunities. UW-Manitowoc is one of the 13 freshman/sophomore campuses of the UW Colleges located across the state.

A member of the UW-Manitowoc faculty since 2005, Abler teaches environmental science and concepts of biology courses. She actively engages students in hands-on undergraduate scientific research in the community for the Lakeshore Water Institute, a collaboration between UW-Manitowoc and the Lakeshore Natural Resource Partnership. Students in her class intensively sample and survey four streams in the area. The students work closely with the non-profit partners and property owners, collect data and present their findings.

LAKESHORE TECHNICAL COLLEGE

Lakeshore Technical College is a not-for-profit, public, two-year post-secondary educational institution focused on occupational education. It is one of 16 two-year post-secondary technical colleges in Wisconsin that operates under the administration of the Wisconsin Technical College System (WTCS). The District is governed by a local nine-member District Board of Trustees (LTC Board) whose representation is determined by state statute.

Located in east central Wisconsin, LTC serves a district which measures approximately 1,200 square miles, covering Manitowoc and Sheboygan counties and small segments of Calumet and Ozaukee counties. The main campus, consisting of six buildings on a 154-acre site, as well as an environmental campus, is in the Village of Cleveland, Wisconsin, centrally located between the District's two primary city centers, Manitowoc and Sheboygan. The College operates two learning centers strategically located in the Sheboygan and Manitowoc County Job Center facilities, as well as the Lakeshore Culinary Institute in the heart of downtown Sheboygan. LTC also runs community education centers in District high schools with a focus on Mishicot, Cedar Grove-Belgium, Oostburg, and Random Lake. Two Rivers, Kiel and Elkhart Lake High schools also host classes. Plymouth High School is home to the Science and Technology Center.

LTC demonstrates a commitment to excellence through its focus on workforce preparation, access and affordability and institutional effectiveness and being responsive to community needs. Partnerships in the community, with businesses and within education, both K-12 and post-secondary, are key to building career ladders and that help keep the economy strong. LTC's accreditation was reaffirmed by the Higher Learning Commission in 2015 for another ten years. Due its history of continuous improvement and practices, the college is now in the Open Pathway track. The mode is unique in that its improvement component, the Quality Initiative, gives institutions the independence to pursue improvement projects that are geared toward their current needs and aspirations.

In 2015 LTC became a member of Achieving the Dream, a national reform network dedicated to helping two-year colleges develop data-driven strategies to close achievement gaps and improve student outcomes. The Implementation Plan developed in spring 2016 focusses on actions to deliver high-impact interventions which will be evaluated for college wide scalability and equity. As a result of the planning these initiatives fall under two priorities: Prepare Students to Succeed and Successful Course Completion.

STUDENTS

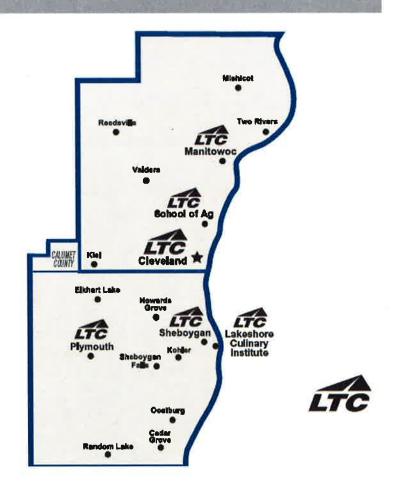
The College's educational offerings include degree and diploma programs, apprenticeships, incumbent worker training, and pre-college instruction. Additional student learning opportunities include internships, clinicals, and participation in student clubs, student life activities, and service learning. LTC also offers career planning, and instructional and student support.

LTC's student base, including degree, continuing education and basic skills students, is the same as the District's demographics, with 73% percent of students over 24 years of age. The median student age for the College changes with the economy, from a median of 27 in 2000-01 to 36 in 2010-11, and back down to 28 in 2015-16. The District's estimated minority population is 12 percent and the LTC student population is also approximately 12%.

Seventy-six percent of the College's student base resides in the District. Flexible learning options allow the College to serve a student population outside the commutable geographic area. Another market segment for the College is prior degree holders.

Collaborative relationships with four-year colleges and universities provide evidence that students are prepared for the rigor of higher education (primarily 4-year) and can pursue educational goals beyond the associate degree. Key initiatives provide venues for LTC to partner with area businesses to ensure employee and employer needs are met.

FIND LTC THROUGHOUT THE COMMUNITY



INSTRUCTIONAL PROGRAMS

Thirty-eight associate of applied science degrees, thirty-seven technical diplomas, fifteen embedded pathway certificates, fifty-three technical certificates, and thirteen state-indentured apprenticeships are offered through seven instructional divisions. LTC's programs incorporate industry-leading technologies to reflect the employment needs and provide a base for lifetime learning. Students access these technologies through hands-on learning. To increase student accessibility, programs are shared with other colleges and courses are offered through flexible learning options. Twelve programs hold professional certification or specialized accreditation from eleven entities.

In addition to meeting the needs of District residents through programs and course offerings, LTC offers courses, workshops, and seminars to meet the needs of business and industry. LTC's Workforce Solutions provides customized training to employers to update employee skills and improve workplace performance. In addition, Workforce Solutions provides comprehensive assessment services to assist employers to develop training plans for employees.

Community Education and Pre-College instruction is available through LTC's Manitowoc and Sheboygan County Job Centers and Community Education centers. Community Education focuses on personal and professional growth. Pre-College focuses on academic preparation and includes Adult Basic and Secondary Education (ABE/ASE), English Language Learner (ELL), General Educational Development (GED), and High School Equivalency Diploma (HSED).

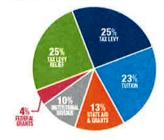
STRATEGIC PLAN

LTC completed its strategic plan in 2013 through a process that collected input from staff, students, and community members. The outcome is a road map which influences how the College educates and trains a workforce to meet the evolving Lakeshore area employment needs. The College utilizes an integrated planning process that promotes an annual review and a plan, do, check, act cycle. Annuals goals are set and resources are aligned accordingly.

COMMUNITY

As successful graduates populate the district, all residents enjoy the benefits that LTC offers. LTC trains firefighters, law enforcement professionals, healthcare workers, skilled laborers in the technical trades and business professionals who all make valuable contributions to our communities, the economy and the tax base.

FUNDING



\$50,160,000 TOTAL 2017-18 REVENUE \$150,000 HOME: \$124.32

SILVER LAKE COLLEGE

AT A GLANCE

- Silver Lake College, 2406 S. Alverno Road, Manitowoc, is a four-year, private, liberal arts college established in 1935. It was founded by and continues to be sponsored by the Franciscan Sisters of Christian Charity. Phone: 920-686-6175.
- Silver Lake College is Manitowoc County's only four-year institution of higher learning.
- Silver Lake College offers the only Bachelor of Science in Nursing program in a large region encompassing south of Green Bay, north of the Greater Milwaukee area and east of Lake Winnebago.
- Robert A. Fale has been named interim president of Silver Lake College starting on May 22, 2017, as Dr. Chris E. Domes, the college's 10th president, transitions to another position out of state.
- Silver Lake College employs 103 people, including 29 full-time faculty members and 74 non-teaching staff. In addition, there are 80 active adjunct faculty members.
- Silver Lake College enrolls approximately 200 full-time, degree-seeking undergraduates annually, including a freshmen cohort averaging 50 students; the college's faculty-to-student ratio is 8:1.
- Accredited by the Higher Learning Commission, Silver Lake College offers 21 undergraduate majors in the fields of education, nursing, art, theology, music, math, business and the sciences.
- The college offers graduate-level degrees in three areas: Master of Arts in Education; Master of Science in Leadership and Organizational Development; and Master of Music in Music Education with a Kodály emphasis.
- Accelerated delivery options are available in graduate and undergraduate programs.
- For more information, please visit www.sl.edu or check out the college's Facebook page.

GROWTH, ACCOMPLISHMENTS AND CHANGE

The college is committed to maintaining and strengthening the quality of its academic programs and facilities, as well as its student environment. Silver Lake College has embarked on a process of transformation to ensure institutional effectiveness and an ongoing commitment to quality improvement. This is reflected in the college's strategic planning process, assessment of resource allocation and a multi-year investment in leadership development at every level.

Silver Lake College's recruitment and retention efforts have been instrumental in the college's growth.

The college attracts traditional and non-traditional students because of its small class sizes, one-on-one attention, value-centered experience, location and affordability.

Innovations for future growth

• Silver Lake College's new nursing wing and four-year BSN program, which both opened in fall 2016, are poised to meet the growing need for nurses in Manitowoc County, as well as statewide and nationally.

The \$1.6 million, 9,300-square-foot nursing wing is a state-of-the art space that includes classrooms, offices, a student commons area, a conference room, and two cutting-edge simulation labs with high-fidelity medical manikins.

Silver Lake College's new BSN program is attracting high-quality students to the college in pursuit of nursing, recently dubbed "The Hottest Job in Health Care" by the Wall Street Journal.

The country has been experiencing a nursing shortage for quite some time, but as the population ages, the problem is expected to get much worse. With the aging of Baby Boomers — both patients and retiring health-care workers — the job outlook for nurses is expected to continue rising. This is particularly true in Manitowoc County, which has a disproportionate number of residents over the age of 65 compared with the remainder of the state's population.

• Silver Lake College is Wisconsin's first institution of higher education — and the first Catholic college in the United States — to adopt a Work College model called SLC Works. This enables students to gain real-world work experience while they earn a valuable four-year degree. The result is practical on-the-job training, reduced student debt and significant development of professional skills.

This program will draw more students to the college as they look for opportunities to help them find jobs after graduation.

As of fall 2017, all residential students will participate as a condition of enrollment. In exchange for 10 hours of required weekly work, they will receive a tuition credit per academic year to be applied toward their educational costs.

Freshmen and sophomores will be given on-campus positions that help them concentrate on improving their professional soft skills and liberal arts skills, such as communication and critical thinking.

Juniors and seniors will focus on moving up the ranks to supervisory positions on and off campus so they can apply management skills and put into practice what they have learned. Silver Lake College partners with community business and organizations in placing students in off-campus opportunities.

 The Silver Lake College Athletics Department has added women's soccer and women's softball in another move to enhance recruitment, retention and the overall college experience. The college will field eight athletic teams — the most in the school's 82-year history — when the 2017-18 academic year kicks off in August.

Athletics helps draw more students to the college as it gives them an opportunity to earn a college degree without giving up the sports they love.

Students can enjoy the opportunity to compete on one or more of the college's eight athletic teams (men's basketball, women's basketball, men's soccer, women's soccer, men's cross country, women's volleyball and women's softball).

Silver Lake College was approved for full membership in the National Association of Intercollegiate Athletics (NAIA). Silver Lake College also continues to be affiliated with the United States Collegiate Athletic Association (USCAA).

SINGLE AUDIT SECTION

ADDITIONAL INDEPENDENT AUDITORS' REPORT FOR BASIC FINANCIAL STATEMENTS



Independent auditors' report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with *Government Auditing Standards*

To the Mayor and City Council City of Manitowoc, Wisconsin

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Manitowoc, Wisconsin, (the "City") as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated June 27, 2019.

INTERNAL CONTROL OVER FINANCIAL REPORTING

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the City's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

COMPLIANCE AND OTHER MATTERS

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



PURPOSE OF THIS REPORT

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control and on compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sheboygan, Wisconsin June 27, 2019

FEDERAL AND STATE AWARDS



Independent auditors' report on compliance for each major federal and state program and on internal control over compliance by the Uniform Guidance and the State Single Audit Guidelines

To the Mayor and City Council City of Manitowoc, Wisconsin

REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM

We have audited City of Manitowoc, Wisconsin's ("the City's") compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Compliance Supplement* and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration that could have a direct and material effect on each of the City's major federal and state programs for the year ended December 31, 2018. The City's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

MANAGEMENT'S RESPONSIBILITY

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on compliance for each of the City's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration. Those standards, Uniform Guidance and the *State Single Audit Guidelines* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the City's compliance.

OPINION ON EACH MAJOR FEDERAL AND STATE PROGRAM

In our opinion, the City complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended December 31, 2018.



OTHER MATTERS

The results of audit procedures disclosed an instance of noncompliance, which is required to be reported in accordance with the Uniform Guidance and the *State Single Audit Guidelines* and which is described in the accompanying schedule of findings and questioned costs as item 2018-001. Our opinion on each major federal and state program is not modified with respect to this matter.

The City of Manitowoc, Wisconsin's response to the noncompliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The City of Manitowoc, Wisconsin's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control Over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and the *State Single Audit Guidelines*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we did identify a certain deficiency in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2018-001 that we consider to be a significant deficiency.

The City's response to the internal control over compliance finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The City's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and the *Ştate Single Audit Guidelines*. Accordingly, this report is not suitable for any other purpose.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Sheboygan, Wisconsin June 27, 2019

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

| Grantor Agency/Federal Program Title | CFDA Number | Pass-Through Agency |
|--|------------------|------------------------------------|
| U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT Community Development Block Grant - Program Income | 14.218 | Direct Program |
| U.S. DEPARTMENT OF JUSTICE | 16.607 | Direct Program |
| Bulletproof Vest Partnership Program Public Safety Partnership and Community Policing Grant | 16.710 | Direct Program Manitowoc County |
| Total U.S. Department of Justice | | |
| U.S. DEPARTMENT OF TRANSPORTATION | | |
| Federal Transit Cluster Federal Transit - Formula Grant | 20.507 | WI Department of Transportation |
| Highway Safety Cluster National Priority Safety - Mobilization Grants | 20.616 | WI Department of Transportation |
| Total U.S. Department of Transportation | | |
| U.S. ENVIRONMENTAL PROTECTION AGENCY Great Lakes Program | 66.469 | Direct Program |
| Brownfield Assessment and Cleanup Coop Agreement EPA Assessment Award EPA Revolving Loan Fund Total Brownfield Assessment and Cleanup Coop Agreement | 66.818 66.818 | Direct Program Direct Program |

Total U.S. Environmental Protection Agency

TOTAL EXPENDITURES OF FEDERAL AWARDS

The notes to the schedule of expenditures of federal awards are an integral part of this schedule.

| Pass-Through Entity Identifying Number | (Accrued) Deferred Revenue 1/1/18 | Cash Received (Refunded) | Accrued (Deferred) Revenue 12/31/18 | Total Expenditures | Subrecipient Payment | |
|--|-----------------------------------|--------------------------------|-------------------------------------|-----------------------|---------------------------------------|--|
| N/A | \$ | \$ 83,908 | \$ - | \$ 83,908 | \$ | |
| N/A Unknown | (5,277) | 5,277 3,511 | 872 | 872 3,511 | - | |
| | (5,277) | 8,788 | 872 | 4,383 | · · · · · · · · · · · · · · · · · · · | |
| Unknown | (275,766) | 796,034 | | 520,268 | | |
| Unknown | | 26,256 | u <u></u> | 26,256 | 16,658 | |
| | (275,766) | 822,290 | | 546,524 | 16,658 | |
| N/A | * | 26,659 | - | 26,659 | ~ | |
| N/A | :*: | 77,181 | ·• | 77,181 | * | |
| N/A | n | 77 325 | <u> </u> | 77 325 | · · · · · · · · · · · · · · · · · · · | |
| | | 77,325 | | 77,325 | | |
| | | 103,984 | - | 103,984 | | |
| | \$ (281,043) | \$ 1,018,970 | \$ 872 | \$ 738,799 | \$ 16,658 | |

SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

| Grantor Agency/State Program Title | State I.D. Number | Pass-Through Agency | State Identifying Number | |
|---|----------------------|-------------------------|--------------------------------|--|
| DEPARTMENT OF NATURAL RESOURCES | | | | |
| Boating Projects | 370.573 | Direct Program | N/A | |
| Boating Projects | 370.573 | Direct Program | N/A | |
| Total Boating Projects | | | | |
| Total Department of Natural Resources | | | | |
| DEPARTMENT OF TRANSPORTATION | | | | |
| Urban Mass Transit Operating Assistance | 395.104 | Direct Program | N/A | |
| Harbor Assistance | 395.128 | Direct Program | HAP 17-02 | |
| Harbor Assistance | 395.128 | Lake Michigan Car Ferry | HAP 17-02 | |
| Harbor Assistance | 395.128 | Direct Program | HAP 18-05 | |
| Harbor Assistance | 395.128 | Direct Program | HAP 18-07 | |
| Total Harbor Assistance | | | | |
| Total Department of Transportation | | | | |
| DEPARTMENT OF HEALTH SERVICES | | | | |
| EMS-FAP Grant | 435.167 | Direct Program | N/A | |
| DEPARTMENT OF JUSTICE Beat Patrol | 455.275 | Direct Program | 2018-BP-01-12894 | |
| TOTAL STATE PROGRAMS | | | | |

The notes to the schedule of expenditures of state awards are an integral part of this schedule.

| (Accrued) Deferred Revenue 1/1/18 | | Cash Received (Refunded) | Accrued (Deferred) Revenue 12/31/18 | Total Expenditures | Subrecipient Payment | |
|-----------------------------------|----------|--------------------------------|-------------------------------------|------------------------|----------------------|--|
| \$ | 88 | \$ 77,791 | \$ 22,50 | | \$ - | |
| | 0.5 | 97,242 | | 97,242 | | |
| | <u> </u> | 175,033 | 22,50 | 01 197,534 | | |
| | (4) | 175,033 | 22,50 | 197,534 | | |
| | - | 251,012 | 272,9 | 70 523,982 | <u> </u> | |
| | <u></u> | | 1,314,2 | 33 1,314,233 | - | |
| | ₩. | 244,787 | | 244,787 | - | |
| | #: | 1.00 | 664,0 | 63 664,063 | | |
| | | | 876,0 | | - | |
| | | 244,787 | | | | |
| | | 495,799 | 3,127,3 | 3,623,106 | | |
| - | | 7,910 | * 2 | 7,910 | | |
| | | 50,925 | 37,8 | 73 88,798 | - <u>-</u> | |
| \$ | | \$ 729,667 | \$ 3,187,6 | <u>81 \$ 3,917,348</u> | <u> </u> | |

NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

NOTE 1: BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards for the City are presented in accordance with the requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the *State Single Audit Guidelines* issued by the Wisconsin Department of Administration.

The schedules of expenditures of federal and state awards include all federal and state awards of the City. Because the schedules present only a selected portion of the operations of the City, it is not intended to and does not present the financial position, changes in net position, or cash flows of the City.

NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

Revenues and expenditures in the schedules are presented in accordance with the modified accrual basis of accounting and are generally in agreement with revenues and expenditures reported in the City's 2018 fund financial statements. Accrued revenue at year-end consists of federal and state program expenditures scheduled for reimbursement to the City in the succeeding year while unearned revenue represents advances for federal and state programs that exceed recorded City expenditures. Because of subsequent program adjustments, these amounts may differ from the prior year's ending balances. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

The City has not elected to charge a de minimis rate of 10% of modified total costs.

NOTE 3: OVERSIGHT AGENCIES

The federal and state oversight agencies for the City are as follows:

Federal - U.S. Environmental Protection Agency State - Wisconsin Department of Transportation

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

SECTION I - SUMMARY OF AUDITORS' RESULTS

| _ | - | ~ | ^ | _ | - | ~ | | \sim τ | TEMENTS | • |
|---|---|---|---|---|-------|-------|--|---------------|---------|---|
| | | | | | | | | | | |
| | | | | | | | | | | |

Type of auditors' report issued:

Unmodified

Internal control over financial reporting:

► Material weakness(es) identified?

No

Significant deficiency(ies) identified?

None Reported

Noncompliance material to basic financial statements noted?

No

FEDERAL AND STATE AWARDS

Internal control over major program:

► Material weakness(es) identified?

No

Significant deficiency(ies) identified?

Yes

Type of auditors' report issued on compliance for major programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance

with Uniform Guidance?

No

Any audit findings disclosed that are required to be reported in accordance with the State Single Audit Guidelines?

Yes

Identification of major federal programs:

CFDA Number

20.507

Name of Federal Program

Federal Transit Cluster

Federal Transit Formula Grants

Identification of major state programs:

State ID Number

Name of State Program

395.104 395.128 Transit Operating Assistance

Harbor Assistance Program

Audit threshold used to determine between Type A and Type B programs:

Federal Awards

\$750,000

State Awards

\$250,000

Auditee qualified as low-risk auditee

Yes

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

SECTION II - FINANCIAL STATEMENT FINDINGS

There are no findings related to the basic financial statements required to be reported under governmental auditing standards generally accepted in the United States of America for the year ended December 31, 2018.

SECTION III - FEDERAL AND STATE AWARD FINDINGS AND QUESTIONED COSTS

FINDING NO.

STATE SINGLE AUDIT GUIDELINES FINDING

2018-001

Reporting requirements – Transit program

State agency:

Wisconsin Department of Transportation

State program title:

Transit operating aids

State ID number:

395.104

Compliance

Requirement:

Reporting

Type of Finding:

Internal control and compliance, Significant Deficiency

Criteria:

The Urban Mass Transit Operating Assistance grants require quarterly financial and statistical

reports to be filed with the State of Wisconsin Department of Transportation.

Condition:

During our testing, we noted that the City did not have effective procedures related to preparation

and review of the second quarter report and as a result the report was not filed timely.

Questioned Costs:

None

Context:

While performing audit procedures, it was noted that due to staff turnover, the City did not have

effective procedures related to preparation and review of the second quarter report and as a

result the report was not filed timely.

Cause:

The City's interim transportation manager was unaware of the reporting process requirements and the City did not have effective procedures in place related to preparation and secondary

review of the quarterly report.

Effect:

The second quarter report was not filed timely.

Recommendation:

We recommend that the City review the process for preparation and review of the quarterly

financial reports and that individuals be cross trained in the event of vacancies or absences in key

positions to ensure timely reporting.

Views of

responsible officials:

Refer to the management response per the corrective action plan.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

SECTION IV - OTHER ISSUES

1. Does the auditor have substantial doubt as to the auditee's ability to continue as a going concern?

No

2. Does the audit report show audit issues (i.e. material non-compliance, non-material non-compliance, questioned cost, material weakness, significant deficiencies, management letter comment, excess revenue or excess reserve) related to grant/contracts with funding agencies that require audits to be in accordance with the State Single Audit Guidelines:

Department of Natural Resources
Department of Transportation
Department of Health Services
Department of Justice

No Yes

No No

3. Was a Management Letter or other document conveying audit comments issued as a result of this audit?

Yes

4. Name and signature of partner

Bryan Grunewald, CPA

Byan Dunut

5. Date of report

June 27, 2019